Afghanistan: Guerrilla leaders meet UN mediator, Page 16

Carlucci

February 6 1986

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No. 30,458

Monday February 8 1988

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World News

in Brazil kill 127

Devastating floods and mud-slides have killed at least 127 people in Brazil. The mountain road to Petropolis, 60 kilo-metres north of Rio de Janeiro, was jammed as hundreds of soldiers, firemen and police dug through debris brought down the mountain by torrential rain. Nearly 6,000 people were made homeless by the floods.

Iraq raids Kharg

Iraqi warplanes broke through air defences and raided Iran's air defences and raided fran's main oil terminal in the Gulf for the first time in more than three months. Also in the Gulf, Iranian gunboats attacked a US-owned tanker flying the Liberian flag near the Strait of Horunz. Khomelni blow to conservatives, Page 2

Vietnam amnesty

Vietnam announced an annesty later this month for many offi-cials and military officers who have been held in re-education camps since the 1975 commu-nist takeover of South Vietnam.

Stalker revelations -

The Irish Government intends to tread softly with British min-isters over the Royal Ulster Constabulary, despite further revelations about the force in a book published today by Mr John Stalker, the former Dep-uty Chief Constable of Greater Manchester. Page 4

UN mediator in Kabul

Mr Diego Cordovez, UN media-tor, was in the Afghan capital of Kabul yesterday to report on his first formal meeting with leaders of Mujahideen guerrilla forces fighting against the eight-year-old Soviet occupa-tion of the country, Page 16

Portuguese protest

Tens of thousands of workers marched through the streets of several cities in Portugal to protest against planned labour reforms making it easier to dis-miss workers. Page 3

Election aftermath

Suspected communist support-ers, defeated in Friday's elec-tions in India's Tripura state, idlied four members of the vic-est currency in the system, Suspected communist supporttorious Congress (I) party and hurled bombs at the new state health minister.

Waldheim report

The international commission of historians investigating the wartime activities of Mr Kurt Waldheim, the Austrian President, presents its findings today as meanwhile, a Belgian historian on the commission claimed that he had found new documents to etrengthen the case against Mr Waldheim.
Page 2

years that Panamanian strong-man General Manuel Antonio Norlega was trafficking in drugs Background, Page 2

Soviet post haste

The Soviet Union has introduced an express service for international mail, guaranteeing delivery anywhere in the world within five days. The new service is only for foreign-

PLO to free hostages

Palestine Liberation Organiza-tion Chairman Yassir Arafat-ordered his guerrillas to secure the release of two kidnapped Scandinavian employees of the United Nations Belief and Works Agency believed to be held near a refugee camp in Sidon, Lebanon.

Gadaffi in Algiers

Oversess

Britain --

Arts - Reviews ...

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Companies.

World Guide

iercial Law

Libyan leader Muammar Gadaffi held talks with Alge-rian President Chadli Benjedid on North African unity plans. The Libyan leader arrived unexpectedly after two days of talks in Tunisis. CONTENTS

Business Summary

Floods and Fresh offer mudslides in battle for Société Générale

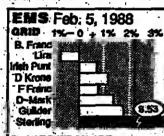
MR CARLO DE Benedetti, the Italian businessman, dramatically upped the stakes in the fierce battle for Société Générale de Beiglque, last night when he announced details of a higher offer for the additional 15 per cent ahare stake which he is seeking in the company.

Cerus, Mr De Benedetti's Paris-based financial holding group, said in a statement it had raised its offer by BF600 to BF4,000 per share. Page 16

BEITISH AIRWAYS intends to retain all British Caledonian's international and domestic landing rights, Mr. Colin Marshall, the aritine's chief executive said Parties 4 tive said. Page 4

EUROPEAN Monetary Systom: Currencies were confined to a relatively narrow range last week. The D-Mark was marginally firmer against the dollar while the Italian lira sta-bilised after receiving nominal support from central banks the week before.

The Bank of France left its money market intervention rate unchanged and there was no change in West German rates after Thursday's meeting of the central council. The Belgian franc remained the weakest currency but was well within its divergence limit.



ECU DIVERGENCE 5% - 0 + 5%

B. Franc Lira Irish Punt D Krone F Franc O-Mark Guilder Clark ECU Day

The chart shows the two con defines the cross-rates from vahich no currency (except the lira) may move by more than 24 per cent. The lower chart gives each currency's diver-gence from the "central rate" nst the European Currency Unit (Ecu), itself derived from a basket of European curren-

TOKYO: The Nikkei index gained 140.39 in Saturday's half-day session, closing at 23,791.19. World Stock Mar-

GROUPE LE CREUSET "US knew of drug link"

A report published yesterday dam, Le Creuset's president, said that US authorities have believed or suspected for 16 institutions. Page 16

ITALIAN financier Ranl Gardini says his reorganisation plan for Ferruzzi-Montedison has been widely misunder-stood". The sparked a sell-off which cut Milan stock market

prices by nearly 5 per cent last week. Page 18 BRITISH Government plans to break up the Central Electricity Generating Board before selling it are opposed by a leading

expert who supports privatisa-tion to promote competition. Page 5 HITACHI and NBC, two of Japan's largest makers of micro-chips, announced plans to increase their US production

and to manufacture memory chips, due to increased US demand. Page 3 CHASE MANHATTAN Bank intends to hold off its decision on whether to participate in Mexico's innovative bonds-forloans scheme until closer to the February 19 deadline. Page 17

Editorial coi

Money Markets

UK glits

Unit Tre

. 13

. 18

Inti. Capital Markets

Bush close to admitting defeat in Iowa caucuses

US VICE PRESIDENT George Senator Dole with a wide 37 per first test in the election cam-

committed core of evangelical In a poli of likely Democratic caucus goers, Mr Gephardt is the first choice of 25 per cent the first choice of 25 per cent

seemed to lose ground to Mr Jacques Chirsc, the Prime Min-

ister and his main rival on the right. Mr Chirac formally launched

his campaign three weeks ago. The first round of the presi-

recovering to gain 20.6 per cent of votes, compared with 22 per cent for Mr Barre. A month ago, in the same poll, Mr Barre led by 6.5 percentage points, and two months ago by 9 percentage points.

age points.

Both right-wing candidates trail President François Mitterrand with 40.5 per cent. Unlike Mr Barre, Mr Mitterrand has

managed to maintain the uncer-tainty over whether be will

his slide in opinion polls which gauge voting intentions, prefer-ring those which measure how much confidence a candidate

inspires.
"Between the President of the

Republic and the people of France, what counts is the con-tract of confidence," says Mr Barre, quoting Charles de

The Lyon MP has outlined

four main campaign themes: public safety in France and Europe; the return to competi-

tiveness; national solidarity to (\$2.6bn) a year.

: is unperturbed

rass them.

In the Democratic race, which the leading candidates agree is very tight, Congressman Richard Gephardt of Missouri, is maintaining a slender lead.

Mr Gepbardt's campaign took off here three weeks ago when could be misleading in a state known for producing election surprises. The polls here do not

Barre strikes

his campaign

camp to launch

sion advertising barrage hinged on the threat to American jobs from unfair trade practices by its trading partners particularly South Korea.

Surprises. The polls here do not have a long track record and they are still showing that in Continued on Page 16

election campaign

confront the tests shead; the

nity leave.
In the economic sphere, he

rest of the EC; and install a

three year budget programme aimed at reducing the Govern

CLWYD

ment deficit by FFr15bn

the Fifth Republic.

BY DAVID MARSH IN BONN

He said Nato needed to carry out its arms modernisation plans for the 1990s in spite of

the US-Soviet accord on scrap-ping medium-range nuclear mis-siles (INF). Although he made clear he

was not thinking purely of systems based in West Ger-many, Mr Carlucci's blunt reit-eration of Nato's updating needs poses a particular dilemma for Bonn.

Large numbers of the short-er-range nuclear weapons remaining after the INF accord are deployed in the Federal Republic. Public opinion is extremely hostile to the idea of

upgrading them.

Speaking at the annual Wehrkunde defence conference in Munich attended by a cluster of defence ministers, military specialists and politicians from Nato countries, Mr Carlucel voiced the need for upgrading the short-range US Lance missile deployed in West Germany.

He also said the alliance needed to develop a new air-launched nuclear missile and modernise its nuclear artillery.

Raymond Barre: launches On another issue where the US and West Germany have differing views, Mr Carlucci rejected calls to relax the defence of the institutions of CoCom list of restrictions on high-tech exports to the Soviet

He said: "The opinion that the need to protect the West's advanced technology has diminished because of Soviet reforms and the middle-range missile treaty is wrong."

the Fifth Republic.

After the right wing's victory in the 1986 parliamentary elections, Mr Barre opposed the experiment of "cohabitation" between a left-wing President and a right-wing Prime Minister, which had not occurred under the Fifth Republic.

Meanwhile, on Saturday Mr Chirac presented his "project for France," aimed at putting the economy in first place in Europe by the end of the century. The programme underlines the three themes of familiar contents. Mr Franz Josef Strauss. Bavarian Prime Minister and leader of the Christian Social Union which is part of the Bonn coalition, expressed unusually trong scepticism about ily, enterprise and training.

Mr Chirac promises to reactivate the referendum; halt all new immigration; and increase family allowances and materwhether upgrading missiles was politically possible.

He said modernisation was necessary but would be very difficult to carry through in view of domestic political oppoplans to reduce corporate tax rates below 40 per cent; con-tinue the harmonisation of Value Added Tax rates with the sition.

Chancellor Helmut Kohl, apeaking at the beginning of the conference said Soviet leader Mr Mikhail Gorbachev's aim of removing all nuclear weapons from Europe would not be in the alliance's security interest for the foreseeable future.

US VICE PRESIDENT George Bush yesterday came close to conceding defeat in the 1988 lows caucuses, the first major hurdle of the 1988 presidential race. Hours after the publication of a final poll on the eve of tonight's Republican caucuses, Mr Bush admitted that he was "quite a bit behind" his main rival Senator Robert Dole of Kansas. He pledged to fight back in the forthcoming presidential primaries. A Des Moines Register poll published yesterday showed Senator Dole with a wide 37 per cent to 23 per cent lead over the vice president who is the front-runnar in national polls as well as in polls in New Hampbecause he has trailed Senator Dole in Iowa polls for months. But it would substantially increase the pressure on him to win in New Hampehire. Mr Bush may also be worried by the strong showing the Iowa by th West Bank violence claims six dead as

protests sweep region

pessimistic situation report was received earlier.

Few large villages in the occupied West Bank were left untouched as an unprecedented epidemic of protests and confrontations with the army, swept the region.

Last night the Jerusalembased Palestinian Press Service said it had unconfirmed reports of \$1\$ people who had been hospitalised after beatings or shooting incidents yesterday in over a dozen different locations in the West Bank.

Pessimistic situation report was presented to the Cabinet at its regular Sunday session.

One senior Defence Ministry man, during the morning some "tens" of demonstrators, egged on by agitators using the local mosque's loudepeakers, tried to block the highway – a vital link with Israel for Jewish settlements in the area.

Security forces arrived awiftly on the scene, and "pushed them back into the centre of the village."

The latest unrest coincided with talks Mr Richard Murphy, a US special envoy, held with the start of a Middle East tour that is expected to take him on by agitators using the local mosque's loudepeakers, tried to block the highway – a vital link with Israel for Jewish settlements in the area.

Security forces arrived awiftly on the scene, and "pushed them back into the centre of the village."

The army was unable to say how casualties occurred last ongoing incidents pested to take him on by agitators using the local mosque's loudepeakers, tried to block the highway – a vital link with Israel for Jewish settlements in the area.

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MR RAYMOND Barre, the former Prime Minister, will today formally announce his candidacy for the French presidency in his home town of Lyon.

Mr Barre's supporters hope the official announcement will give a boost to his campaign which in recent weeks has seemed to less ground to Market and the seemend to less ground to Market has seemed to market has se

AT LEAST three Palestinians died yesterday in the occupied West Bank after being shot by Israeli troops in one of the worst days of violence in the two month-long unrest.

This brought the weekend total of dead to six. Three earlier casulaties, including a 10-year-old girl, died of gunshot wounds girl, died of gunshot wounds received earlier.

Three Palestinians critical condition. Israeli secutive forces admitted that up to 25 had been injured.

As the perception spreads in Israeli secutive feet up to 25 had been injured.

As the perception spreads in Israeli secutive feet up to 25 had been injured.

As the perception spreads in the West Bank and Gaza Strip regions are unlikely to diminish in the foreseeable future, a deeply pessimistic situation report was presented to the Cabinet at its Hebron.

According to an army spokes-man, during the morning some

dential election takes place on April 24, followed by a run-off between the two leading candidates on May 8.

Mr Chirac has also stolen a march on Mr Barre by winning the backing of several personalities of the Union pour la Démocratie Française, Mr Barre's political group.

An opinion poll published in the Libération newspaper at the weekend showed Mr Chirac

Soviet chief replaced in economic shake-up

BY CHARLES HODGSON IN MOSCOW

THE HEAD of the Soviet state an unusual move, that ply criti- But critics have complained economic planning commission, cised Mr Talyzin by name, that enterprises are still so organisation for the poor per-formance of the economy and

of the country's planning sys-tem, was transferred to another job at the weekend. His deputy, Mr Yuri Maslyukov, has been promoted to become Gospian's

chairman The move appears to reflect industry switched over in Janudeep dissatisfaction among ary to self-financing – earning reformers in the Soviet leader enough to meet their own costs ship at the recent aluggish eco-

organisation for the poor perorganisation for the economy and
falling to implement economic
gets in key areas.

There have recently been production of badly needed
thinly disguised attacks on Gosplan in the Soviet press for
Western analysts said yesterday that it was still too early to

organisation for the economy and
devote extra resources to the
production of badly needed
thinly disguised attacks on Gosplan in the Soviet press for
Western analysts said yesterday that it was still too early to

state enterprises, despite Mr
devote extra resources to the
production of badly needed
thinly disguised attacks on Gosorganisation for the conomic pressure is the conomic pressure in the follows.

There have recently been production of badly needed
thinly disguised attacks on Gosorganisation for the conomic pressure production of badly needed
thinly disguised attacks on Goswestern analysts said yesterday the production of badly needed
th

nomic growth, and concern at dies.
the apparent lack of enthusions within the bureaucracy for supp Mr Gorbachev's . economic

Gospian, has been replaced along with Gospian, for failing heavily burdened with state after repeated criticism of the to correct disorders in the econ- orders that there is little or no

beavily centralised controls and stimulate the economy.

Under the latest phase of his economic reform programme, appeared to have become quickly co-opted by the Gosplan bureaucracy and that his suc-cessor has come from within the organisation.
There was also uncertainty

dies. whether the reshuffle repre-Individual managers were sented a demotion for Mr Taly-

repsyments of only HK\$100m.
At the same time, the international institutions which in
October contributed to 2

ing to a joint statement from the Futures Guarantee Corporation and the local clearing house.

in connection with inquiries by the Independent Commission Against Corruption into stock exchange operations, was released on Friday. No charges The October collapse revealed were brought against him.

flaws in the management of the futures market. The fallure of men arrested on January 2 by

stand trial for contract default

kers comes after three months of negotiation that has yielded HK\$2bn fund to rescue the exchange are becoming increasingly impatient to see progress

on the recovery of outstanding debts. Futures exchange officials are also aware that failure to

THE MONDAY PAGE NTERVIEW

Richard Lambert talks to David Ruder, Securities and Exchange Commission

Chairman, Page 12

Anthony Harris: Deep in the hype of Texas . New Zealand: Free-market farm policies sow seeds of discontent Editorial comment: Mitterrand's hard choics; Playing politics with schools ____ 14 French cognac: The distinctive aroma of Lex: Europe down but not quite out 16 Madeira: Survey Section III

Ireland: Cork's stout hearted way with the

asm within the buresucracy for supposed to gain greater auton-tin. He retains his position as first deputy prime minister in reform programme. Last June, Mr Gorbachev, in guidelines set by Gospian. Continued on Page 16 Continued on Page 15 Hong Kong futures brokers to

THIRTY-ONE. Hong Kong where most fund managers futures brokers who defaulted on contracts when the local or contracts when the local against futures contracts.

October last year are to stand repaid outstanding debts since futured court proceedings have led to the repayment of outstanding liabilities by one of outstanding liabilities by one of the Hong Kong Stock Exchange's listing department, who was arrested on January 2 other defaulting broker, according to outstanding broker, according to pursue legal. The decision to pursue legal action against defaulting bro-

many investors to meet margin commission staff. The other requirements went unnoticed until the crash, leaving their former chairman of the brokers incapable of meeting exchange, who was charged on their lich little. their liabilities.

The single largest debtor is unlawful advantage from the understood to be Mr Robert Ng, local subsidiary of Kumagai head of Sino Land, a local propGumi, the Japanese construc-EASTMAN KODAK, US photographic group, has asked Bankers Trust to arrange a \$55m credit to fund its \$5.15m acquigittlen of Sterling Drug. Page 17

settle defaults has brought entry group. He alone, operating thon group, and Mr Jeffrey Sun, through two front companies, the exchange's former chief has unsettled liabilities understood to pass HK\$800m. At renewed on Thursday, but as present, he claims his HK\$2 yet faces no charges.

The success of the County of Clwyd, in rebuilding its economic base, is fast becoming legendary. An amazing transformation has taken place during the 1980's, with Clwyd clearly emerging as one of the prime U.K. locations for company investment and expansion. In the last six years new companies have located in Clwyd from all over the U.K. and overseas. Many have undertaken further expansion projects and are continuing to prosper in their new location. To find out more about Clwyd and the considerable benefits it can offer your company as a new location, clip the coupon or contact the Clwyd Industry Team, Clwvd County Council, Shire Hall, Mold, Clwyd CH7 6NB. Tel: 0352-2121, Fax: 0352-58240. Name: Company: Address FT/8/2/g8 SEND FOR A BETTER BUSINESS DECISION

calls for N-weapons upgrading in Europe MR FRANK CARLUCCI, the US Defence Secretary, risked exacerbating American differ-ences with West Germany over arms control yesterday by call-ing firmly for the modernisaing firmly for the modernisa-tion of nuclear weapons in Europe. Mr Carlucci warned that Moscow should not be allowed the "illusion" of thinking its territory safe from a Europe-launched nuclear strike. He said Neto peeded to carry

Noriega disappoints Latin **America**

By David Gardner in Mexico City

LATIN AMERICAN leaders the sidelines during the last three months, as the US has stepped up its campaign to oust Panama's military strongman, Geo Manuel Antostrongman, tree manuer Anto-nio Noriega, who wae indicted on Friday by two federal grand juries in Florida on drug-trafficking charges. When business-led strikes and riots against the military-

dominated regime in Panama began last June, hardly any one in Latin America dis-missed out of hand Gen Noriega's claim that Washing-ton was conspiring with Pan-amanian dissidents to regain control over the Panama Canal.
The late Gen Omar Torrilos,

Panama's magnetic leader from 1968 until his death in 1981, won sovereignty over the strategic waterway by turning a national campaign into an aspiration espoused by all Latin America.

This was satisfied in 1977 by the Torrijos-Carter treaties, which set up a US-Panama-nian administration for the canal from 1979, returned to Panamanian sovereignty the 1,000-sq km Canal Zone which bisected the country, and provided for full Panamanian control and defence of the canal from 1999.

Many Latin American leaders, who initially reaponded to Gen Noriega's attempt to frame his dispute with the US in regional terms, appear now to have seen through hia

threadbare regional flag.
Whatever they think of President Ronald Reagan and his policies on the region, Latin American officials now appear clearly to distinguish between Panama'a institu-tional participation in initiatives such as the Contadora Group and Gen Noriega's alleged delinquency. His summary dismissal of three

army commenders and four caused a certain embarrassment, in a region trying to shake off an image of insta-bility, but those moves are likely to have been decided more by the now incontro-vertible evidence that most Panamanians want the gen-eral out than the US-inspired leaks that detailed his alleged corruption and chicanery. ow that Mr José Blandon, a

former senior political and intelligence adviser to Gen Norlega and Gen Torrilos since 1971, has matched and amplified many of the allega-tions, however, the regional chorus of disquiet is likely to

The accusations made last week hy Mr Blandon appear designed to bury Gen Noriega, emharrass the Reagan Admin-Istration and outrage Pana-

larly devastating claims: that Lt-Col Oliver North, a former White House aide involved in the Iran-Contra arms affair, persuaded Gen Noriega to let 250 Contras train in Panama in 1985-86 (when US aid to the Nicaraguan rebels was suspended); and that the gen-eral agreed to send arms to El Salvador'e left-wing insur-gency, disguised as a shipment from Nicaragua's ruling Sandinistas, which the White House intended to produce as evidence before Congress so as to justify more aid to the

Leaving aside the US domestic political implications, within the Contadora Group Panama has been the seat of regional peace initiatives. If it becomes clear that Gen Noriega was undermining these efforts for personal profit, his isolation within Latin America will be com-

Manigat sworn in as Haiti's president

PROF LESLIE MANIGAT, a political scientist, was aworn in yesterday as Haiti's new president at a ceremony boy-cotted by regional leaders, Michael Tarr reports from Port-au-Prince.

The military, which formed a

caretaker government at the fall of the Duvalier family dictatorship two years ago, is believed to have rigged the centre-right president's elec-tion victory last month after letting violence abort an attempt to hold a fair election in November.

The US, France, Canada, and West Germany - Haiti's main sources of aid - were represented only by ambassadors A UNITED NATIONS ATTEMPT TO STOP ARMS SALES TO IRAN IS NOT REALISTIC, SAYS SULTAN OF OMAN

Arms embargo attack highlights Gulf states' split

OVERSEAS NEWS

DIFFERENCES between the conservative Arab Gulf states over how to handle Iran resurfaced at the weekend after Sultan Qaboos of Oman reiterated his opposition to a United Nations arms emhargo as a means of forcing Tehran to accept a ceasefire.
In a newspaper interview

quoted hy the Kuwalti news agency, the Sultan – who has long favoured a conciliatory stand towards the Iranians – said: "Such an idea [the arms embargo] is not realistic. It is contra a political expression — in only a political expression - in to please Kuwait and Sandl other words it would have e Arabla, which have been step-

A BITTER, long-running dispute between the Reagan

Administration and Democratic Senators over an interpretation of the 1972 Anti-Ballistic Missile Treaty has taken a new

twist and threatens to delay Senate approval of the pact to eliminate intermediete-range

nuclear forces (INF).

Democratic leaders say they

will take no further testimony

about the new pact from Administration officials in the treety ratification hearing

unless agreement is reached.
The feud is over the Adminis-

tration's efforts to reinterpret the ABM Treaty to allow space

tests of Star Wars defence tech-

nology. The Administration has

devised a "broad" interpreta-tion of the treaty which in

PRINCE NORODOM Sihanouk

hinted vesterday that he could

return as leader of the Kampu-

here on Saturday to persuade him to change his unpredictable mind. In a telegram to his son, Ranariddh, in Bangkok yester-

day, Prince Sihanouk said the

Khmer Rouge representative had strongly insisted that I

US envoy hits

at Romania

By Judy Dempsey in Vionna

ROMANIA'S human rights

record was sharply criticised by Mr John Whitehead, the US

Deputy Secretary of State, at a

meeting in Bucharest with Pres-Ident Nicolae Ceausescu.

In three hours of talks with Mr Ceausescu, Mr Whitehead

said the President was not will-

ing to discuse certain issues, which included human rights.

"I was disappointed at not

being able to convey success-

fully to President Ceausescu

the deep feelings that my coun-try has about human rights and the importance of individual

freedoms. He seemed to resent my mention of these subjects."

day trip to Eastern Europe with a visit to Czechoslovakia.

Mr Whitehead ended his 11-

chean resistance coalition from
which he resigned last week in
a strategic fit of pique.

The Prince wes clearly
responding to coaxing by a
leader of the Khmer Rouge,
Khleu Samphan, who arrived
curious stream of handwritten

The Prince resigned after before responding to the Khmer claiming that he had been insulted by Son Sann, who called him a traitor for talking to Hun Sen, hut who yesterday to Hun Sen, hut who prince the Brince training that he Brince training that he Brince training that he had been insulted by Son Sann, who withdraw his resignation, that the decision is "definitive, that the decision is "

sent a message to the Prince irrevocable, and irreversible."

urging him to reconsider.

Even though he is uncomfort-

A TANKER was set on fire when Iraqi jets attacked Iran'a main oil terminal at Kharg laland yesterday, hours after Iranian gunboats fired on a US-owned tanker in the southern Gulf, regional shipping sources

Approval of INF accord

threatened by ABM row

effect negates the original testi-mony of Nixon Administration officials in 1972.

The Soviet Union and the US

agreed to disagree about the ABM treaty at the December aummit in Washington, but

Soviet negotiators are once again linking limits on space testing to talks in Geneva on e pect to cut long-range nuclear

Democrats are incensed by

what they see as a violation by the Administration of the Sen-

ate's constitutional role in trea-

ate's constitutional role in treaty-making. They had hoped to use the Administration'e desire for early approval of the INF eccord as a lever to persuade Mr George Shultz, the Secretary of State, to, in effect, repudiate the "broad" interpretation.

KHMER ROUGE LEADER VISITS PRINCE IN PEKING

Sihanouk hint of reconciliation

BY ROBERT THOMSON IN PEKING

Hun Sen, the Premier of the current Vietnamese-backed

regime in Kampuchea, whom he

notes and statements to diplo-mats and journalists. Yesterday he released the telegram and an

idiosyncratic description of the

homage paid to him by Khieu

Most diplomats believe the Prince is holding out for Khmer Rouge — he has called side will take some solid steps approval from the Khmer Khleu Samphan a "psychopath" for the improvment of relations between the two countries,"

BY LESLIE COLITT IN BERLIN

Freed activists allowed

to stay in East Germany

THE East German authorities released two sentenced civil rights activists at the weekend and, for the first time, allowed-them to remain in East Germany gave passports to four out of the 20 civil rights aupporters released at the weekend. They said the documents would allow them to

The two men were given six month prison terms recently and were among at least seven civil rights campaigners still in custody. The East German Protestant Church intensified its

efforts to obtain the release of The four East Germans said Mrs Vera Wollenberger, a third they hoped the issuing of such

sentenced civil rights activist passports meant East Germany and to allow her to remain in wanted to solve political con-

East Germany.

The civil rights supporters

Were arrested after attempting to join an official rally in East

Solutions.

Hicks with "political solutions."

Mrs Baerbei Bohley and Mr.

Vanner Fischer said they would to join an official rally in East

Spend the next eix months in

ment for his peace talks with murdered by Khmer Rouge sol- said the ministry.

missiles by half.

attacking aircraft roared over Kharg in the morning and a tanker was hit Thay could not identify the ves-sel but said it was still on value more symbolic than real." The Sultan's remarks, coming at a sensitive time in Western

ping up their pressure for such move in recent days.
Attention at the UN is focused on a draft proposal, put together by Britain as last efforts to persuade the Soviet Union and China to go along with an arms ban, are unlikely onth's chairman of the Security Cooncil, for a two-year mandatory ban on sales of arms

The Secretary is reported to have agreed with Senate Demo-

crats to write a letter stating that testimony by Administra-tion officials about the INF

accord would be legally bind-

ing. However, he revised his letter at the insistence of Republican conservatives.

Late Friday Senator Robert Bird, the majority leader, and Senator Sam Nunn, chairman of the armed services committee, wrote to Mr Sholts warning him that without an agreement the Senate would have to go through a time-consuming pro-

through a time-consuming pro-

ting records and writing its own understanding of the tresty's

meaning - a process which could undermine the ... ratifi-

dlers - the Prince needs the coalition to back his claims to

the Kampuchean leedership,

while the coalition needs the Prince to lend credibility to its claims to be the rightful Kam-

puchean Government.
Meanwhile, China has
rejected a Vietnamese proposal
for a ceasefire on their shared

border and an exchange of vis-its by border residents to cele-

hrate the Chinese new year next week. There has been spo-

radic fighting on the border since China attempted to "teach a lesson" to Vietnam in 1979

after its invasion of Kampu-

spokesman said conditions are not suitable for bilateral talks

on border exchanges, as Viet-nam has been shelling Chinese territory "until very recently": "we hope that the vietnamese side will take some solid steps for the improvment of relations

return to East Germany within

A Chinese foreign ministry

said, Reuter reports from

The sources said the

fire five hours later. franian ganboats on Sat-urday attacked the 64,140tonne Liberian flag tanker Diane with bullets four miles off the United Arab Emirates (UAE) port of Mina Sagr, starting a fire

and spare parts and on the pro-vision of training facilities to

It was also reported in Kuwait yesterday that Sheikh Zayed al-Nahayan, president of the United Arab Emirates, had been invited to Tehran as part

for Hawke

nificant because it portends

nificant because it portends problems for Mr Barrie Unsworth, the Labor Premier in Australia's most important state of New South Wales, who must call an election soon. New South Wales is the principal power base for the Labor government federally.

Equally, the by-election result is a boost for the

John Howard, the Liberal leader, and for the chances of Mr Nick Greiner, who is

beading the Liberal charge in New South Wales.

The Adelaide result was a surprise because the Liberals have beid the seat only once since 1943.

The Liberal candidate, Mr

Mike Pract, won 44.2 per cent of primary votes against 38 per cent secured by Mr Don Farrell, a former

research assistant for Mr Hurford. Among the other

seven contestants, the can-didate for the Australian

per cent. Once preferences are distributed, the Liberals

are expected to gain 52 per

cent of the vote.

The Adelaide exampaign

was notable for its concen-

tration on a single issue, a controversial proposal that Australia Telecom etart tim-ing local telephone calls

instead of making a single

basic charge. Mr Hawke, to the com-

plaints of party activists, initially supported the plan bat then confusingly modified his position. The Liberals exploited the issue and

yesterday, in a triumph of

polities over reason, Mr tiswke said the time-charge

proposal would not now go

The Telecom plan arose from the sharp increase in the number of telephone lines taken up with lengthy

computer and facsimile machine hook nps. It was an

attempt to make the Tele-com's tariff structure more rational by introducing the "user pays" principle.

Election

setback

which the crew put out, the sources said.

The attacks, the fourth by Iran and the third by Iran this month, heightened shippers' fears of a new cycle of Guif violence after raids on ships eased in January.

immediate plans for such

Western diplomats see Iran's latest manoeuvrings as an effort to drive a wedge between the Gulf states, and chip away at the common Arab front against it formed at the Amman summit in November. It resume a dialogue with the for example, has broken out UAE, acting on behalf of the six member states of the California appears to be having some suc-UAE, acting on behalf of the six again between Iraq and Syria member states of the Gulf Cooperation Council.

Mr Rashid Abdullah, the UAE
Minister of State for Foreign Amman to halt such hostlie

Affairs, said there were no broadcasts. Khomeini boosts economic reforms

By Chris Sherwell in Sydney AYATOLLAH Ruhollah Khom-AUSTRALIA'S Labor Party Government suffered a stinging electoral rebuke over the weekend, losing its first test of voter support since being returned to an historic third encessive term in last July's federal noil. eini, Iran's revolutionary leader, sought to give new impetus to long-stalled economic reforms at the weekend by setting op a high-level body designed to settle Ideological disputes between radicals and conservatives in the Govern-

ment.

Iran's official media reported that Ayatollah Khomeini bad ordered the creation of a special assembly, composed of six senior clerics and seven top government officials, to decide on a number of fer-reaching pieces of legislation on issues ranging from land reform to nationalisation of foreign trade. The Ayatollah's raling, which followed an appeal for intervention from the five most powerful government figures, is the firmest indication to date that he is trying to set the war-The defeat came at the hands of the opposition Liberal Party in a traditionally safe Labor seat in Adelaide. The Liberals needed a swing of 6.5 per cent to win and secured it easily on a low turnont put at 79 per cent. Although Labor retains a comfortable majority in the comfortable majority in the 148-seat national Parlia-ment, the Liberal victory was a setback for Mr Bob Hawke, the Prime Minister, who had eampaigned strongly for his party's can-didate. He accepted respon-sibility for the defeat yes-terday. that he is trying to set the war-weary Iranian economy on a more radical course following severel years of stalemate between reformist elements and terday.

The outcome is also sig-

the conservetiva clergy.
This has left Iran, which celebrates the ninth anniversary of its Islamic Revolution thie week, with incomplete lews covering such crucial areas as the ownership of industries and of farm land.

Last month, the Ayatoliah bolstered the position of the reformers - who favour a big increase in state intervention in the economy - by decreeing that the Government has near-absolute powers which can even override Islamic laws.

Khomeini:blow to conservatives rights of the private sector. Although membership of the new assembly includes all six members of the Council, It

Ahmad.

over loan from IMF

This was seen as a blow to

the Council of Guerdlans, a decisions on putting that into



appears weighted against them.
Other members include Mr Rafsanjani, President Seyyed Ali
Khamanei, and Khomeini's son

The Ayatollah stressed that it The Ayatollah stressed that it is the majority opinion that will count. He made clear which side he is on by backing "the interests of the Islamic Republic and the people" against establishment religion.

In their appeal for assistance, the five leaders said Khomeini's earlier ruling had "theoretically removed difficulties seen to be

removed difficulties seen to be in the way of legislation and the administration of Islamic

society". But they stressed that decisions on putting that into Argentina blocked

BY THE COONE IN BUENOS AIRES

THE ARGENTINIAN team and in which the IMF is apparnegotiating with the Interna-tional Monetary Fund returned Defence spending this yea to Buenos Aires at the weekend, still without agreement on the release of the third \$225m (\$125m) tranche of a standby

The team, headed by Mr Jose Lula Machinea, president of Argentina's Central Bank, has been in Washington for the past week discussing monetary and fiscal targets for 1988 with IMF officials.

Urgent meetings were taking place over the weekend between the negotiating team and Mr Juan Sourouille, Economy Minister, and Mr Mario Brodersoho, Finance Secretary, to see how further adjustments could be made.

The proposals which Mr Machinea took to Washington last week included a reduction in the fiscal deficit to 2.2 per cent of GDP, down from over 6 per cent in 1987, but which has apparently not satisfied or con-vinced IMF officials.

Two areas reportedly continuing to create conflict are the education and defence budgets, both of which are sensitive political areas in Argentina,

ally ignoring lows.
Sen Gore is apparently calcu-

has been targeted at 2.5 per cent of GDP, a fraction up on 1987, but substantially down on the 7.7 per cent of GDP at which it stood in 1985.

On Friday, military chiefs of staff again emphasised to President Haul Alfonsin the need for more funds. The standstill in the IMF

negotiations comes just one week before the Government is scheduled to pay out some \$350m in principal and interest payments on its dollar-denominated Bonex bonds, and for which the government was hop-ing to have in hand the IMF standby tranche and a further \$541mn from its commercial creditor banks, disbursement of which is conditional on the IMF agreeing to release its funds.

if the Government is obliged to pay the Bonex bonda out of reserves, it is expected than any forther scheduled debt service payments to creditors will be suspended until agreement is reached with the lMF, due to the critical state of Argentina's foreign exchange reserves.

All that has happened, how-

have focused even more atten-

tion on the earliest hurdle

Hitch for longer bank hours in Spain

PROSPECTS of afternoon banking hours in Spain and of a moderate wage increase for the sector have suffered a setback, following a referendum among bank employees to approve the terms of a framework agree-ment negotiated last year by the unions and the national

association of private banks. Lesders of the three main unions agreed yesterday that Thursday's poll; among Spain's 150,000 bank employees, had been a virtual dead heat; and the final result would be announced next week following.

Even if the referendum eventually shows a narrow majority in favour of the agreement, union officials said that negotiunion officials said that negotiators would be unlikely to sign it because of the absence of a decisive mandate. The result effectively puts the agreement, hailed as a breakthrough last October, on the shelf.

hailed as a breakthrough last October, on the shelf.

The officials said rank-andfile opinion had swung against the proposed terms of salaries and working hours, following developments at the end of the year which point to a largescale reorganisation by way of mergers among Spain's top seven private banks.

Two - Banco de Bilbao and Banco de Vizcaya - announced their merger last month but gave no guarantee on job security for their respective employees. Further such bank mergers, with the accompanying prospect of significant redundancies, are widely expected during this year.

The green light for afternoom banking had long been sought by the big banks. The originalagreement had envisaged 20 per cent bank branches, staffed

per cent bank branches, staffed by 20 per cent of employees, remaining open until 5pm.

Portuguese unions protest at reforms

By Diana Smith in Lisbon

PORTUGAL'S TRADE-UNION confederations are putting pressure on the Cavaco Silva government in the lead-up to the parliamentary debate of labour reforms almed at making dismissals less difficult.
At the weekend, the General

Confederation of Portuguese Workers (CGTP), ooce domi-nated by the Communist party but now more independent, staged the largest profest

march in recent years.

Some 80,000 workers thronged Lisbon's avenues to demonstrate against reforms they consider worse than the anti-worker laws of the Salazar era. This opinion is shared by the General Union of Workers. It has walked out of the incomes board and called for a general strike when parliament debates the reforms. The Government has also drawn management and union fire for its 1988 wage policy.

The Confederation of Portugues Industry, the management

guese industry, the management confederation, refused to sign the 1988 wage pact, deeming 6 per cent inflation and 5 per cent wage targets too high. The CGTP refused, because it considers wage targets too low.
Workers at Lisbon's public
transport corporation have

gone on strike for four hours a day for a month because man-agement rejects the 11 per cent wage rise they seek.

Findings today on Waldheim By Judy Dempsey in Vienna

THE international commission of historians set up by the Austrian Government to investigate the wartime activities of Mr kurt Waldheim, the Austrian President, presents its findings

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A summary of the report will be handed to Mr Waldheim this afternoon and the commission will give the full report to Mr Franz Vranitzky, the Chancel-

It is unlikely that the report will find Mr Waldheim gnilty of war crimes. However, it is expected the report will show that he knew about deportations a charge he has elevated. tions, a charge he has always denicd.

At the weekend, Mr Jean Vanwelkenhuyzen, a member of the commission, returned from Yugoslavia saying he had found unpublished documents which apparently throw added weight behind

behind the commissions's con-

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Candidates line up on Iowa launch-pad



Gephardt: volunteer army.

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in the Citi-Deli in downtown
Des Moines crouched over a
street map of the lowa city's
most densely populated area.
Together with four of his union colleagues, he is planning their Saturday afternoon schedule. Mr Butler is part of a 600-strong army of volunteers who have flooded into iowa from neighbouring Missouri. They have joined hundreds of lowans and well over 100 paid professional campaign staff hard at work trying to ensure that St Louis Congressman Richard cent of the delegates who will

Gephardt ("blond ambition" as the press has nicknamed him) emerges victorious in the first major test of the presidential election year - the lowa precinct caucuses tonight.

Party caucuses.

What these voters will be doing in theory at the 2,487 precinct sites will be spending at the such political momentum is about this process however. Indeed, this year, two candidates, Schator Al Gore, a Democrat from Tennessee, and General from Tennessee, and General from Tennessee.

MR BILL BUTLER, president of two or three hours in the first explained succinctly hy Mr cuses on the same day.

Association of Bridge, Struc
Association Local 396 of the International of a four-stage process leading Association of Bridge, Structural and Ornamental Iron the 57 Democrat and 37 Repub-Workers and Machinery Movers
of St Louis, Missouri, is sitting
in the Citi-Deli in downtown
Des Moines crouched over a
where voters just register their

choices and leave, at caucuses they debate their preferences, with backers of the other candidates trying to persuade them to change their minds.
But the seven Democrat and
six Republican presidential candidstes have not invested Moines on the day months of their time and more

attend the conventions. What the politicians and the news media will be watching is the judgment these 200,000 largely white, mainly small town Americans are passing on

of the meagre 200,000 or so top, the political momentum votes which will be east in from a victory in lowa could perform and Republican propel him into the White House, as it did Mr Jimmy

time of the lowa caucuses in 1980. The first wave of news reports after lown, he says, will be all about who won and lost and will give the winner high visibility particularly in New

reports from Des when the first crucial votes are cast in the US election campaign

Stewart Fleming

Hampshire where the presidential primary on February 16 is the second big test of strength. By next Wednesdey, he says, the television and newspaper Other volunteer armles are working for rivals such as Sendates. That judgment will ring ator Paul Simon of nelghbouring Illinois but they are unlikely to be able to match his. They are all fighting for a share

They are all fi before the lowa caucuses."

There is no inevitability

lating that Governor Michael Dukakis of Massachusetts, the probable winner in New Hamp-shire, will not win decisively in lowa as well. He believes that he will then be able to challenge the two or three front-runners who emerge after the New Hampshire vote on hie home turf, the South.

Even lowans are beginning to admit that a presidential election process which can give so much influence to 200,000 voters in state which has only 1.5m registered voters is a little whacky. Even some of those whacky. Even some of those involved in organising the cau-cuses, which have been a \$40m bonanza for the state, auspect that this is probably the last time lowa is allowed to pley so powerful a role.

Indeed, if the southern states had not miscalculated, it would ant be doing so this year. Democratic, tried to make the more populous southern states the focus of this year's selec-tion process by deciding that on March 8, so-called Super Tuesday, 20 states, including big ones like Florida and Texas,

would have primaries or cau-

lowa, in an effort to build momentum for Super Tuesday. Among other things, most cal-culated that they could not afford to wait to compete in 20 states at once without the politkeal momentum and the media attention from victories in Iowa or New Hampshire. inatead, they are putting

their political fates in the hands first of lowa's caucus-go-crs. For the Republicans that means, in essence, on the outcome of a straw poll of of those attending when they enter the door of the anymost. doors of the caucuse For the Democrats it is more complicated. Since no votes count if a candidate's support-

ers do not have 15 per cent of the voters in the room, the caucuses will break up into horse trading and tactical voting Then, the quality and ability of each campaign's representa-Party leaders, especially tives, and the wisdom of their tactics will be crucial in helping to decide whom the party declares the winner or whom the media decides has done so much "better than expected" that, like second-placed Senator Gsry Hart in 1984, he abould be annointed the winner

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11.00 forth.

Onshore search for oil stepped up in Australia

BY STEVEN BUTLER

OIL DRILLING in the Far East pensated for by a success ratio rose by 12 per cent in 1987, which increased from 39 per with most of the increase cent to 40 per cent.

ling throughout the region arrangements.

accounted for by a doubling of drilling onshore in Australia, according to a report by Wood Mackanzie, the Edinburgh-based stockbrokers.

Excluding the increase onshore in Australia and a 71 future Malaysia was also seen per tent increase in offshore drilling in China, which started from a much lower base, drilling throughout the region accounted to be affected by the oil price collapse of 1986, although an increase in oil-producing sharing contracts indicates a more bullish outlook in the near future Malaysia was also seen as potentially more promising for future drilling due to an increase in production-sharing arrangements.

ling throughout the region declined by 30 per cent.

The increase onshore in Australia may also be less significant that it appears because drilling offshore, where the biggest finds tend to be made, dropped by 47 per cent.

The overall increase In Australia was further balanced by a aharp fair in exploration in Indoneaia, where activity reached a five-year low. Exploratory wells declined by 51 per cent to 77 in number. This decline was partially com-

Italy nearer heavy lira

BY JOHN WYLES IN ROME

crat, should be superseded and ment last year. The new liraby what. He wants to hang on would be worth 1,000 times the until his party's Congress at the present unit, enabling Italian end of April, but there are powaccountancy to shrug off the erful forces within the Chrisbillions and trillions which cretian Democrats anxious to have are confusion. The last parliahim out of office immediately ment showed no interest in giverton, the hudgest has been just the lastislation any priority.

THE ITALIAN cabinet adopted proposals at the weekend for assertion of authority which Mr removing the plethora of zeroes Goria might have wished from its currency, in a demonstration that it is still in business after surviving a key vote on the 1988 budget on Friday abolish the criminal offence of currency exporting was blocked because of unease among many ministers about amnestying past offenders.

The proposal to introduce the the debate within the five coalition parties about when the Government, led by Mr Giovanni Goria, the Christian Demovith the dissolution of parliament, should be superseded and

after the budget has been ing the legislation any priority finally adopted two to three and government hopes of haveles hence.

The cabinet meeting on Saturyear could easily be frustrated.

Greece cool to Turkish lifting of property freeze BY ANDRIANA IERODIACONOU IN ATHEMS AND DAVID BARCHARD

Switzerland.
Athens had demanded abolition of the decree, with retroac-tive effect, as a condition for withdrawing objections to a revival of Turkey's 1963 Association Treaty with the European Community.

The decree, introduced in 1964 after a flare-up between

Prime Ministers who met in

the Turkish and Greek commu-

GREECE has reacted with reservation to Turkey's announcement that it is lifting a 1964 still-remains open. The Greek decree freezing Greek assets in government said that, depending on the legal interpretation placed upon the lifting of the days after an agreement to improve strained bilateral relations by the two countries. Papandreou, the Prime Ministers who met in ter-at another meeting with Mr. ter, at another meeting with Mr Turgut Ozal, his Turkish coun-terpart during the Nato summit in Brussels at the beginning of

March. Foreign Ministry officials were more explicit, saying that Athens would not sign a special protocol making Greece a party to the Turkey-EC association accorded.

accorded.

Turkish and Greek communities in Cyprus and renewed two years ago, has never been published officially.

It was aimed at ethnic Greeks from Istanbul who were trying to sell property in Turkey after moving to Greece. Officials in Athens say about 50,000 people could benefit from the lifting of the restrictions. The decree affects some 3,000 properties on Wednesday for Haifa.

SHIPPING REPORT

Dry cargo rates continue their upward trend

MOST EYES remained fixed on of 37,000 tons deadweight in the dry cargo market last week as rates continued to move up, and the strength of Atlantic and Pacific business began to spread. The key US Gulf/Japan Panamax rate moved up to \$25, followed by steady improvement in the Gulf/Continent rate to around \$16.

A large number of time-charter fixtures were also reported, with a peak of \$16,250 for a Panamax trip to Japan, although this rate later slipped, and another Panamax was fixed at \$15,000 plus a ballast bonus of \$300,000.

Brokers said the upward movement was based on Soviet demand, topped up by a shortage of tomage in the Atlantic. Denholm Coates, the London brokers, said there was still some momentum behind the rising market.

some momentum behind the rising market.

Pacific timecharter levels ships including the Astor, originally built for South African said to be interested in a ship able at around DMSm (\$58m).

WORLD ECONOMIC INDICATORS FOREIGN EXCHANGE RESERVES (US\$m)

Dec. 87	Nov.'87	Oct.'87	Dec. '86
38,556	34,194	33,240	14,886
73,455	70,421	60,967	45,866
pain 75,657	72,336	67,549	37,657
ligitum 8,363	8,080	7,972	4,630
rtherlands 14,174	13,870	13,285	9,583
sky 27,765	26,125	22,408	18,132
New. 87 25, 457	Oct.'87	Sept. '87	Nov.'86 28,222

Kieran Cooke has a day out at Murphy's Brewery with the Taoiseach

Cork's stout-hearted way with the Dutch

There were 2 few doubts as the Dublin to Cork train set off, at 7am. "The question is not why we are here, but are we here?" remarked a droll Ulsterman. Such existential conundance of the contraction of

CABLE & WIRELESS, the UK company which is build-ing the first privately-fi-nanced transatiantic telecommunications cable, has achieved a breakthrough in Burope by attracting fund-ing from Telecom Eireaun, the Irish public telephone

Irish join

C & W's

Atlantic

venture

By Terry Dodsworth

authority.
The Ir£20m (£17.9m) investment in the optical fibre cable system coincides with the announcement that STC of the UK will lay a enbmarine spur from the main line to a point in Cork. The significance of the Irish deal is that it may persuade other publicly-owned European telephone authorities to invest in the C & W cable, which is jointly financed with US partners. The publicly-held groups are all participants in the present co-operative system of transatlantic cables, and up to now have been reluctant to do deals with a private group which to some degree represents a chalenbmarine spur from the

degree represents a chal-lenge to their network. In Ireland, the agreement with C & W. and its US collaborators is seen as an important element in developing Dublin's international financial services centre.

DREAM assignments, like rainfree Irish days, are rare. But
free Irish days, are rare. But
lunch in a brewery with the
lunch in a brewery with the
Republic's Prime Minister, Mr
naries to fight in the French
Charles Haughey Haughey

DREAM assignments, like rainsecond mistress of Louis XVI of
stout, the silky drink of every
sults and cigars gave them
here. 'Help, help,' she says. 'My
son, the engineer, is drowning.''
more than 100 years, would be
no more.

Charles Haughey Haughey

Mr Haughey eventually Republic's Prime Minister, Mr
Charles Hanghey, was too good army. Luisa, known to the french as La Petite Morphy,
There were a few doubts as the Dublin to Cork train set off, at 7am. "The question is not why we are here, but are we have?" warmarked a deal! Illister.

bar anyway.

The Murphy family ran the business until after the second world war. Watneys from Britain moved in, then out drums occupied us all the way to Limerick Junction. So did a full, Irish-style, fry-up break-fast. By the time the tlered streets of Cork came into view, a few lips were wet with antici-nation

one of the many Irish mercenaries to fight in the French army. Luisa, known to the French as La Petite Morphy, had two sons who brought the original barley oats from France to start brewing in Cork in the mid-19th century. That'a the story told in the brewery bar anyway.

The Murphy family ran the business until after the second world war. Watneys from Britain moved in, then out fast. By the time the thered streets of Cork came into view, a few lips were wet with anticipation.

Murphy'a Brewery in Cork has a somewhat chequered past. Luisa O'Murphy was the light fast. By the time the thered again. A co-operative of bar ted in well. Men talking in the boiaterous pression.

The Dutch seem to have fitting the boiaterous pression.

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The butch seem to have fitt

Hitachi and NEC to increase chip production in US

BY LOUISE KEHOE IN SAN FRANCISCO

HITACHI AND NEC, two of Japan's largest makers of micro-chips, have announced plans to increase their US production, clting increased US demand and the rising value of the yen, which makes production in the US more cost-effective.

Hitachi said it would build lts

begin operations in May 1989, producing memory chips micro-processors and semi-custom

NEC, meanwhile, announced plans to expand memory chip production at its plant at Roseville, California, from a current level of 3.5m chips a month to 5m by the second half of this year. NEC's planned increase in US production of 256K dynamic random access first wafer fabrication facility in the US at Irving, Texas. The company now imports Japanese-made memory chips to the US and tests and packs them in Texas. The new plant is to month to bm by the second name of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of this year. NEC's planned increase in US production of the year. NEC's planned increase in US production access memory chips to the use of the production of the year.

anese government in response been closely monitored by both imports are counted by the to US initiatives over trade governments. The US maintains nationality of the company, not that Japan has failed to live up the location of the manufacturbwtween the two countries.

Almost two years ago, the US
and Japan aigned a bilateral
trade agreement on semicon-

Since the signature of the ture because, for the purposes companies stand to gain higher greement, US-Japanese semiagreement, US-Japanese semi- of measuring progress under US market share, which could conductor trade figures have the trade pact, exports and only exacerbate trade friction,

Almost two years ago, the US and Japan aigned a bilateral trade agreement on semiconductors, intended to address US complaints about alleged Japanese dumping of DRAMs in the US below "fair market value". The agreement also called on Japan to open its home market to foreign chip suppliers.

Since the signature of the US that Japan has failed to live up the location of the manufacturing facility. The Japanese moves are seen, rather, as a response to the rising value of the yen against the dollar. "The economic factors must have outweighed political considerations in these decisions," said one US industry observer.

By increasing their production in the US, the Japanese companies that Japan has failed to live up the location of the manufacturing facility. The Japanese response to the rising value of the yen against the dollar. "The outweighed political considerations in these decisions," said one US industry observer.

By increasing their production in the US, the Japanese companies the location of the manufacturing facility. The Japanese response to the rising value of the yen against the dollar. "The outweighed political considerations in these decisions," said one US industry observer.

By increasing the location of the manufacturing facility. The Japanese response to the rising facility.

stramax erators consider the loftier aspects businėss.

Room at the top makes the Astramax van a more accommodating business proposition than its major rival.

Even so, holding more is only part of the story of why Astramax more than

holds its own against the competition.

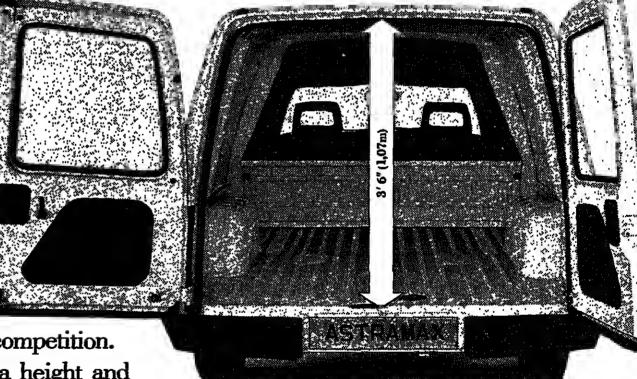
Drivers find the extra height and doors that open through a full 180° are that much easier for loading and unloading.

Turn-around time gained here could be very useful when you're running busy schedules.

The shape of Astramax isn't simply a matter of style. Careful attention to aerodynamics gives Astramax a drag coefficient similar to a modern estate car.

There's less work for the engine (petrol or diesel), more miles to the gallon. Major service intervals are 9,000 miles apart (or twelve months).

All factors that look BED



impressively large when multiplied to a fleetscale.

Evaluating the suspension system isn't likely to be high on your list of priorities when choosing a van. But as the trade press uniformly report, it's the difference between the Astramax's good roadholding and the indifferent handling of other vans.

Even seemingly minor details don't go unnoticed on Astramax.

> The larger side panels provide more room for a bolder company livery. Very useful for when you want your

image to speak volumes.

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6322	Ass. Brit., Ind. Ord	187	+1	29	4.8	7.0
-	Ass. Brit. Ind. CULS	189	+3	10.0	5.3	
675	Armitage and Rhodes	27	+1			
4471	S&B Design Group (USM)	54	-1	21	3.5	84
101146	Bardon Group	155	s	27	1.7	26.5
8562	Bray Technologies	146	+2	4.7	3.2	11.6
875	CCL Group Ordinary	250nd	+2	11.5	4.6	6.4
1625	CCL Group 11% Cosy Pref	130	+2	15.7	12.1	
16686	Carbonizadus Ord	231	0	5.4	41	11.4
707	Carbonadas 7.5% Pref	103.	S	10,7	AOL	
3248	Cearge Stair	176md	+5	3.7	21	4.5
5497	Isis Group	69	+1		-	
9582	Jackson Group	92:00	0	3.4	3.7	10.7
26122	Matchouse N. V. (AmstSE)	335	0	7.5	22	19.3
14500	Record Holdings (SE)	58	0	2.7	4.7	11.7
3024	Record Hidgs 10% Pri (SE)	112	s	14,1	12.6	
510	Robert Jenkins	50	ō	-	-	22
5580	Scruttons	7.2495	ā	5.5	4.4	4.9
5540	Torday & Carlisle	195	-2	66	3.4	9.5
2496	Trevian Holdings (USM)	58	-5	2.7	4.7	6.2
	Unlinck Holdings (SE1	62	+2	2.6	45	11.4
43976	Walter Alexander (SE)	160	+4	5.9	3.7	115
	W. S. Yestes	231	+6	17.4	7.5	23.1
	West Yorks Ind. Hose (USA)	125	-5	5.5	4.4	13.3

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SUDAN GEIZRA BOARD and NATIONAL RURAL WATER DEVELOPMENT CORPORATION (CENTRAL REGION) **INVITATION FOR BID - WORKSHOP TOOLS**

Tender No: GRP 100 Tender No: GRP 101 Tender No: GRP 102

1. The Republic of Sudan has received Cradit from the International Development Association (IDA) in various currencies towards the cost of the Rehabilitation of the Gezira Scheme and it is intended that part of the proceeds of this Credit will be applied to eligible payments under the Contract for the Supply of Workshop Tools and Equipment to the Sudan Gezira Board and the National Rural Water Development Corporation, (Central Region).

2.Acting for and on behalf of the above organisations the Rehabitistion Project Management Unit (RPMU) now invites sealed Bids from eligible Bidders for the supply of:

Let 30 - Workshop Consumables Let 31 - Garage Equipment, Servicing Let 32 - Garage Equipment, Repair & Reconditioning Let 33 - Powered Hacksow Machines Lot 33 - Provered Hacksew Macauses Lot 34 - Drill and Tool Grinders Lot 35 - Hand Held Portable Electric Toole Lot 36 - Drawing Boards & Drawing Office Supplies Lot 37 - Electricians Tools & Equipment Lot 4 - Gentry Cranes, Floor Cranes, Chain Slocks
Rigid Towing Bar
Lot 5 - Drilling Rig Accessories
Lot 6 - Capts Latines
Lot 7 - Centre Latines
Lot 8 - Centre Latines (Medium)
Lot 9 - Centre Latines (Small) **GRP 101** Lot 11 - Vertical and Horizontal Milling Machines Lot 13 - Shaping Machines Lot 15 - Drilling Machines Lot 18 - Arc Welding Equipment Lot 19 - Wood Working Machinery Lot 20 - Compressors and Spray Painting Equipment Lot 21 - Meiting Furnace, Crucibles, Annealing Oven

Pyrometers Lot 27 - Raifway Pit Jack Lot 28 - Reilway Traversing Jack **GRP 102** Lot 1 - Truck Cranes and Mobile Cranes Lot 2 - Electric Overhead Travelling Cranes Lot 3 - Fork Lift Trucks Lot 12 - Universal & Horizontal Milling Machines Lot 14 - Surface Grinding Machines Lot 16 - Forge Hemmer Lot 17 - Automobile and Truck Lifts

Lot 22 - Crankshaft Grinding Machines
Lot 23 - Sheet Metal Machines
Lot 24 - Diesel Powered Generating Set
Lot 25 - Oxyacetylene Profile Cutting
Lot 26 - Diesel Pump Test Bench
Lot 29 - Dynamometers

GRP 100 will be available from 6 February 1986 and GRP 101 and GRP 102 will be available on 13th February 1988 and 20th February 1988

3.Interested eligible Bidders may obtain further information from and inspect the bidding documents at the office of the Executive Director of the RPMU, PO Box 3318, 6th Floor, Tower 2, Sudanese Kuwatti Centre, Sharte EL NR, Khartoum, Sudan (Tekex 22224 RPMU) OR at the Crown Agents for Oversea Governments and Administrations, Middle East Department (BA2), St Nicholas House, St Nicholas Road, Sulton, Surrey, Executed (Tolers) 918295 CAL CMIN. England (Telex) 916205 CALOND).

4.A complete set of Bidding Documents for each Tender or Part Tender may be purchased by any interested eligible Bidder on the submission of written application to the above and upon payment of e non-returnable fee of Sudanese Pounds 900 or US Dollars 200.

5.All Bids must be accompanied by a security of not less than two percent (2%) of Bids amount and must be delivered to the RPMU offices on or before 10.00 hours on 2nd April 1988 GRP 100, 9th April 1988 GRP 101 and 16th April 1988 GRP 102.

6.Bids will be opened in the presence of those Bidders' representative who choose to attend at the office of RMPU at the address given in paregraph 3 above at 10.00 hours on the respective Bid opening data.

dated 27 January Credit No 1388 SU IFB No GRP 100/101/102 Ref: 28-A-4/11 London

Irish to tread softly amid more Stalker revelations

THE IRISH Government intends to deal "very carefully" with British ministers over the vexed issue of the Royal Ulster Constabulary despite a further wave of controversial revela-

Constabulary despite a further wave of controversial revelations about the force contained in a book published today by Mr John Stalker, the former Deputy Chief Constable of Greater Manchester.

In the book, Mr Stalker, who spent two years investigating allegations that the RUC had a shoot to-kill' policy in 1982 before he was removed suddenly from the inquiry, says he recommended the prosecution of 11 RUC officers up to the rank of Chief Superintendent for a variety of criminal offences, including conspiracy to pervert the course of justice. He said he wanted access to an tape recording by MI5, the British intelligence agency, of an incident in which a 17-year-old youth was shot dead by police which be believed would have supported further charges of perjury and possibly murder. He wanted to conduct formal interviews with very senior police officers, including Sir John Hermon, the Chief Constable, who he says, along with RUC Special Branch, obstructed ble, who he says, along with RUC Special Branch, obstructed his investigations. He did not conclude there was a "shoot-to-idil" policy but "a police incli-nation to shoot suspects dead



the instigation of a spurious investigation into his own conduct in Manchester, in which he was later cleared.

Irish ministers have already protested strongly at London' recent decision in the public interest" not to prosecute any RUC officers named in the inquiry, which was completed by Mr Colin Sampson of West Yorkshire police. Dublin sought a reversal of this decision and publication of Mr Sampson's report. Irish officials said yesterday

Irish officials said yesterday they were not expecting Mr Tom King, the British Northern Ireland Secretary, to assent to either request when he meets Mr Gerry Collins, the Irish Justice Mioister, and Mr Ray Burke, Energy Minister, for a second round of talks on the issue in Belfast on Wednesday. Dublin is waiting to see what other measures Mr King might this inquiry on the RUC, had it been made public, would have disciplinary measures against been "shattering" as it coincided, in mid-1986, with severe pressure on the force from Loy-

pressure on the force from Loyalist protests against the 1985. Anglo-Irish agreement, which gives the Irish government limited say in the running of the North. For this reason, he at the European Community believes, it was decided at "the heads of Government meeting highest levels" of Government in Brussels, although no final to supress his findings. He says decision on a meeting is likely he was therefore removed by until after Wednesday's talks. he was therefore removed by until after Wednesday's talks.

Employers profit from trainees

MOST employers benefit from providing work placements for young people on the Youth Training Scheme, but only because they provide relatively because they provide relatively basic training, according to a report prepared for the Manpower Services Commission.

In about 85 per cent of traineships, in which companies provide foondation training, employers benefit by an average of almost £400 per traines. The average payroll costs of £470, and supervisory costs of \$670, per place, are outweighed by the value of the work done. This was on average \$1,290 per trainee, with an additional 5.280 coming from MSC grants.
In contrast, offering a training skin to apprenticeship costs employers an average of £830

trainees falls to £1,170. trainees falls to \$1,170.

The report, based on an detailed analyses of YTS programmes run by 53 companies, shows that where training is relatively simple most YTS trainees are fully proficient in their jobs by the time they complete their work placements. One of the scheme's big deficiencies is that the training provided is often relatively basic. vided is often relatively basic.

Small businesses, employing fewer than 25 workers, gained the largest benefits from the scheme, according to the report. It estimates that about 40 per cent of the approximately 373,000 work placements pro-vided by the scheme displace

•British companies could employers an average of above their performance by rise to £790 and supervisory at least 10 per cent by providents to £1,660, while the value ing improved training, according to a report by the Man-

power Services Commission mublished today.

The report is based on an analysis of the 1,132 entrants for last years National Training Awards, which the commission said amounted to the largest survey of companies' training yet undertaken. It says it has established a clear link between the quality of training and improved business perfor-

The report says training programmes at a majority of the companies which entered for the awards suffered from a lack of clearly specified train-iog needs and objectives. Equally rare were clear measures to assess the value of training in terms of work per

Both reports are available from the Manpower Services Commission, Moorfoot, Shaf-field, SI 4PQ

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Notice Of Dividends

A dividend of U.S. dollers 0.87 per share is to be paid on or after February 4th, 1985 to shareholders against remittance of Coupon No. 1

Clubs

BA 'will retain all **BCal's** landing rights'

By Lisa Wood

BRITISH AIRWAYS intends to retzin all British Caledonian's international and domestic landing rights, Mr Colin Mar-shall, the airline's chief execushall, the arrine's chief execu-tive said yesterday in Bahrain.
Mr Marshall, speaking at a press conference, said British Airways would merge some duplicate licences or change others to reflect BA's £250m acquisition of BCal in Decem-

ber. His comments were particularly pertinent in the Middle East. BA has already said it will take over BCal's routes to the Middle East and transfer some to Heathrow airport, Britain's biggest, from Gatwick, south of London.

These routes include those to the Saodia Arabian cities of Riyadh, Dharan and Jeddah plus Muscat in Oman and Dubai in the United Arab Emirates.

BA may, however, face difficulties in renegotiating landing
rights with Saudia Arabia since its own airline, Saudia, flies from Heathrow and would be in direct competition with British

Airways. Lord King, speaking at the Lord King, speaking at the same conference, played down a reported dispute between BA and Airbus Industrie, the European aircraft consortium, over the fuel performance of Airbus's A-320 aircraft.

Lord King said BA would take delivery of the first of the 10 Airbus A-320s under consign-ment before the scheduled March 18 opening of the air-line's new Gatwick terminal in the UK

The A-320 twin-engined jets were actually ordered from Air-bus by BCal in a contract worth

BA is seeking undisclosed compensation from Airbus because of its findings that the A-320s aircraft is operating below fuel economy standards stipulated in BCal's purchase contract.

Lord King said BA was going to take all the A-320s on order and he expected the them to perform according to specifica-tion. Engineers from both com-panies will be discossing the aircraft's performance in com-ing weeks.

Seamen face court threat as 3,000 men remain on strike

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NEARLY 3,000 members of the

NEARLY 3,000 members of the National Union of Seamen were still on strike last night, setting the scene for a key High Court action today against the union by two big ferry companies.

The action, which could lead to heavy fines and the sequestration of union funds, is potentially the most serious taken against a British union since the the National Union of Mineworkers had its funds sequestrated during the 1984-85 strike.

Freight traffic to and from

Freight traffic to and from British ports was yesterday returning to normal as most of the 7,000 seafarers in the ferry sector obeyed their union's instructions to end their strike in support of 161 colleagues sacked by the Isle of Man Steam Packet Shipping Company.

But Peninsular and Oriental said last night that it had decided to proceed with the action because it considered a continuing strike by over 2,000 seafarers at Dover and another 200 at Fleetwood to be illegal.

Sealink UK is also taking legal action. Although the NUS ended disruption by 1,200 employed on the company's Dover services at the weekend, over 600 Sealink seafarers continuing the strike at Halshard.

Ford Motor was last night braced for its first national strike for almost a decade which threatens to shut its

22 plants. Union leaders and the company said no farhter talks were planned over a three-year pay and condi-tions offer. Negotiations on the deal foundered last week as manual workers voted against it. Attention will focus on whether workers at 11 plants which voted to accept the offer, and the 6,000 workers who did not vote, will heed the strike call.

that they have not continued to defy a court order to end the national strike on the grounds that it amounted to illegal. "sec-ondary action," and that those still striking are doing so legiti-mately in support of local working agreements which they consider threatened.

Sealink UK is also taking legal action. Although the NUS ended disruption by 1,200 employed on the company's Dover services at the weekend, over 600 Sealink seafarers continued to strike at Holyhead and Harwich.

Union leaders will say today consider threatened. The High Court last Friday agreed to speed up legal proceedings against the NUS after the ferry companies had claimed that Mr Sam McCluside, the union's general secretary, was complying with the letter but not the spirit of the law.

Printers issue warning over single union deals

ATTEMPTS by the Trades Unioo Congress, the union umbrella organisation, to min-imise cooflict between unions over single-union recognitioo agreements is likely to come under renewed pressure, according to leaders of Sogat, the general print union.
Writing in the latest issue of

the union's journal, Mrs Brenda Dean, Sogat's general secretary, strongly criticises the decision of the EETPU electricians' union to sign a sole-bargaining agreement with a Finnish-owned company for a new paper mill in the west of Scot-land.

only union for the 300 manual workers it plans to employ at its £215m high-technology paper mill in the largely non-

union town of Irvine.

Describing the agreement as a "sweetheart deal with management", Mrs Dean says she considers the actions of the EETPU as a "form of trade union cannibalism" which leads to de-She says that while the TUC

had in the past shied away from taking action against the agreement with a Finnishowned company for a new
paper will in the west of Scotland.

In the deal, Caledonian Paper,
a subsidiary of Finnish forestry
products group Kymmene, is
recognising the EETPU as the east of a country of a country

William

Rentals

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Pursuant to note conditions, notice is hereby given that for the interest period from 6th February 1988 to 6th August 1988 an interest rate of 71/16 pct per annum will apply.

Amount per coupon - USDLRS 35,704.86 Payable on 8th August 1988

Reference Agent: The Long-Term Credit Bank of Japan Ltd London Branch Dated 8th January 1988

NATIONAL BANK OF HUNGARY USD. 100,000,000,-FLOATING RATE NOTES DUE 2000

Pursuant to note conditions, notice is bereby given that for the interest period from 29th January 1988 to 29th July 1988 the following interest rates will apply:-

> (15 year original note) Cpn No.7

(3 year converted oote) Cpn No.1

Rate per annum Amount per coupon Payable on

7% pct USD 382.33 75% pct USD 401.28 29th July 1988 29th July 1988

The Long-Term Credit Bank of Japan Ltd., London Branch Dated 29th January 1988 Published 8th February 1988

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EVE has ordered the others became of a policy on lair play and value for manny. Supper from 10-4.30 arm. Disco and co-municians, glassrous hopeseess, excepting floorshows, 189, Regent St., W1.01-734 0557. Dated this 25th day of January 1986 **8 MILLS LIQUIDATOR**

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EC4P 4BY ********* **FINANCIAL TIMES**

احكذا من الاصل

THE ROYAL Ulster Constabn-lary inquiry is now stale and Catholic eyes in the franght the evidence too thin to war-battle between Irish National-

John Stalker, former Deputy
Chief Constable of Greater
Manchester, In his book,
In a remarkable statement, in
the light of the most recent row.

Stalker, published today.

In a remarkable statement, in the light of the most recent row reverberating from his inquiry account of his inquiry, which began in May 1984 and ended with his abrupt removal in May paragraph: "To be absolutely blunt, this case is now. in November 1987, quite stale, and It could reasonably be argued that because of the passage of time and the diminishing quality of the evidence, the public interest does not now demand prosecutions."

He adds that this would be a RUC began to regard him as

denced by his warm reception gating officers about the cir-in Dublin over the weekend, he cumstaces of the killings.

with the IRA and INLA, the RUC began to regard him as

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Privatisation of Girobank may be advanced

BY DAVID THOMAS

to be ready to oppose a quick sale of Girobank.

The bank became an obvious target for sale when Mrs
Thatcher, the Prime Minister, ruled out privatisation of the scretary, said: "We are obviously very concerned, because office activities such as Girobank and counter services, during the general election campaign.

Girobank last year made an operating profit of \$23.1m on turnover of \$328m. It has more than 2m personal accounts and

turnover of \$328m. It has more than 2m personal accounts and net assets of \$100m, and has been expanding its services into such areas as mortgages.

The Post Office has been turnover of \$328m. It would not elaborate on that statement.

The Post Office has been

Industry Department officials have been studying the implications of the Prime Minister's campaign remarks, but so far there has been no news of decisions. Most observers expected the sale of Girobank to be some the sale o way off, if only because of the need to pilot legislation through arliament. duties as Rowever, a little-known sec-defined.

THE PRIVATESATION of Giro- tion of the 1981 British Tele-THE PRIVATISATION of Girobank, the Post Office's banking subsidiary, may take place communications. Act, which subsidiary, may take place communications. Act, which separated the Post Office from British Telecom, gives from Expected, because the Government may not need legislation to carry out the sale.

The Union of Communication workers, the main postal union.

Workers, the main postal union, has aftered the Labour Party's front bench to that fact, which has been acknowledged by the Department of Trade and Industry, and has asked Labour to be ready to oppose a quick of the act to sell Grobank with-out needing new primary legis.

The Union of Communication undertaking or any assets held by lt."

The Post Office, which has also been studying the implications of privatising Girobank, has concluded that the Government could invoke this section out needing new primary legislation. although Parliament

legislation to privatise the counter service, because that is integral to the Post Office's duties as they are now legally

Late first-class post rates up by 5 per cent and may now have to cut jobs and services to balance the 'causing distress'

LATE DELIVERIES of firstclass post are causing economic hardship and personal distress, the National Consumer Council

says. Mrs Sally Oppenheim-Barnes, council chairman, has written to Sir Bryan Nicholson, Post Office head, citing examples of difficulties resulting from late

deliveries.
She said: "Delay in delivering social security payments sent by post can mean real economic. hardship for people who depend on them for the essentials of life."

Sir Bryan, who became Post Office chairman last year, has acknowledged that the corpora-tion cannot always meet its commitment to next-day deliv-ery for first-class mail, particularly between far-fiung areas.

The Post Office is investing to improve its service but also

considering other action:

Charging extra to guarantee next-day delivery to far-flung areas - which Mrs Oppenheim-Barnes said would provide a direct incentive to Post Office service even worse."

Grosvenor raises £21m

GROSVENOR Venture Managers, a venture capital group reach the more ambitious target
based in Slough, Berkshire, has in the wake of the October
raised a \$21.7m development
capital fund.

The main investors in the

The Third Grosvenor Fund will double total funds under management to more than \$20m target for the fund in early 1987 and raised it to make tarket tarket the form the main investors in the new fund, which takes the form of a limited partnership, are the West Midlands Metropolitan Authority; Postel Investments, a \$20m target for the fund in early 1987 and raised it to minster Bank.

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Liverpool gets £½m to ease cash crisis

By lan Hemilton Fazey, Northern Corresponden

THE GOVERNMENT is to increase Liverpool's urban programme allocation by \$500,000 for the next finan-

\$500,000 for the next financial year to help to ease the city's continuing financial difficulties.

The extra money will be announced this week by Mr David Trippier, inner cities minister in the Environment Department.

This follows the Government's refusal to allow the trate-ranged city to not up

rate-capped city to put up rates by more than I per cent in an attempt to bridge an impending budget deficit of \$51m.

It means the city will have £19m to spend on approved projects yet to be decided, possibly enabling a switch of some funding from the city's budget.
Although the amount of

extra money seems small, the move is financially and politically significant. The Government's original intention had been to cut Liverpool's urban pro-

Liverpool's nrban programme funding.

Politically, this signals some degree of understanding of the city's financial difficulties, while not relaxing rate-capping, a move that would have led other rate-capped anthorities to demand eimilar treatment. It may also help prevent more acrimony between the two sides, which Mr Keva Coombes, Labour council leader, believed would play into the hands of left-wingers wanting confrontation.

Liverpool wanted to put rates up by 5 per cent and

budget. However, Mr Coombes has managed such situations successfully before without cuts. When leader of the now aboliabed Merseyside County Council, be refused to set a detailed budget and ran a very tight ship from

ran a very tight ship from week to week to stay within spending limits.

A similar approach now seems likely - probably leading to greater efficiency with the urban programme fanding a key regeneration etrategy to clean up Liverpool's city centre, improve parking and security, and parking and security, and get shoppers and workers back into the retail and commercial heart of Mer-seyside. A similar drive in Manchester has affected all aspects of city-centre life.

Move to speed building of Thames bridge

By Peter Riddell," Political Editor

THE GOVERNMENT WILL soon try to remove the main obstacle to early develop-ment of a bridge across the River Thames east of London between Dartford and Thurrock.

The bridge would be the first privately developed and built, important river

crossing.
A select committee reco mended a windshield which might cost an extra \$10m to \$15m and delay completion by 15 months.

The Government is expec-ted to announce in the next fortnight that it has rejected total windshielding. However, partial wind-shielding may be raised.

The issue will be deter-mined in the Commons at the report stage of the bill to allow the scheme to pro-

Life companies warned

LIFE COMPANIES have been warned by Mr Michael Portillo, junior social security minister, sonal pensions. not to market personal pensions before they are available on July 1, 1988. Under the Government's new

over personal pensions

less will be able, from April o, pension until July 1.

1988, to opt out of their company pension scheme or the financial services legislation do State Earnings-Related Pension not come into force until July 1.

Scheme (Serps) and make their That has not deterred many

pension marketing campaign, mainly for employees not in a company pension scheme but also for those wanting to leave

Mr Portillo gives two main reasons for not pre-selling per-

First, the contracts them-selves have not been approved. July 1, 1988.

Under the Government's new pensions environment, employees will be able, from April 6, pension until July 1.

The OPB has made clear that it will not issue the contracting out certificates on any personal pension until July 1.

own arrangements through a personal pension.

Life companies are gearing themselves for a big personal pension marketing carrangements to commit themselves to taking pension marketing carrangements. mit themselves to taking out a contract from July 1, particularly as the contract-out and tax relief can be backdated to April 1987 for employees not in a company scheme and to April

also for those wanting to leave their company scheme.

Many companies have already published details of their personal pension contracts, even though those have yet to be approved by the Superannuation Funds Office of the Inland Revenue and the Occupational Pensions Board (OPB).

In a letter to the Association of British Insurers, Mr Portillo expresses concern that sales staff may try to persuade people to commit themselves to a personal pension before the contract has received approval from the board.

Lat relief can be backdated to April 1987 for employees not in a company scheme and to April 1988 otherwise.

Some life companies, such as Allied Dunbar and Prudential, believe a policy of keeping personal pensions Board (WPB).

Lat relief can be backdated to April 1987 for employees not in a company scheme and to April 1988 otherwise.

Some life companies, such as believe a policy of keeping personal pensions under wraps until July 1, as if they do not exist, is unrealistic, particularly because under present marketing conditions many new unit trusts have a pre-launch marketing period of as much as two months, with discounts on sales during that time.

All life companies admit that they are reconsidering their strategy in the light of the letter.

making very high payments (he does not say how much) to informants. The most important issue,

tions to paramilitary groups.
The incident took place in a hay
barn where police knew explosives used in a landmine blast They may well be surprised dence of police lies, not just to by Mr Stalker's remark about the public through false press prosecutions because, as evithat had killed three RUC men had been stored.



Hugh Carnegy finds pointers but too few facts in the RUC investigator's book

Stalker believes shoot-to-kill trail is cold

thin and inquiry stale

(False police evidence nncovered at earlier trials of police-ered at earlier trials of police-men accused and acquitted of murder prompted the setting up of the Stalker inquiry.)

Mr Stalker was disturbed by RUC Special Branch lack of accountability, sloppy forensic practices and the practice of

demand prosecutions."

He adds that this would be a "perfectly proper legal and moral etance" and an "eminently sensible" one in the context of Northern Ireland.

Clearly, whatever else he uncovered during his truncated forwal anthority in the provincestigation into the killing by ince but relied on that of Sir RUC officers of six men, five unarmed, in County Armagh in late 1982, it did not include the well-worn political fundamental of Northern Ireland that, like elephants, no one forgets.

Sir Patrick Mayhew, the Attorney General, discovered when he announced much the eame conclusion late last month, that the issues thrown up by the "shoot to kill" inquiry will not be allowed to fade awsy, at least by the Nationalist community of Northern Ireland and the government of the Republic.

They way well be surprised the five of whom had known links with the IRA and INLA, the RUC began to regard him as hostile.

Mr Stalker ackowledges another difficulty: the different constitutional basis of Northern Ireland meant that he had no formal anthority in the province but relied on that of Sir Constable, to whom he reported and who set his terms of reference.

Mr Stalker allegea that as inquiriee began to lead him higher and higher up the RUC hierarchy. Sir John became more and more obstructive.

Mr Stalker allegea that as inquiriee began to lead him higher and higher up the RUC hierarchy. Sir John became more and more obstructive.

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Mr Stalker writes that he and higher writes that he and higher and more obstructive.

Mr Stalker ackowledges another difficulty: the different constitutional basis of Northern Ireland meant that he had no formal anthority in the provious through the submit that he had no formal anthority in the provious through the submit that he had no formal anthority in the provious through the fireland meant that he had no formal anthority in the provious through the fireland meant that he h however, was Mr Stalker's dis-covery of the existence of a tape recording made by MI5 of the killing on November 24 1982 of Michael Tighe – a 17-year-old with no known connec-

report and delays of many months, and once the backing of Sir Barry Shaw, the North-ern Ireland Director of Public Prosecutions, had been secured, Mr Stalker was about to get the tape and Interview Sir John under caution when he was pul-

led off the case. He was then to face an inves-He was then to face an investigation into his own conduct in Manchester by Mr Colin Sampson of the West Yorkshire police. Mr Sampson also took over the RUC inquiry.

Mr Stalker was never able to conclude whether, indeed, there was an overall RUC policy of "shoot to kill" but he says: "The principal states of these shoot.

circumstancee of those shootings pointed to a police inclina-tion, if not a policy, to shoot suspects dead without warning rather than to arrest them."

The Nationalist conviction that there had been a cover-up by the British establishment was lent weight by the failure of Mr Sampson to provide more than a few petty allegations of misuse of police cars by Mr Stalker, who was cleared by the Manchester Police Committee. The tape would prove Mr Stalker, too, is convinced whether police accounts of the that his removal was directly

mcGauley, alleged, the two Mere shot without warning.

Mr Stalker writes: "I was in John but at "the highest levels" Northern Ireland investigating of the British Government.
what had become known as a His hard evidence is thin, but

shoot-to-kill policy. I could whether or not he is right his think of no better way of prov-

think of no better way of proving, or disproving, this awesomely serious allegation than
to obtain a copy of that tape."
He says MI5 backed his
demands to hear the tape or see
a transcript, but that Sir John
repeatedly blocked him. After
filing a 16-volume interim
filing a 16-volume interim
ference of his
coincided, in mid-198
one of the toughest
ever faced by the RUC
under intense attack fi
majority Protestant com
which was enraged
November 1985 And The emergence of his findings coincided, in mid-1986, with one of the toughest periods ever faced by the RUC. It was under intense attack from the majority Protestant community, which was enraged by the November 1985 Anglo-Irish agreement. If the force cracked under the strain of Loyalist violence — which included vicious lence - which included vicious attacks on police officers homes – so would the accord.

Mr Stalker argues that the Government must have judged that the RUC could not have withstood the extra strain of his findings becoming public and it therefore looked for a

way to remove him.

His book is inevitably incon-clusive, but it inadvertently illustrates the fact that the RUC faces circumstances quite unlike any other British police force. The RUC also lives with the huge strain imposed by the now long established policy of "police primacy" under which the RUC, not the army, shoul-ders the mander of con-

fronting disorder.
Mr Stalker acknowledges that in Northern Ireland: "If the police fail, then Government fails." The trouble is, as the Stalker affsir has shown, it is hard to get both communities to agree on what constitutes police failure.

Stolker. By John Stalker.
Horrap. £12.95

Nationwide Anglia to boost funds £100m

the Republic.

base by £100m through the included in their capital ade-issue of aubordinated loan quacy calculations. stock under powers granted to
building societies by an order
laid before Parliament last that of other creditors, includ-

Building societies were given new powers of operation under the 1986 Building Societies Act, Including unsecured lending, estate agency operations, insur-ance broking and direct housing involvement NATIONWIDE Anglia Building However, the Building Society, Britain's third largest, les Commission, the official today becomes the first society regulating body of the industry, to make use of new capital-rais- has agreed that societies can ing powers granted to building now raise capital by subordiscieties.

It is expanding its capital conditions. Such loans will be quary calculations.
Under the terms of the order,

They uncovered further evi-

month and becoming effective ing share account holders, in the repayment rights should Up to now, building societies could expand their capital base only from the profits made on their normal business.

However, exercising those powers will require societies to

Mr Tim Melville-Ross, chief executive of Nationwide Anglia, said authoritiee capital base prior to this develthroughout the world were put-

The loan, which was arranged by Baring Bros, is for 10 years with interest paid at 0.65 per cent above Libor (London Inter Bank Offer Rate). It has been expand considerably their capital base. Societies can count subordinated debt as representing up to half their primary capital.

In The Maleita Societies to by Baring Bros, is for 10 years with interest paid at 0.65 per cent above Libor (London Inter Bank Offer Rate). It has been subscribed completely by overseas investors.

tain the strongest possible capi-tal base and it was only a

matter of time before the pres-sure was felt by building societ-

Nationwide Anglia's overall

Gould urges left not to challenge Kinnock

MR BRYAN GOULD, Labour's shadow Trade and Industry Secretary, yesterday appealed to the majority in the left-wing Campaign Group not to chailenge Mr Neil Kinnock for the leadership.

He believed it was only a "tiny and impotent" minority within the group who wanted to force a leadership contest later in the year, and said that would not be in the interests of the party.
His remarks came amid spec-

ulation that Mr Tony Benn, the left-wing MP for Chesterfield, would be persuaded to force a leadership contest.

However, Mr Benn, interviewed on BBC radio's Weekend World, said: "I am not seek-

end World, said: "I am not seeking a candidature."

He was strongly critical of the present attitude of the leadership and, by implication, the atatement of aims and objectives for the party published on Friday by Mr Kinnock and his deputy, Mr Roy Hattersley.

Mr Benn said: "It looks as if the present leadership is trying to seize all political power for itself and force the party to accept key elements in the accept key elements in the Thatcherite consensus."

going to be electable.

Ms Clare Short, the left-wing MP for Birmingham Ladywood, said on BBC TV'e This Week Next Week that she thought it unlikely that Mr Benn would stand for the leadership and

ahe saw no other credible con-

Mr Heffer said he could accept much of what was contained in the statement of report has ca socialist aims put forward last ment to the Government and week but he thought it was that it will not be widely circusuilty of "surreptitious revisionism" in the sections accepting the members' library in the ing the operation of market forces in some parts of the

economy.
"You can't have decisons being made just at top level,"
he sald. "I don't accept the sort
of democratic centralism that is
all centralism and very little

entrains and very little democracy."

The Fabian Society is to carry out a two-year review of the British tax system which is intended to be a "fundamental reassessment." The results will be feed into the Jahan Postrille. He said he saw the party as a reassessment." The results will involve inner-city local authorizadical, democratic, internable fed into the Labour Party'e ties sufficiently in government-tionalist, socialist one and long-term policy review.

Arts report criticised by Ridley

AN INDEPENDENT report on the role of the arts in regenerating the inner cities has earned la rebuke from Mr Nicholas Rid-ley, the Environment Secretary.

The report, commissioned by Mr Richard Luce, Minister for Mr Richard Luce, Minister for the Arts, recommends increased government spending on the arts in the inner cities as a means of creating employment and attracting tourists and businesses to those areas.

However, Mr Ridley, in his observations on the proposals sent to the Cabinet Office, takes an extremely critical line.

an extremely critical line. The Department of the Envi-

ronment yesterday denied reports of a row between Mr Ridley and Mr Luce, but an official of the department conpolicy he did not think it was firmed that the Environment going to be electable. Secretary had pointed out that extra spending was not possible at the moment.

"Local authority spending is pretty tight. That was pointed out. It would be difficult to increase spending at this time,"

the official said. Mr Mark Fisher, Labour's arts However, another prominent left-winger, Mr Eric Heffer, down a private notice question declared: Personally I have to say that if anybody stands it today so that Mr Luce can make a statement and be questioned

It is understood that the report has caused embarrass-ment to the Government and in the members' library in the Commons.

In some respects the report, written by Mr Paul Collard, director of the National Film Theatre Museum, is close to Labour's arts policy. It recom-mends the establishment of a special economic unit to co-or-dinate arts strategy between

local authorities.

The report is understood to be critical of the Department of the Environment for failing to

A supporter of privatisation says the break-up of the CEGB may backfire. Max Wilkinson reports

The factors that make electricity a different case

"IN THE privatisation of elec-tricity, reading the book of experience should be accorded priority over gazing into crystal balls."

That is the theme and last sentence of an authoritative paper by a free-market econo-mist who believes that any plan to break up the £27bn Central Electricity Generating Board muet be approached with extreme caution. The conclusion, by Professor

George Yarrow, fellow of Hert-ford College, Oxford, may take the Government by surprise, for he has been a leading advo-cate of privatising the electric-ity industry and a critic of the way in which the gas and tele-communications industries

were sold off as monopolies.

However, electricity is different, he says, partly because of the possibility that widespread blackours can occur if demand for electricity gets far ahead of potential supply and partly because of the long lead times and high capital cost of new

and is difficult to ration, he believes, reflects past govsays, there is a natural tendency throughout the world for electricity enterprises to move towards collaboration rather than focus for improvethe pricing of power, but also in ment should be on lowering the the setting of transmission tar
he believes, reflects past govbe effective regulation. The regthat would promote the entry tunistic behaviour by their customers. To balance that risk,
Generating companies, he believes, would have powerful higher than might otherwise be motives to collude to keep out necessary.

Co-operation enables suppli-ers to privide mutual insurance against unforeseen breakdowns of plant and to minimise total costs by reserving the expeo-sive plant with highest running costs for periods of maximum demand. He also notes that none of the

leading economies has adopted a system that makes a clear split between ownership of power stations and of transmission lines, as has been proposed for the UK. He says it would require a "reckless degree of confidence" to believe that "governments and utilities worldwide have

technological change has made existing structures obsolete. Since available evidence sug-gests that the CEGB is an efficient operator by international vided that potential entrants to standards. Prof Tarrow says the industry could obtain a high the main benefits that might enough price to make building a follow privatisation would operator. The support of the competition will have to be red to anticipate all future came from a lowering of coal whatever the structure of the professional form the US in support of the make the best profit out of the competition of the profit out of the coal form the US in support of the make the best profit out of the coal for the profession of appropriate which balanced the need for regulatory policies. That is, long-term security with the competition will have to be contingencies.

CEGB forecast of electricity demand 50 48 46 Actual Forecast

got their policies wrong and construction cost of new plant. there is little evidence that He agrees with the govern-He agrees with the govern-ment view that increased comment view that increased com-petition in a privatised industry could make an important contribution to lowering costs, pro-

plant prices and from cutting the cost industry, he says the key to statistically cannot be of building new power stations.

The high price of British coal, potential new competitors will be believes, reflects past government policies rather than the believes and tendence of the prices and from cutting the cost industry, he says the key to view that breaking the industry into smaller parts is not likely to create a competitive market be effective regulation. The regulator will have to guarantee a control of new players.

iffs.
"Given the market tendency towards integration, attempts to inject more competition into generation will rely heavily on the adoption of appropriate

Distribution companies could have strong motives to make excessive use of the transmission grid to bid for cheap supplies, if the costs of transmis- arise from the technology of aion were shared. That would the industry: no organisational push up the capital costs of the arrangements can change the grid, particularly if distributors fact that control of the trans-entered collusive arrangements mission and distribution grids to try to beat the generating confers monopoly power and

trolling the grid could have ation transmission, distribution even worse effects than colluctual."

almost impossible for generators and distributing companies to agree satisfactory contracts, which balanced the need for

make the best production existing contracts as circumstances changed, generators might be vulnerable to opportunistic behaviour by their customers. To balance that risk, their cost of capital would be higher than might otherwise be higher than might otherwise be their cost of capital would be higher than might otherwise be their cost of capital would be higher than might otherwise be their cost of capital would be higher than might otherwise be their cost of capital would be considered.

new entrants and to raise the price of electricity from exist. closely supervised by a strong ing plant — especially at times of shortage.

Even if these contracts were regulator, Prof Yarrow believes that many of the electricity

companies.

that there are strong preseures
towards collusion and collabooly distribution companies con- ration at all stages in the gener-

sion by generators.

Moreover, he says, US experience suggests that it would be the suggests that it would be the stablishing a really effective regulatory regime for the whole industry.

That leads him to conclude that the chances for fresh competition in the building of power plant would be better if the CEGB retained its monopoly of generation and transmission under strong regulation, than if

UK NEWS

Inner-city jobs scheme likely to be expanded

other cities.

A meeting next Monday should lay the foundations for a aimilar project in Birmingham. A feasibility etudy is under way in Sheffield while other schemes are being considered in Durham, Bristol, Salford and Unit

The project is based on an idea imported from Boston. It is designed to strengthen links between business and the local education system and increase the relevance of school studies Children are given targets which include attendance, punctuality, personal skills and academic achievement. If met, they can lead to permanent

The London Compact was launched in the East End in September 1987 by Prince Charles. It started with four schools, but its organisers hope to expand it to 10 in September

More work

for civil

engineers

west of London this year. How-ever, organisers fear that the denise of the Inner London Education Authority, which helps to finance the scheme, will push up the cost of further

In Birmingham, a meeting chaired by Sir Adrian Cadbury in January led to plans for a partnership between the city's education department and local companies. It followed a successful national conference has to the Birmingham in hosted by Birmingbam in November which included a presentation by organisers of the London Compact.

A formal business/education partnership is expected to be launched in Birmingham this year to build on activities being organised in the city. A series of four or five compacts, each involving about three schools, may be launched in early 1989.

The partnership, as yet unnamed, will be financed jointly by the education authority and business. Companies involved include IBM, Austin Rover, British Rail, Cadbury Schwerzes and British Gas. Schweppes and British Gas. Unlike the London schem

the Birmingham Compact will probably not guarantee jobs for children, but it should give stu-dents who meet their targets priority in interviews with par-ticipating companies. Students will also be given follow-up interviews if they are not suc-

The organisers of the Shef-field Education-Industry Part-nership, launched in January, hope to Involve 36 secondary schools in a city-wide compact. About 200 local companies have been invited to take part.

Again the scheme is unlikely to guarantee jobs. But organisers believe the scheme will

Single higher-rate tax band 'an option

MR NIGEL LAWSON, the Chan cellor, may opt for a single higher-rate tax band of 40 per-cent to replace the present five bands ranging from 40 per cent to 60 per cent, James Capel, the City securities house, says

However, much of the benefit for the highly paid might be clawed back by abolishing the npper earnings limit on National Insurance contributions and restricting mortgage interest relief to the basic rate of income tax.

of income tax.

Capel says in its economic review that Mr Lawson, in spite of recent Whitehall attempts to dampen expectations shead of the Budget, is likely to announce tax cuts worth a net £4bn. That would still allow a zero public-sector borrowing

requirement.
Gross cuts in income tax are likely to be worth even more, because the Treasury can raise extra revenue through increas-

extra revenue through increasing excise duties

The easleet option for
changes in the higher rates of
income tax would be a straight
10-point cut in all the bands, of
their replacement by just two
rates of 40 per cent and 50 per

However, a more ambitione plan would be the single higher rate of 40 per cent coupled with abolition of the National Insur-

ance ceiling.

Some middle-income taxpayers would lose by the change but could be compensated by a

but count be compensated by a larger than expected cut in the basic rate of tax.

Mr Lawson might cut the basic rate to 24p rather than 25p, within the overall £4bh target for tax cuts.

Capel is relatively optimistic

about this year's economic out-

It predicts 3 per cent growth and inflation averaging below 4 per cent but sees a further marked deterioration in the current account of the balance of payments.

New Scientist US growth plan

NEW SCIENTIST, the weekly science magazine, is planning a £2.5m US expansion.

In the high street, Woolworth will develop Im so ft of retail apace in 1988. In the out-of-town sector, five retail park sites are under development.

52.5m US expansion.

1PC, the publishing company that owns it, believes it should be possible to life US sales to 100,000 a week in four years.

Its present world circulation is 90,000.

There is quite a lot already going on in Birmingham, but it stimulate economic regeneration and increase the employment prospects of local children **Woolworth outlines**

THE CIVIL engineering industry's climb out of recession is continuing, with firms of all sizes reporting improved order books, according to a survey published today by the Federa-tion of Civil Engineering Con-tractors.

The workload survey is published a week after a separate study by the Building Employers Confederation, which showed that orders for building companies were at their highest

level since the early 1970s.

The civil engineering federation, which conducted its survey in January, said: "This rising trend appears to have spread outwards from the south-east in a welcome ripple, though in Scotland and some northern parts of England the recovery has remained much

20th - 27th April, 1988 less discernine.
Almost 70 per cent of companies questioned said order books had increased during the

The federation said shortages of engineers, quantity surveyors and other skilled labour were still being reported.

BY RICHARD WATERS

THE ACCOUNTANCY profession last week made two fur-ther important concessions in

its long-running dispute with the Government over how accountants should help to crack down on fraud and other

illegal acts.
The Institute of Chartered

The Institute of Chartered Accountants in England and Wales issued guidelines to its members explaining when and how they should report illegal acts. They show a significant move beyond the profession'e previous insistence that all relationships with clients are confidential.

The Auditing Practice Com-

ing direct to the regulators in certain extreme circumstances," said Mr Matthew Patient, chair-man of the APC. "In this area, auditors are assisting the regu-

lators in giving greater protec-

BEER PRODUCTION in the UK

last year showed a 0.8 per cent increase, with total production at 36,599,716 bulk barrels com-pared with 36,319,895 the pre-vious year.

five-year strategy BY MAGGIE URRY

WOOLWORTH Holdings, the UK retail group, is today writing to shareholders outlining its stret-egy for the next five years. It is now five years since Wool-worth, then loss-making, was bought for £300m by the Pater-noster concortium and relaunched under new manage-

· Mr Geoffrey Mulcahy, group chief executive, tells shareholders: "We are setting out to use our assets more efficiently than ever before." He forecasts a period of extensive change.

At a time when there are some doubts about the health of the retail trade and the strength of consumer spending. Mr Mulcahy warns of "possibly excessive expenditure in high street refurbishment and space expension" in the retail corton expansion" in the retail sector. Woolworth will concentrate

keen to encourage."

These rules, prompted by the Financial Services Act, closely follow guidance to bank auditors, who are obliged under the Banking Act to report suspected fraud to the Bank of England.

Last month, the APC issued guidelines for auditors of com-panies outside the financial ser-

vices area explaining how they should report fraud and illegal acts. They contained the first admission, after three years of dispute with the Government, that auditors could do more to belot the authorities

The institute's guidance says factors that should be taken

into account when deciding whether the public Interest is at stake include the extent of the likely financial damage, the likelihood of repetition and "the gravity of the matter."

Production in December was 2,852,158 bulk barrels, ao increase of 4.1 per cent on the same month in 1986. The increase was led by lager.

In the fourth quarter of 1987,

help the authorities.

on three areas: the high street, through its Woolworth variety store and Superdrug drugstore chains, and other experimental chains such as Kidstore and Volume One, a bookshop; outof-town, represented by B&Q, the do-it-yourself chain, Comet, the electrical retailer, and B&Q

Accountancy profession

shifts on fraud reporting

The Auditing Practice Committee, meanwhile, issued draft rules for auditors of financial services companies. Those "help auditors with the new and difficult problem of reporting direct to the regulators in

Upturn in beer output

The Brewers' Society said the production totalled 9,404,852 upturn was the first for four bulk barrels, an increase of 2

England.

Homecentres; and the \$800m property portfolio including properties used within the group and development of sites ioint ventures.

Although the company has been criticised by analysts for being slow to turn round the Woolworth chain itself, Mr Mulcahy says the Focus strategy, launched in March 1986, helped the chain to double profits in 1986-87, when it achieved a 20 per cent return on capital employed. The second phase of employed. The second posse of the strategy will see a stream-lining of Woolworth's systems, distribution and buying and new merchandise ranges.

The group will also add more specialist concepts' such as lidstore and Volume One.

B&Q will be expanded from 220 stores to 300 by 1990 and Comet will be developed to offer a wider range of branded

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THE LONDON Compact experiment, which aims to provide inner-city schoolchildren with a passport to jobs in local businesses, is poised to expand to other cities. A masting part Monday THE LONDON Compact experiment, which aims to provide inner-city schoolchildren with a passport to jobs in local businesses, is poised to expand to other cities. A masting part Monday THE LONDON Compact experiment, which aims to provide inner-city schoolchildren with a passport to jobs in local businesses, is poised to expand to other cities. Other compacts are experiment, which aims to provide inner-city schoolchildren with a passport to jobs in local businesses, is poised to expand to other cities. A masting part Monday The partnership, as yet unnamed, will be financed in the south and west of London this year. How-

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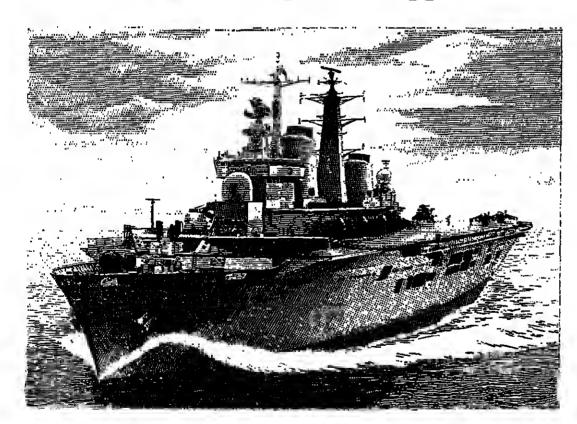
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between 12.00 and 20.00. Please telephone 01-405 8602 to arrange an appointment.



You should be under 26 and educated to Degree or 'A' level standard. You should also have been a UK resident for the past five years. . The Armed Forces are Equal Opportunity Employers under the terms of the Race Relations Act 1976. .

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AGED COMPUTER systems are a powerful drag on a compsny's performance. Many companies - often those which were among the first to embrace the computer - are finding themselves held back today by old software which blights their efficiency and prevents them exploiting the latest business innovations. Yesterday's enterprise, they

re-write seems the only aoswer. An expensive, tlme-consuming operation, fraught with risk, it often seems only slightly preferable to losing market chare through technical inadequacy.

The UK subsidiary of oue of

Nabisco Group to bring its

advanced by more than a year

based food giant best known in Britain for "Shredded Weetabix, all of them well the retailers with one Wheat", faced that problem when it set out to strengthen with sophisticated ideas its position in the UK market below to strengthen with sophisticated ideas about the use of information to be a strength of the use of information to be a strength of the use of information to be a strength of the use of information to be a strength of the use of information to be a strength of the use of information to be a strength of the use of information to be a strength of the use of information to be a strength of the use of information to sent our our output to be a strength of the use of information to sent our output to sent our output to sent output to sent our output to sent output

Huntley & Palmer after a tus- the technological capabilities ale with Rowntree Mackin- of Nabisco's competitors that tosh, as a result of the deal it worried Nabisco most - it inherited Smlths Crisps, was the rate at which its Jacob's Crackers, Peek Frean major customers, the superblscuits, the classy chocola- market chains like J Sainstier Bendicks - and a dog's bury, Tesco and Kwik-Save breakfast of aged and incom- were investing in and using

There were, indeed, islands of computing excellence, but salesmen would call at indithe general picture would vidual stores on Mondays takhave been familiar to anying orders for delivery during
body who has ever been faced the Thursday of the same
with the task of bringing week, now the most advanced
order out of the electronic companies like Sainsbury and

chaos which inevitably fol-lows a merger or acquisition. 24-hour turnround. Huntley & Palmer ran an They already send their

When yesterday's enterprise is a bar to tomorrow's opportunity

Alan Cane continues his series by explaining why the UK subsidiary of the US foods group decided to re-engineer its obsolete system rather than starting again from scratch

Nabisco Itself used Nixdorf computer system. minicomputers, Smiths Crisps
At first sight it seems too operated Hewlett-Packard

Dan Bernard, brooght in from insurance broker Willis

derelict site".

When Nabisco bought Huntley and Palmer it effectively
doubled its UK turnover. In
1986 the combined group
revenues of time."

time."

sents the core of our business, manufacturers whose computer systems are not on a par with those of the retailers will be at a competibute the out-of-date technology as a result.

Pioneered by Hoskyns, a doubled its UK turnover. In whose computer systems are UK-based but wholly-owned subsidiary of the US aero-reported revenues of retailers will be at a competi-

Whereas a decade ago food

night using the "Tradanet" which faced Bernard as he Nabisco could not. The state value-added network. Val-contemplated the single most of the order processing sys-

to "just-in-time" methods as enthusiastically as enlightened parts of manufacturing "The crackers you see us

on a lorry for delivery this nobody in the company really afternoon," says David Lowther, Nabisco logistics planning manager. "In these circumstances, the quality of the information available to us is vital; we occasionally which still carried out all the suffer from a lack of real functions expected of it. "It is information at the right a nightmare, but it still repre-

afford to send our oatlonal account managers to sell to the retailers with one hand That was the scenario the constraints."

nate the retail trade.

turer to retailer.

part in the new electronic business systems that are beginning to domi-

Traditional paper-based systems of ordering and invoicing are oo the way out. They are being replaced by electronic data networks that link supplier to manufacturer and manufac-

For many companies, this "elec-tronic data interchange (EDI)" will be their first experience of competition

Those whose own technology can-not make the most of EDI will find

themselves at a crippling competitive

disadvantage. Systems written in yesterday's

through information technology.

value-added network. Val- contemplated the single most of the order processing sysue-added networks combine important element in the tem represented a real threat telecommunications lines and enlarged company's data procomputer control to create a cessing armoury – the Hun-fast, secure method of send-ing documents electronically. The food business has taken idiosyncratic piece of soft-

Fifteen years old and written in an unusual computer language rarely seen these days, it had been so modified, making this morning will be patched and repaired that

it uses means that it is inflexible and hard to alter.
"It works fine as long as

retically, we could have conbeen prepared to put np with

There were three principal First, the inflexibility of the 15-year-old technology means that production information was updated only once daily

- that is a serious restriction with the hectic pace of modern distribution. In response to a simple management enquiry, it might churn out 1,000 pages of

Second. it was becoming increasingly hard to maintain the old software - even the proprietary database on which it operated was obso-

Third, Bernard knew that the key to offering superior service levels to his customers - the big supermarkets chains was to develop a new and sophisticated company-wide computer system which would essentially link Nabisco, its suppliers and its customers in a single, seamless electronic web.

The old order processing system was simply not up to developments of that order. Bernard reckons Nabisco can per cent means a lot in the food business.



Phil Mari (left) and Dan Bernard: needed to update Nablaco's system for processing order

After the takeover, the development programme, Hos- gists, digging through piles of management consultancy Nolan, Norton (now merged brought in to make recommendations on overall

systems strategy.

A oumber of sophisticated send reports from home. And as part of the £6.5m

modern techniques were ming round the edges to fit a the 21-month project. implemented - company wide multiplicity of customers. electronic mail, for example, and viewdata systems for modifications and alterations salesmen so that they could

re-eogineering approach works well when the original system is still effective but limited in flexibility by the technology used. Once his team had carried out its archaeological detective work on Nabisco's systems, it reconstructed it

fourth generation language both pro-vided by Cincom, a leading US soft-Relational databases make it easy to take several different views of the same company information; fourth

quickly and easily.

Although Mari believes a high proportion of companies could make use

processing system will be engineered

kyns was brought in to work with Peat Marwick) was problem of the order process-

generalised piece of software which should only need trim-

reached such a level that Bernard had to call a halt.

Then Hoekyns proposed a technique it called "re-engineering" it had already used successfully at building services company Boulton and

Rather than re-write the order processing system from scratch, it would use the existing system as a model to using a relational database and n create an exact replica but using the most modern computing techniques.

It sounds ridiculously simple and obvious. In fact, such is the haphazard way software is written today that experts agree that while not wholly original, Hoskyns has come up with a genuinely innovative approach If the idea seems blindingly

obvious, the execution was

coded computer instructions on a packaged solution to the to understand what the system was doing and why. ing system. The work started last
A software package is a March and Bernard reckons

his team and Hoskyns's team are about half-way through It is expected to go live at the end of this year. The cost

of re-engineering is not expec-ted to work out greatly differ-ent from re-writing from scratch and the system itself will be more expensive to run. Where Nabisco expects to save money will be in the ease

of making modifications nec-

essary to keep it in touch with what its customers will ask for tomorrow.

Bernard argues that re-writing the system totally would have brought the same savings - but the timescale would have been much extended and indeed the project might never have been

completed (see panel).
Robert Alcock, the financial director, says: "We are pleased with progress so far, but we have much further to go. We have largely finished the basic restructuring stage and are now moving rapidly towards putting into place the systems we will need for the 1990s."

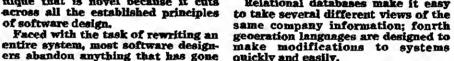
Cutting across all the established principles

is a total re-write - expensive, disruptive and time-consuming.

Philip Mari, a consultant with Hoskyns who managed the Nabisco project, employed a re-engineering technique that is novel because it cuts across all the established principles of software design.

entire system, most software designers abandon anything that has gone before and start from scratch. The idea that the existing system might have something to teach them seems not to have found much favour up to

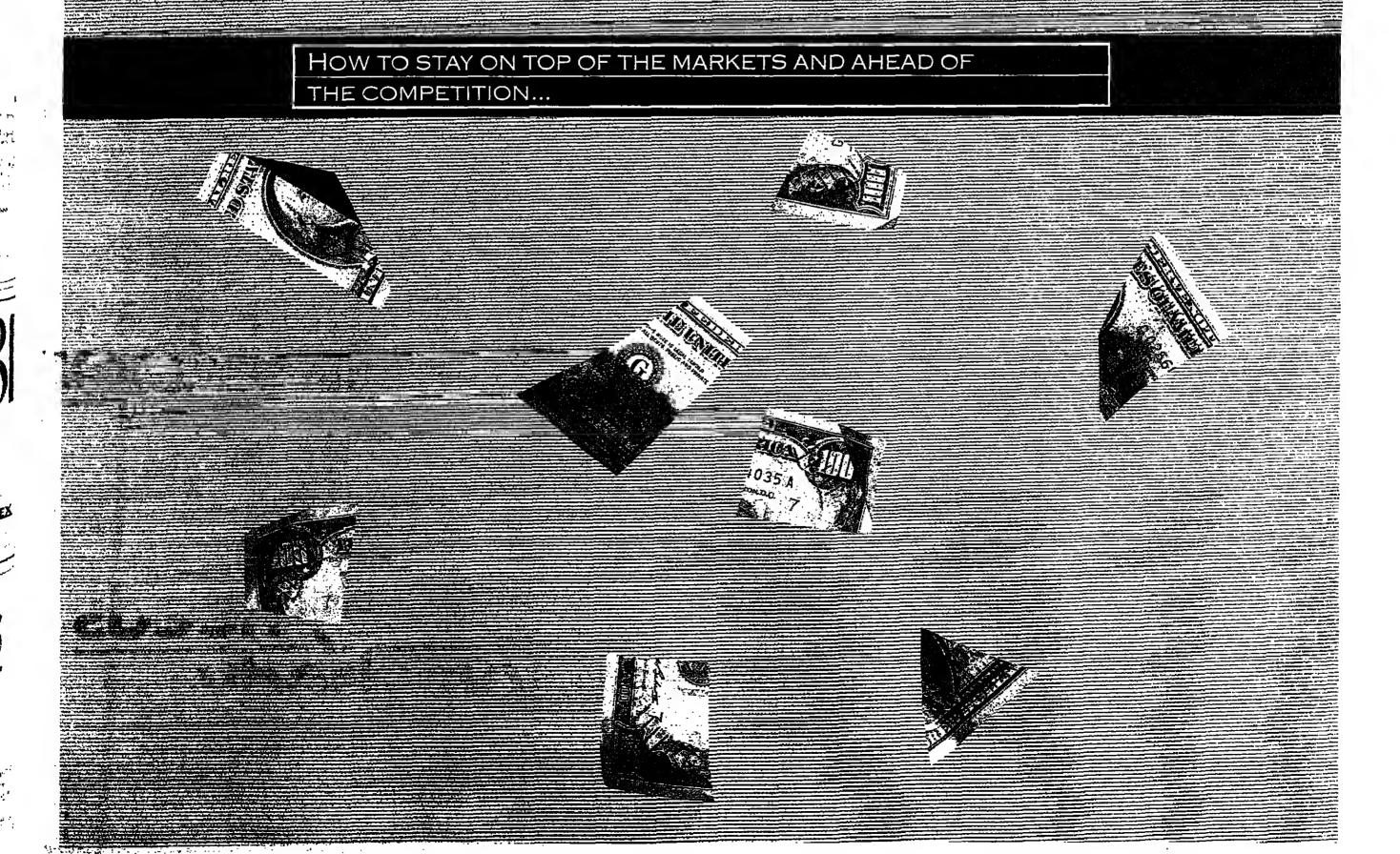
Philip Mari, a veteran in the design of real-time, critical systems, says the



of re-eogineering, he has not abanoned traditional methods. The batch part of the Nabisco order

massively difficult.

Hoskyns specialists had to become software archaeolo-



find, has cut them off from tomorrow's opportunity.

For many, a total systems

America's largest food groups, however, has stum-bled on an unorthodox way of breathing new life into an old

obvious to be a genuine minicomputers – and so on breakthrough, bot nevertheleas it has enabled the Dan Bernard, brooght in most critical management Faber as management infor-information system up to mation services director to

Scratch in record time.

Clear np the mess, remembers us is vital; we occasionally which still carried out all the group as a whole of about greenfield opportunity than a lack of real functions expected of it. "It information at the right a nightmare, but it still represents the core of our busi-

space giant Martin Marietta, £494.5.6m and trading profits tive disadvantage. "These the technique may have much of £49.1m, to offer those thousands of It is undisputed market says Alan Brooks, Nabisco companies faced with the leader in crisps and snacks in expensive and complex chore of re-writing computer programs which are gow too old and patched to keep up with the base of business today.

It is undisplated market says Alan Brooks, Name of works line as long as you do not try to change any out not try to alter the system, you and patched to keep up with the base of business today.

It is undisplated market says Alan Brooks, Name of works line as long as you do not try to change any their shelves, you do not sell. We cannot afford to have a less sophisticated system than our customers. We cannot Alan Brooks agrees: "Theorems to the less of business today. Nabisco, the New Jersey- ond to United Biscuits and in

back in 1982.

It won control of the then loss-making UK biscuit maker

technology.

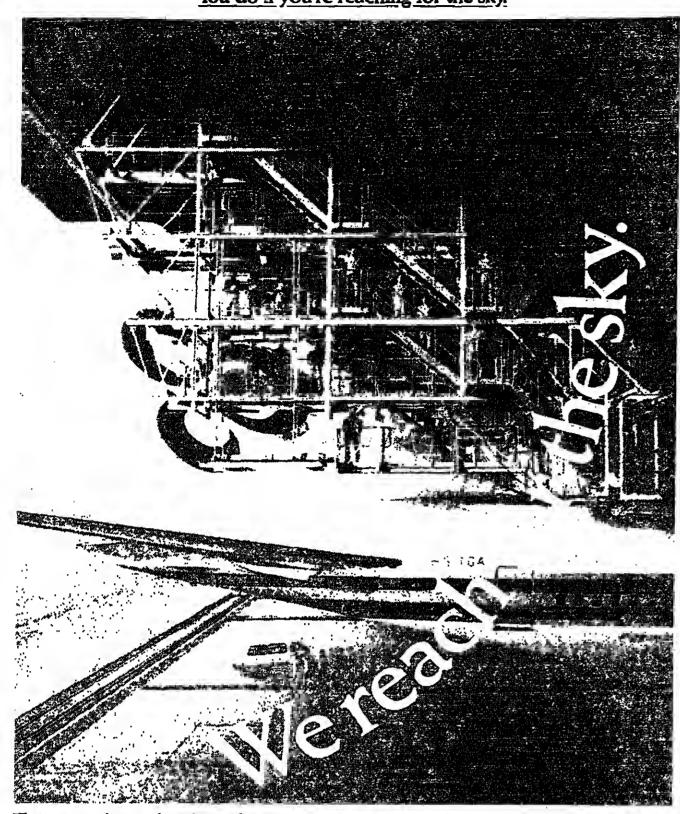
But while the competition was tough, it was not, in fact,

electronics.

IBM mainframe with Texas orders to Nabisco automati- technology are hard to change; the Instruments minicomputers, cally and electronically over- only option open to most companies

retically, we could have con-tinued using the system for today; it is looking for a mini-another 15 years, if we had mum 98.5 per cent. Every 0.5 NABISCO'S competitiveness was at risk because the constraints built into its old order processing system were preventing it from playing a full

Do you need a 75 million dollar maintenance centre and teams of skilled engineers to keep an airline on top? You do if you're reaching for the sky.



Thai operates the most hi-tech aircraft maintenance centre in Asia. It is fully self-sufficient in the maintenance requirements of the entire fleet. And it provides full capability for complete B747 and A300 airframe and engine overhaul. That engineers and technicians spend four years training overseas prior to working in the centre. That, Centuries-old traditions, Innovative thinking. State-of-the-art technology.

APPOINTMENTS

Blackwood Hodge chairman

BLACKWOOD HODGE has appointed Mr Roger Pinning-ton as chairman-elect. He will take up the post after the annual meeting on May 12, when he will succeed the pres-ent chairman, Mr Arthur Rich-ards, who will be retiring. Mr Pinnington, who joined the Blackwood Hodge board as a non-executive director in August 1987, is chief executive of RHP Group. Mr George Law, vice cheirman of Morgan Gren-fell Group, has been appointed deputy chairman from the same

Mr Stuart Nesbitt has been appointed group sales and marketing director at THE LEVITT

RDYSCOT FINANCE GROUP bas appointed Mr David Bar-gess as sales and marketing director at its subsidiary, Royal Bank Leasing. He was divi-sional manager, sales support division, at SocGen Lease.

Mr Bruce M. Warman has been appointed personnel director, VAUXHALL MOTORS. He suc-ceeds Mr David T. Ynung who is retiring.

Mr Brian Jemes has been Mr Brian Jemes has been appointed deputy chairman and Mr Michael Gibson chief executive at KEYWEST FINANCIAL HOLDINGS, the bolding company for MAI's personal financial services division. Mr Gibson joins from the TSB Group.

PIER! (UNDERWRITING AGENCIES), a member of Lloyd's, has appointed Mr Brian Thompson as a director.

Mr Micbael Phair has been appointed a director of N.M. ROTHSCHILD & SONS. He was with the capital markets department of the International Finance Corporation in Washington. Mr Christopher French has been appointed heed of computers, information and communications services. He was been woodworthe where joins from Woolworths where he was an executive director.

Mr Nurman Cuward, secior agricultural manager, has been appointed MIDLAND BANK's head of agriculture, UK bank-ing, from May 1 on the retire-ment of Dr Robert Brace.

Mr Peter Kent has been appointed divisional director, business systems of THE NATIONAL HOME LOANS CORPORATION. He joined in April 1986 as controller business systems

Mr A.N. Twine, who founded the GRI Group, has been suc-ceeded by Mr C.M. Swanson as managing director of GRI ELECTRONICS. Mr Twine

remains managing director of GRI Electronics, and has become managing director of Craig Alford. Mr Swanson joined the company last year from IBM United Kingdom. Mr Graham Willar, a partner in London brokers Parrish, remains chairman of GRI Electronics, and each of its subsid-

VISA INTERNATIONAL SER-VICE ASSOCIATION'S European operations centre in Lon-don has appointed Mr Diderik don has appointed Mr Diderik Schonheyder as head of the newly-created delivery systems development division. He has been with Visa since 1974. Mr Bill Scarlett has heenappointed head of the delivery systems operations division. He joins from IBM (United Kingdom). Mr Bobert Littas becomes head of security. He joins from Interpol, Parls, where he was a sub-division where he was a sub-division head responsible for economic crime and counterfeiting.

BAe defence marketing organisation

BRITISH AEROSPACE has appointed Mr M.J. Turner head of the new defence marketing organisation with the title of executive vice president, defence marketing. Mr C.D. West has become head of new business development with the title of executive vice president, merketing planning. Mr Hrien G. Thumas has been made executive vice-president marketing operations and has marketing operations and has worldwide responsibility for marketing and support of the full civil aircraft product range.

Mr William H. Alexander, dep-uty managing director of GEC-Marconi, has become chairman of the INTERNATIONAL BUSI-NESS AVIATION COUNCIL.

Mr Jemes Palmer has been appointed regional director for appointed regional director for INTERLIFE ASSURANCE COMPANY, which is setting up a head office in Belfast. He was a senior group manager with Allied Dunbar.

ROTORK, Bath, has made the following management changes. Mr William Whiteley, previously president of US actuator company, Rotork Controls Inc., becomes managing director of Protech Instruments and Systems, an instruments and meets of St mower revelop-Systems, an instrumentation meets. He was northern company. Hr Robert Arnold, regional manager. previously engineering vice-president of Rotork Con-trols Inc., takes over as presi-dent. Mr Roger Martin of RANK XEROX in succession

chief executive of Ludlam Sysco. He was managing director of Serck Glocon. Mr Ludiam, a founder of Ludlam Sysco, joins the parent company, Rotork, as group development

manager for new products and

Mr Ian Johnson has been appointed finance and planning director for BURTON GROUP financial services, replacing Mr Geoff Almeida. Mr Johnson joins from American Express where he was vice president and controller, travel related

Sir Colin Fielding has been appointed chairman of AMES INDUSTRIAL, Fareham.

FUTURE SYSTEMS has ROBSON RHODES has appointed Hellx Finencial appointed Mr James Harman Systems' former managing as a senior client service part-director Mr Jonathan Worrall ner, based in Crawley. as sales director following Helix' takeover by Marcol

THE FOREIGN BANKS ASSOCI-ATION has appointed Mr Ron-ald J. Meadows as secretary following the retirement of Mr Leonard A. Jackson.

Mr Tnny Lambe has been appointed marketing director of THORSMAN & CO.

THE LIFE ASSOCIATION OF SCOTLAND has promoted the following managers to senior regional managers: Mr R.J. Buchan, Mr M.G. Cave and Mr D.J. Adamiah.

HALMA has appointed Mr Charles Taylor, managing director of subsidisry Microphax, to its security and office technology divisional board.

Mr Jim Edwards has been appointed director of JCB SPE-CIAL PRODUCTS, Cheadle, an associate company of J.C. Bam-ford Excavators. He was general manager. DENCORA has appointed Mr Richard Child as managing director of Dencora (Essex),

and Mrs Marlene Thompson as property manager of Chri-stchurch Management Services, two newly-formed subsidiaries. Mr David Davidovitz, director of production and operations at TV-AM since August, has been appointed to the board.

ST MODWEN PROPERTIES has appointed Mr Colin Shaw a director of St Modwen Develop-



Mr Roger Pinnington, chairman-elect of Blackwood

Hodge to Mr Robert Reeve who has retired.

ner, based in Crawley.

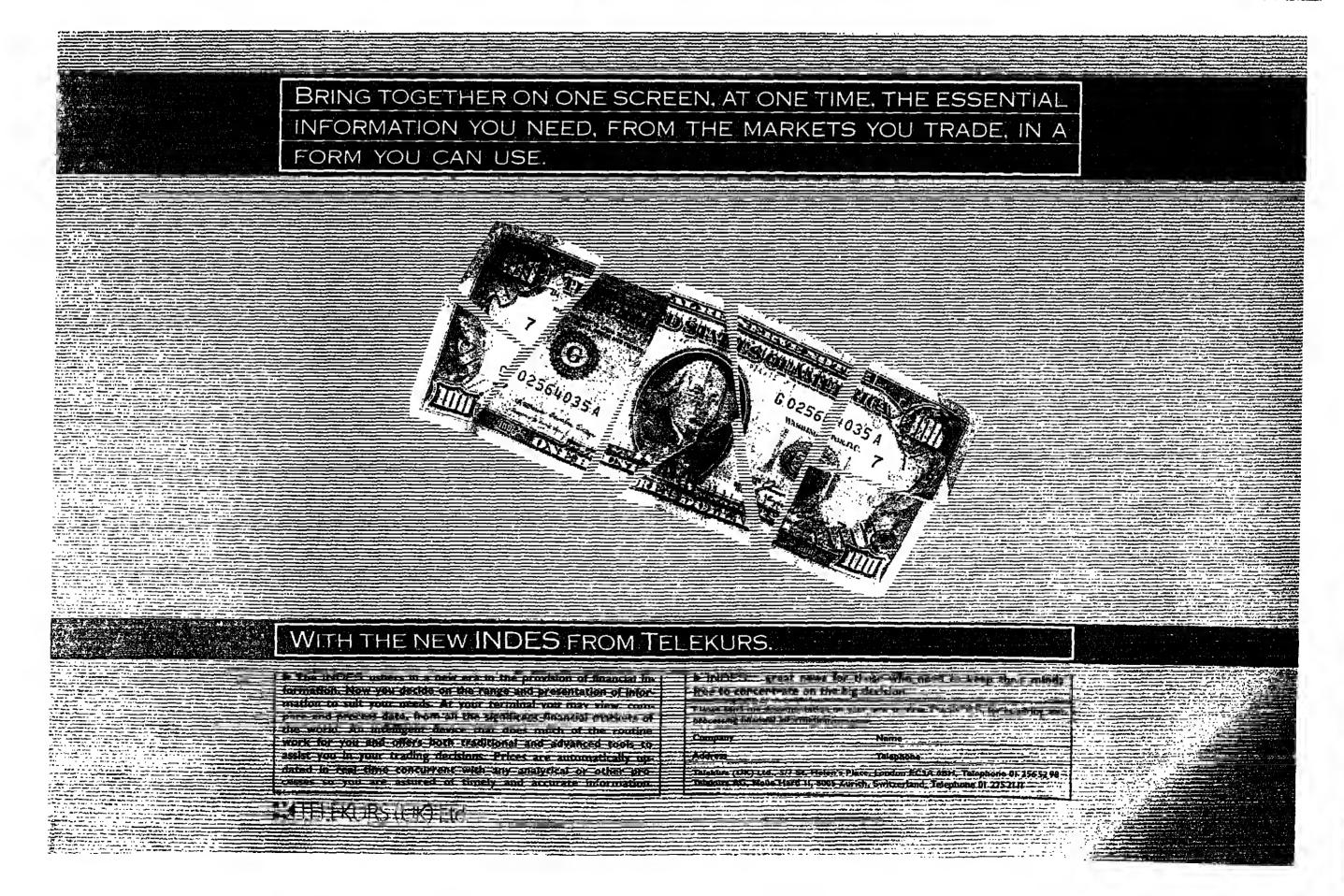
Mr Paul Stephenson has become sales and marketing director of WARD INTERIORS, a newly-formed subsidiary of the Ward Group. He will remain responsible for the Fenzi Geometrica promotion.

Mr Grahem Locke has been appointed managing director of SACHS AUTOMOTIVE COMPO-NENTS. He was sales director of Coopers A P Filters, a part of the Turner and Newall Group.

Mr Ken Gee, previously gen-eral manager of IMS, has been appointed managing director.

securities services

Mr Alex Tweedle and Mr Julian Gibbs have been appointed directors of BAR-CLAYS GLOBAL SECURITIES SERVICES which has been established to develop a strategy for global securities. Both were formerly corporate directors of Barclays London City region. Barclays says that in region. Barclays says that in tecent years an explosion of valuable paper has been held for customers or against settlement in the City of London institutions and also in banks worldwide. The creation of Barclays Global Securities Services brings together the segurities clays Global Securities Services brings together the securities handling services of the bank in the UK and will lead to a worldwide strategy, says the bank. Initially the service will be confined to existing clients of the bank.





Head office

computer

HONEYWELL BULL has

received a £5m contract from

Anglian Water for a DPS 90 to

be installed at Anglian's Hun-tingdon headquarters. The deci-sion to acquire additional com-puter hardware came with the board's stated intention to

project

Airbus

Woolwich prison equipment

MATTHEW HALL MECHANI-CAL & ELECTRICAL ENGI-NEERS has been awarded mechanical and electrical ser-thew Hall will be responsible vices contracts totalling around £30m. The largest, at £15.3m, is for building engineering ser-vices for a new local prison to be constructed at Woolwich, London SEI8, and is scheduled for completion at the end of

The new prison will be able to accommodate up to 850 inmates and will also comprise educa-tional and recreational facili-

thew Hall will be responsible for the heating, hot and cold water, ventilatioo, plumbing and extensive electrical ser-Vices throughout the prison At British Nuclear Fuels' Sellafield site, Matthew Hall has a further contract for electrical and instrumentation services

trical and instrumentation installations in three new buildings, for process, services and product store, and assistance with plant commissioning. The contract is scheduled for completion at the end of 1989.

The third contract, scheduled for completion in early 1988, is for air conditioning, electrical, hearing, plumbing and fire engineering services for the fitting out stage of the Sunlight Wherf, St Paul's Vista, London for the medium active some waste encapsulation plant project which will form part of the EC4, a project being developed Magnox fuel reprocessing cycle. Bank Corporation International.

Maintenance work for Drake & Scull

Contracts valued at \$12m for building engineering services in the UK have been awarded to DRAKE & SCULL ENGINEER. 53.9lm is to be carried out in Scotland: for the East Kilbride Development Association at Property Services Caldargard: the City of Glasheadourters of the Blue Arrow Agency has awarded five msa- Calderwood; the City of Glassured term contracts, totalling gow District Council at South£3.73m, for the maintenance of dean Co-operative, Drumchapel; internal electrical installations. dean & Milngavie District Council and are to be cavised out and the Milngavie District Council and are to be cavised out and the council and are to be cavised out and the council at South-

Other projects include the refurbishment of the London headquarters of the Blue Arrow Employment Agency, costing £663,000; installation of eleccontracts run for a three-year period and are to be carried out for the PSA district works offices located at Medway & Swals, Gosport, Frater, South in the energy centre of Birmingham's nsw international services totalling total services total se

Supplying flight deck crew seats

rew seat manufacturer of the group's aerospace division, has won a contract with McDonnell Douglas to supply the flight deck crew seats for the new McDonnell Douglas to supply the flight nites also exist for the new seat for the McDonnell Douglas MD11 aircraft. The contract is expected to have a value of 350 are in service.

The contract is expected to have a value of 350 are in service.

around US\$9.5m (£5.4m).

The new seat types 101 and
115 have commenced the engi
lpeco aerospace division's man
additional orders."

new 101 seat, which we would expect to lead to significant additional orders."

Automatic test equipment for RAF

FERRANTI DEFENCE FIST-'P' ground-based autoSYSTEMS has received a follow-on order for the supply of automatic test equipment to the automatic test equipment to the Royal Air Force. The Ministry of Defence contract, worth scheduled over the next 18 readily adapted for ect. The work is due to start on comprehensive testing of a aite mid-1988. Skilled and wide range of electronic equipment are ment and systems. All FIST likely to be required for the design and manufacture is cancontract worth scheduled over the next 18 readily adapted for ect. The work is due to start on comprehensive testing of a aite mid-1988. Skilled and wide range of electronic equipment are design and manufacture is contract at peak spells for site out by the navigation operations, and Press anticlsystems (American American A of Defence contract, worth around \$3m, stems from an increased number of Tornado

Copper mine machinery for Chile

from Chile. The contract, awarded by Corporation Nacional des Cobre, involves building and delivering a plant by 1990 for the copper mine huquicamata in north Chile. The project is to be financed by a long-term international credit. Krupp industrietechnik will cover the engineering and most of the construction work, and will recieve roughly half of the total value of the contract.

Mechanical services at Sizewell B

AMEC subsidiary PRESS CON-STRUCTION has secured its biggest-ever contract from the Central Electricity Generating Board - a \$9m award for mechanical services at the Size-

well B power station.

The project involves the design, supply, installation and testing of steam, air, water and other services systems for the non-nuclear side of the power station. Press will fabricate and erect some 30 000 metres of carbon-steel and stainless-steel carbon-steel and stainless-steel low-pressure pipework averaging three inches bore, together with its supporting steelwork. The company will also be responsible for specifying, procuring and installing all associated plant such as tanks, vessels, pnmps, and heat exchangers.

Design work has already

Design work has already started at Press's Darlingtoo offices for the four-year projsemi-skilled operatives are likely to be required for the contract at peak spells for site operations, and Press anticlpates some recruitment of drawing-office personnel for the company's Darlington head-quarters.

STC has received an order linc in the US. To be completed prise two fibre pairs and two in November 1989, four months repeaters, operating at 420 later than the main link, the spur will land at Courtmacsh-the Republic of Ireland with the erry Bay, County Cork, and will UK at Brean near Weston-Su-join the main transatiantic link per-Mare, the other pair linking at a branching unit 100 km off with the main system to the US the coast. The spur will com-

Pumps for China's nuclear power

WEIR PUMPS and its newly-acquired operation, Mather and Cenerators and the twin motors Platt Machinery, have won 985MWe plant at Days Bay in Mather and Platt Machinery orders, worth about £4.3m, to KRUPP INDUSTRIFTECHNIK, supply pumps for the Guangas subsidiary of Fried. Krupp, in consortium with Japan's Mitsubishi Corp has won a construction order worth \$46.9m from Chile. The contract

from the People's Republic.

Weir has previously supplied pumps for fossil-fuelled stations in China, but this is the first contract for a nuclear sta-tion there. The orders have

Guangdong Province is planned to come into full operation by 1993.

واقع سنون الأولاد والاستعمال الأساس التي يواوي واقعاد وين المطابق التي الدين الدين التي المعالي التي المعالي وا والمن المراب المرابع المسابق (Magazan) التي الاستعمال التي المسابق المرابع المسابق التي المسابق التي المسابق ا

at Manchester is to supply six. condensate extraction pumps of the AEF, 500/900, three stage The Weir Pumps plant at Glasgow will supply six tandem steam generator feed pumpets, each rated at iOMW and comprising six booster pumps and six pressure stage pumps, all of borral carried dear of Them will 1500 rum by 1650 kW GEC elecsix pressure stage pumps, all of pumps will be driveo at barrel casing design. They will 1500rpm by 1660kW GEC elected driven by four GEC steam tric motors.

Ministry orders ship defence decoys

CHEMRING GROUP's Salisbu- as Exocet, away from a ship by ry-based pyrotechnics and the creation of a chaff decoy. ammunition subsidiary, Pains-Wessex, has won a contract worth between \$2.5m and \$3m from the Ministry of Defence, for the supply of ship defence

decoys.

Chaff for the decoys is to be manufactured by Chemring in Portsmouth. The decoys will be operated from Royal Navy surface ships as part of NATO "Seagnat" a new-generation while deforce system decided to ship defence system designed to seduce anti-ship missiles, such

Seagnat will be the new NATO standard ship defence

Gas turbines for North Sea platform

and Pelican. Production should begin in 1990 and reach 60,000

barrels of oil per day and 38m

Each Tornado generator set, rated at a nominal 6MW, will incorporate a GEC Unipak gen-

erator, stainless steel acoustic enclosures, ducting and filtra-tion systems, and a stainless steel, on-skid control house

allowing the turbine to be con- and summer 1989.

cu ft of gas per day.

The order will generate some 100 jobs, mainly in the Ports-mouth area. Since winning this

oogra's stated intention to develop new billing and income systems. The DPS 90 computer, running the latest GCOS 8 software release SE3000, will provide the platform for Anglian Water's central computing into the late 90's. contract, Chemring has been successful in another internadecoy system.

Mr Victor Prior, group chief the same product for an over-executive, said: "A major strength of the Chemring Group received an order worth £1.5m. Indiding for this order was its unique capability in Enrope to both manufacture aluminium glass chaff while using its of infra-red round for Seagnat, ilcensed site at Pains-Weasex for the assembly of the comfor the assembly of the com-plete round."

by the group for this system to 25m.

design order

SAC TECHNOLOGY has won a design contract from British Aerospace for work on the wings of the new European A330 - A340 series airbus passsnger aircraft. The contract, worth £1.37m, is believed to be the single largest ever to have been secured by the company Another major oil company has selected Tornado gas turbines built by EUSTON GAS TUE-licensees: BP, Statoil, Conoco offshore book-up time. for design work and will run at least until the eod of 1989, Ruston is working closely with Frank Mohn A/S of Norway - a major offshore supplier in the Norwegian sector - and will be delivering base engines to the Mohn site at Flatoy, near Bergen, between October 1988 and Lenuary 1 1989 for full occupying a peak of 31 engineers at SAC's Bournemouth

SONSUB SERVICES has secured several long term contracts for this year. In Norway, Sonsub, through its sister company, Wilsub, has been retained for Elf Aquitaine's yearly subsea structural cleaning and inspection programme. Sonsub has held this work for the past two years in Bravil a throat two years. in Brazil a three-year deepwater field interven-tion contract has been won. The £4.5m contract calls for one of Sonsub's advanced remote operated vehicle aystems, "Challenger". A similar system will be used in Norway. Sonsub is based in Aberdeen.

round \$3m, stems from an months.

The following stems from an months of flexible design the FIST (Ferranti Inertial Test System) factory located in Bellsbill, range of automatic test equipment for the purpose-built factory located in Bellsbill, range of automatic test equipment factory located in Bellsbill, range of

Underwater telecommunications link-up

built by RUSTON GAS TUB-BINES, part of GEC, for off-shore duty. BP Petroleum Development (Norway), through Kvaerner Engineering A/S of Norway, has ordered four gas turbine generating sets worth approximately £11.5m to provide the main source of power for the "Gyda" platform, 270 km south west of Stavan-ger in the Norwegian sector of

ger in the Norwegian sector of the North Sea. The "Gyda" field was discov-

and January I 1989 for full packaging and testing. Deliveries to the module yard in Stavanger are scheduled for spring

The home of British Steel 4 Garage doors and front doors last better At BSC Strip Mill Products, we help in Colorcoat or Galvatite make dream homes come true. 5 Cold reduced steels with their excellent

With a range of advanced steels and steel composites that allow builders to take full advantage of new technologies.

And build better homes more cost-efficiently.

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1. The frame of the future is in Galvatite corrosion-resistant zinc-coated steel. New techology in framing has been developed by companies like Precision Metal Framing, whose Agrement approved system gives all the advantages of framing plus special benefits of its own

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EUROPE'S BUSINESS NEWSPAPER

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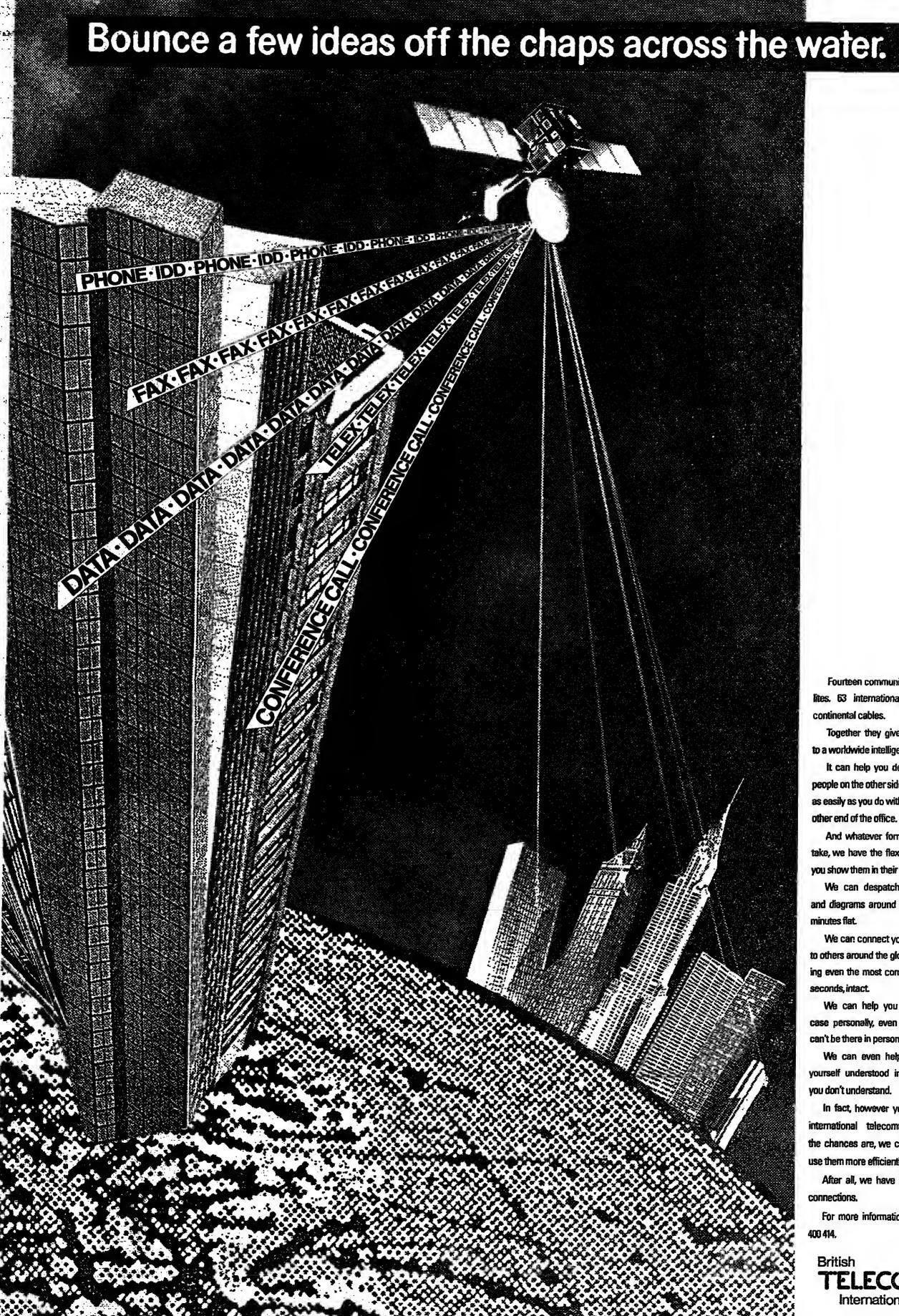
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IT'S YOU'WE ANSWER TO.

ANTHONY HARRIS Austin, Texas

it was announced that sema-tech, a joint research project tion.

The 1981 Reagan budget,

The 1981 Reagan budget, by the US computer chip industry, would be set up in Austin, the state capital of Texas. The facility will certain development of the computer chip which provided an apparently risk-proof tax shelter for real certain development.

that was gigantic even by
Texan standards, the city of
Lyndon Johnson needed something to celebrate. Only 18 four years up to 1986, propmonths ago it was rated by a potential in the US; its subsequent story has the elements of classical tragedy. Those whom the gods would destroy, they first drive mad.

The process started with an announcement very like this month's: Austin had been choseo, against national competition, as the site of another research facility, by MCC, which employs 400 people on gest mistakes from the pentfuturistic software develop-ment. On the strength of this (and general euphoria about the Sunbelt), Austin was IT IS more than a month since self-proclaimed as the US cap-

Texas. The facility will estate development, made employ 800, hardly an economic turning point in a city now approaching three quarther loans out of the oil

ters of a million in population: but the news is still being celebrated on local television. After a financial disaster that was gigantic even by that was gigantic even by the was gigantic even by the selected that was gigantic even by the selected th

downtown office space and end of the market.

Texans seem to enjoy even houses of their half-vacant office towers. Lists of foreclosures are handed round at dinner. Many of the towers and nearly all the new hotels (which are owned locally and merely operated by the national chains) have now fallen back into the inexpert hands of the banks which

industry, did the rest. In the proclaim Austin is, above all, been lovingly planned, develfour years up to 1986, prop- determined to show that it oped and protected - Austin erty developers pushed up has learned from its experi- started protecting its environnational business magazine as housing prices to metropoli- ence. In the same spirit, they ment against upstream pollut-having the greatest dynamic tan levels. Before reality estimate that it will take at ers as early as 1880. caught up, they had more least five years, and possibly than doubled the available a decade, to work off the added about half to the city's and that few, if any, of the hotel space - all at the luxury banks involved will survive as independent units.

> Some will not survive at all. for the crash has not yet reached bottom. Foreclosures are still rising and were run-ning at two a day in the last monthly record. The ownerbanks, desperate for income, are trying to bribe tenants away from the more succes ful developments and could undermine those too.

Yet, if this was madness, it must also be said that the gods have been pretty kind to hands of the banks which financed them.

"We fell for our own hype," they now concede - or rather solutions in the latest pretty kind to hands of the Colorado River, dammed into a 100-mile chain of lakes, between gentle, partly wooded hills. It has

ernment and biggest university, it has the amenities to be expected in a major univer-aity town (with nearly 50,000 students). It is a research centre and there are many spin-offs among its 700 industrial companies. Its population is young, its schoolchildren out-perform those of any comparably large (or larger) city in the US; and when they grow up, most of them are determined to make their lives in

These blessings help to explain some of the city's paradoxes. The financial crash is dire, but the economy has only wobbled. Indeed, apart from construction, growth has gone on almost throughout. Employment, which fell last

year, has started to recover. Incomes and spending are up - though, of course, not fast enough to sustain turnover in the overgrown shops and entertainment facilities. Electronics, which had its own slump, has recovered strongly. The universities (there are several smaller schools apart from the Uni-versity of Texas) and the

state government are the big-

gest employers.

Meanwhile, the combination of high intelligence, low taxes, watersports and hunting work their own miracles. Austin, unlike other "branch economies", has lost hardly any of the newer enterprises; several times the headquar-ters has followed a minor cor, one of the biggest elecbranch to the capital Startups, which earned Austin its high rating for dynamism, continue, and continue to

One striking example is Bookstop, a chain of book

hair-raising growth, and has promptly been offered a trippled line of credit by an Austin bank desperate for sound outlets.

The question is, though, whether any start-up laonched now, with no track record, could get support from the shell-shocked banks. The business community is relatively small, and those known to its leadership circle the faculty of the university, old LBJ Democrats such as Ed Clarke, former Ambas resolved, but they seem to sador to Australia, the heads have become a good deal less sity, old LBJ Democrats such as Ed Clarke, former Ambas—resolved, but they seem to sador to Australia, the heads have become a good deal less of old-eatablished Austin bitter recently. There is a long way to climb back, and the enterprises such as the Scar way to climb back and the boroogh store chain, or good news about Sematech mature start-ups such as Tra- was desperately needed. tronics groups - are probably aafe. But for a resumption of

chain has just schieved its ment. It is not all teamwork first profit after five years of and good humour, however, hair-raising growth, and has Mr Mark campaigns just as

was desperately needed.
There is no danger that the hype will provoke any fool-ishness this time. That the real growth, the city must city allowed its dreams to look outside for venture capi-tal and some development cretely visible. The native intelligence is still there; and It has some formidable the rents are low now.

Baptised by fire

cial markets come to a ays-temic failure during last October's stock market crash? Mr David Ruder, Chairman of the Securities and Exchange Commission, the man with ultimate responsibility for superarily be closed. The effect of ful economic news, we are industry, takes a long breath. "It was close," he concedes -and then, with the experience of one who has been burnt by press comment before, he qualifies his position. "The thing we were close to was shutting the stock exchange. I don't know whether that would have been a systemic failure: it msy only have been an opportunity to pause and

catch our breath." For Mr Ruder, the October market crash was s baptism of fire. Plucked from an academic background, and with no direct experience of the financial markets, he was appointed in August and had scarcely moved on to first name terms with the other key authorities when the bot-tom fell out of the stock mar-

HOW CLOSE did the US finan- Richard Lambert talks to David Ruder, Chairman of the SEC

this remark was dramatic. In the words of one seasoned trader on the floor of the New York Stock Exchange: "It was like someone standing up in a crowded theatre and shouting

ence in handling the press. " should have been more alert to the fact that my words could be misinterpreted in a about the stock market, leadqualifications and caveats. systems, Thus he told a press conference last week: "The Commission as a whole believes that dations which flow from the Wisconsin. Educated Wilsonsin. the markets are sound. There

that the market is going to be in a position to survive some intermediate stress." So that is all right. Mr Ruder's top priority in 'there's a fire, and we might be closing the exits!" Today, Mr Ruder regrets the wake of the crash - "the single most important thing" - is to make sure that the the remsrk, which he puts various exchanges do what-down partly to his inexperi-

ever is necessary to overcome the failings in their automated systems which played such a big part in last Octo-ber's panic. He is also press-ing for a series of measures to time of panic," he concedes. ing for a series of measures to The experience has made him boost the capital of the varialmost painfully csreful in ous marketmakers, to answering delicate questions improve the flow of informaing him into dense thickets of ing, credit and settlements

ful economic news, we are

confident for the time being

the markets are sound. There
His public comment on the crash that Mooday morning sent a tremor around the world. Besieged by reporters, and not fully briefed on the gravity of the position, he the markets are sound. There seems to crash that mooday morning the market that need to be reports gleefully) can be addressed. But by and large achieved without legislation. Inevitably, though, it is the other 10 per cent that taches and that given the circumtation. This is the part that could being the SFC to a that could bring the SEC to a hesd-on conflict for power with its long-time rival, the Commodity Futures Trading Commission.

At this point, things get a little complicated. Mr Ruder makes no secret of his view that there are serious flaws in the present accord between the SEC and the CFTC over the regulation of futures and options tied to equities, and that it would be logical for the two agencies to merge. He has further irritated the free market apostles of the Chicago futures markets by asking for legislation to give use SEC direct regulatory authority over all equity type products in the futures as well as the cash markets.

Yet he is also enough of a realist to know that the chances of getting such legislative approval are slim and he does not at all give the impression of a man interested in power for its own

So what is he up to? Mr Ruder does not answer this question directly. But nor does he quarrel with the suggestion that although the SEC tant, yes, but there are higher the suggestion that although the SEC tant, yes, but there are higher the suggestion that although the SEC tant, yes, but there are higher the suggestion that although the SEC tant, yes, but there are higher the suggestion that although the SEC tant, yes, but there are higher the suggestion that although the SEC tant, yes, but there are higher the suggestion that although the suggestion tha

does not have a great deal of hope that it will become the top dog regulator, it would welcome a blunt instrument to take into what are likely to be tough negotiations about the structure of the futures industry. The spectre of legis-lation hovering in the background might help concentrate attention on a voluntary approach to the agreements that are needed to reduce the risks of another Black Mon-

The one major plece of leg-islation which is definitely on the stocks at the moment concerns the reform of the Glass-Steagall Act, which has kept the commercial banks out of investment banking businesses for more than fifty years. The SEC is nearing the end of negotiations aimed at getting the sort of wording It would like into the legislation,

PERSONAL FILE

liams College 1957 Law degree, University of Wisconsin. Joins Milwaukee Law firm of

1961 Joins faculty of Northwestern University School of Law 1977 Dean of the School of Law until 1985 1987 23rd Chairman of the Securities and Exchange

there will be reforms in the near future. He argues that the banks are already active in securities type business anyway and that this should be subject to SEC regulation.

Commission

Two essential safeguards will be required: the banks will have to run their securi-ties activities in separatelycapitalised affiliates which will be under the direct supervision of the SEC and steps imise potential conflicts of interest

What about insider dealing? Until recently, it has been impossible to talk for more than five minutes to anyone at the SEC without hearing how the wrong doers on Wall poscher turned gamekeeper Street are going to be put move instead, his skills are through the shredder. But Mr those of an administrator and Ruder has a rather different an intellect.

and Mr Ruder is hopeful that priorities than tender offers since his job will be in the gift securitles markets. Mr Rud- few months ago, his high-proand insider trading. Until last aummer,

Ruder had spent most of his working life on the faculty of Northwestern University Law School. His academic background - often mentioned in conversation - helps to explain his approach to run-ning the SEC. Unlike Mr Rudolph Giuliani, the US Attorney for Manhattan who was President Reagan's first couple of months ago, he gave choice for the job, Mr Ruder is a group of retail brokers some

Kennedy, the ruthless market operator who President Roos-evelt appointed to be the first SEC chairman in a classic

Pressure for the right to reply

get the SEC moving in the coming months. On the domestic front, he believes that the confidence of private investors in the securitles not a tough cop.

Nor does he have anything improve their professional in common with Mr Joseph standards, tighten their in-house supervision and keep out sharp salesmen - quite a task since the number of registered securities representatives in the US has doubled to around 400,000 in the space

of six years.

see established on an interna-tional basis include minimum

slightly dazed scademic an oft-repeated joke: "But I described by unkind critics a am Ruder."

of the new President. So he er's view is that initiatives to file job must seem a long way has set two paths of develop- cope with equity investment from a life spent teaching has set two paths of development down which he hopes to get the SEC moving in the now and that they must cover and editing books with names both market structures and like The Proceedings of the trading mechanisms. The mea- Corporate Counsel Institute sures which he would like to (1962-66).

Under the television lights markets has been damaged by the market crash and that standards of disclosure, before the Senate banking this poses a serious threat to the workings of the system. A cient clearance and settlement occasionally faltered over his systems; mutual assistance in words or stifled a look of the pursuit of wrongdoing; polite amazement at some of the pursuit of wrongdoing; polite amazement at some of and agreed programmes to the less well-aimed questions, of multinstional firms. He ground as a teacher has hopes to work out more bilaturned out to be ideal training eral agreements with foreign for the present job. "We teach countries in the coming year, along the lines of those frontational way: it's all give already established with the along the lines of those frontational way: it's all give already established with the and take. Some of the stu-UK, Japan and Switzerland.
Although Mr Buder, 58, asys. And he adds, with the applears nothing like the apploaetic smile of one telling



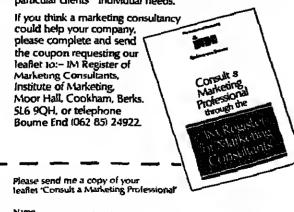


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AN INDIVIDUAL'S right of reply to correct inaccurate or offensive statements in newspapers is attracting more and more public support. Legislators and courts are beginning increasingly to contemplate invoking their law-making powers.
Although the European

Convention on Human Rights provides that the right of freedom of expres-sion may be subject to restrictions for the protection of the reputation or rights of others, that so far has not been interpreted as encompassing a right of reply. But an Article in the American Convention on Human Rights specifically confers on anyone injured by inaccurate statements or ideas disseminsted by an established organ of the media the right to reply or to make a correction using the same communications

Eighteen months ago the Inter-American Court of Human Rights, at the request of the Government

of Costa Rica, handed down an advisory opinion that puts flesh on the bare bones of the Article. The court interpreted the Article as calling upon the American States that do not already ensure the full and free exercise of the right to reply or correction to bring about that result by legal measures regulating the exercise of the right, failing which they will be held in breach of the convention. The Article itself does not indicate, for example, whether the beneficiaries of the right are entitled to an equal or greater amount of space; or when the reply, once received, must be published, and in what form.

In Singapore the Government is currently seeking to claim for itself such a right of reply in its legal fight with the Asian Wall Street Journal. Whether such a right exists, and whether it can be accommodated within a constitutionally guaranteed right of free speech will be determined

by the Singapore courts. Other countries are watching keenly the outcome of this tussie. Some of them are already taking steps through their legislatures to take further official ripostes to newspaper reporting by passing laws that give Ministers wide powers to ban at least the foreign press. The Asian Wall Street Journal and its sister periodical the Far East Economic Review are the latest Singaporean vic-

Even if the principle of such a right of reply were conceded, the problem is to frame its limits. It is one thing for the individual citizen to seek redress for unfair criticism or misrepresentation of his words or actions. It is altogether another matter for governments to possess the right to insist on their version of events being published in the newspapers

If all the potential com-

plainers desire is s swift correction of factual misstatements, the right might be unobjectionable. In practice newspapers generally tions to the factual errors that sppear in their columns. A law would merely confirm good practice. This is the system in West Germany, where it appears to work well. Initial fears that newspapers would be inun-dated with demands for corrections has proved to be unfounded.

Even if there would be practical difficulties in framing the scope of the right of reply, there is no reason why the West German experience could not be replicated here. The right provides a prompt remedy.
It also acts as a sanction
and actually promotes
greater care in checking sources of information; it also enhances accurate reporting. Confined to strictly factual matters, the right might assuage some of

the anger directed at the contemporary press. But if it is extended to ideas or to comments or opinion, the enforcement of the right would be intolerable.

The Royal Commission on the Press in 1977 however rejected the whole idea of a legal right of reply on the grounds of principle. It stoutly proclaimed that the press should not be subjected to a special regime of law, and it should neither possess privileges nor labour under special disad-vantages compared with the ordinary cilizen. It preferred self-regulation.

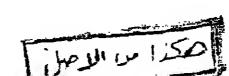
While newspapers should ordinarily make available editorial space to accommodate the replies of those criticised inaccurately so that the record is forthwith set straight, the Royal Commission recommended that the Press Council should extend its docisine of the right to reply and uphold it as a remedy. The Press Council



JUSTINIAN

should, it was recom-mended, actively involve itself in obtaining publication of counter statements by persons who could show that they had been unfairly

criticised.
In the ten years since the Royal Commission reported insufficient progress has been made within press cirbeen made within press circles so as to head off legislative attempts, such as Mrs Ann Clwyd's wide-ranging Unfair Reporting and Right to Reply Bill. The fact that the bill did not manage to get a hearing, let alone a second reading in Parliament last Friday provides an unyielding press with an unyielding press with only a breathing space.



Oslo Philharmonic/Barbican

Andrew Clements

monic Orchestra and Mariss Jansons to London at the start of an extensive British tour so soon after its Proms visit last year can only be thoroughly elcomed. It ahouldn't, but it still comes as something of a surprise to be reminded of the outstanding quality of this The Philharmonia Orchestra orchestra and conductor. Hearended last year at a low ebb; its ing the Oslo Philharmonic final South Bank concerts, launch into its programme at the Barbican on Fridey was immensely exhilarating, and encouraged the most exalted hard to think of another orches-tra whose current form can be compared with theirs; certainly ng British residents only

pal Leptonik 8 18

among British residents only the Birmingham Symphony at its very best approaches this kind of responsiveness.

The Oslo began with a Norweglan cailing card, Egil Hoviand's Fanfare and Chorale, which may be pale ceremonial Sheetakovich in idlom, but in performance makes a splendid display-case for any orchestra's tonal resources, and the splendour of its brass especially. Beethoven's Second Symphony then offered a different kind of test, and one for both conductor and orchestra which placed a and orchestra which placed a new perspective on their accomplishment. Jansons has hitherto been heard in concerts and on record largely in late; 19th century repertory, his Beethoven proved to be informed by that romantic background in its physical excitement—the first movement uncompromisingly dramatic, the finale drawn as taut as a hometrial mand in the

as a bowstring - and in the spiendour of its climaxes. Mahler's First Symphony returned the partnership to more familiar territory, in which Jansons' unerring sense of musical architecture placed at the service of dramatic, almost theatrical vividness was again exploited. The introduction was deeply mysterious, drawn out with immense precidrawn out with immense preci-sion; the grandeur of the sym-

The return of the Oslo Philhar- resources proved more than adequate, suggesting that this partnership would be worth hearing in any of the Mahler

under Giulini, suggested an orchestra that had lost much of its collective spirit and disci-pline. When it appeared on Sat-urday under Neville Marriner in a Festival Hall concert spon-sored by the Financial Times, an altogether healthier attitude seemed to be abroad. There are comparisons. The orchestra does not possess the unmistake-able character of, say, the Vlema or Berlin Philharmonics or the Concertgebouw, nor the superhuman, high-gloss expertise of the Chicago Symphony, but those exceptions apart, it is hard to think of another orcheshard to the condition of th but ensemble has been restored to par, and the excellence of the Philharmonia's wind principals, always one of the orchestra's strengtha, has

the orchestra's strengtha, has reasserted itself.

Marriner's programme was straightforward enough - overture (Verdi's Les Vepres Siciliennes), a concerto (Brahms's for violin) and aymphony (Dvorak's Eighth) - and it was delivered generally with plain effectiveness. The concerto soioist was Dmitry Sitkovetsky, who alternated fierce, exasgersoloist was Dmitry Sitkovetsky, who alternated fierce, exaggeratedly precise chording with elongated, somewhat steely lyricism. His playing is founded upon a firm technique, one perhaps too rigidly imposed, for the interpretative points and emphases seemed inflexibly spheled and legicial elegations. schooled and lacking almost completely in spontaneity. The outer movements survived rather better than the Andante in which the limitations of his iyrical instinct were consistently exposed.

Marriner accompanied with appropriate brusqueness, martially clipping the rhythms, and he carried over his forcefulness to the Dvorak symphony. This was, however, a sustained and auccessful account - more insignant of the companions of the country of the countr tent than conventionally upon the minor-key elements of the work; while not able to trans-form it entirely into a tragic document, he did nevertheless cast several new perspective phony's peaks was never upon its sometimes unremit forced. Again the Oslo's tingly genial character.

NCOS Symphony Orchestra Paul Driver

Oleobury conducted an account viola and orchestra. It came of this prodigious virtuoso over as a piece with rather orchestral showpiece which not more than routine interest, and only connected up part to Ms. Atkins's extremely incisive whole at every point and con-playing and her abapely sound veyed a sense of the work's teraplendidly renewed the case for rific overall sweep, but paips. The viola as a solo instrument.

The concert was promoted by the Royal Over-Seas League and featured two prize-winners from its various music competitions. The soprano Susan Chilto landscape and the seasons,
cott, who was a gold medalist
in 1986, gave a forceful rendering of the solo part of one of out to be neither impressions-Samuel Barber's most successful and attractive scores, the

scena entitled Knooville: Sum-If one felt that she was a mite too forceful, too hard of timbre, one had to concede that even so she could barely hold her own against the orchestra in an acoustic entirely prejudiced in favour of the latter. But her top notes - and the piece is a vehicle for auch things - were truly and vibrantly struck, and the general impression she made trometric appeal.

Elliott Carter's Concerto for was fine.

Orchestra is not a piece of pie, Jane Atkins, who was joint but the Symphony Orchestra of winner of the League's first the National Centre for Orchest Bernard Shore Memorial Scholtral Studies had by no means, arship for a Viola Player, made as it proved, bitten off more a still stronger impression with than if could them when it her performance in a rare viola chose to end its concert at St. concerto composed by Bax in John's Smith Single with the region of Longer Textis; and work on Wednesday Nicholas actually called Phantasy for Cleobury conducted an account viola and orchestra it came

by communicated the music's. The concert had supplied an original. The general trend of rich quotient of purely sensus earlier dose of modality and out beauty too. The large structure cohered — a difficult Delius's interesting rhapsody, enough achievement — while Brigg Pair, not so often heard the individual notes all sounded these days, and a new (ten minteresting in favour of drawing the individual notes all sounded these days, and a new (ten minteresting in favour of drawing out with naturalistic intensity. ute) piece by the orchestra's resident composer, Keith Gifresident composer, Keith Gif-ford, seemed to promise with its title Mountain Shadows and its programme-note adverting (another characteristically cool, its programme-note adverting

> out to be neither impressionis-tic nor, in spite of what the composer stressed in his note, noticeably intimate. Indeed, it was frequently acerbic and stri-dent - characteristics that were not mitigated by the jerky, dis-continuous mode of discourse was not without its memorable flashes of hard brittle colour, its moments of fluorescence produced d la Fenderecki by the violina bowing on their bridges: It had a definite spectrometric appeal.



View of St George's Hospital showing the added Victorian floor which has ruined the effect of Wilkins design since 1859; will the chance be seized to return a neo-classical monument to its original design? Architecture/Colin Amery

Tales from the Heritage

It is hard to imagine anyona in a civilised country agreeing to this grim erection Sir Joseph tow an object up the Thames Baralgette's noble embankment that is longer and wider than wall will be saddled with walk-westminster Abbey, and then moor it for perpetuity alongaide it to take "services."

Westminster Bridge. You would think that the nation's sense of inquiry was not allowed to do its own history and its love of more than concentrate on the beautiful and famous viewa actual physical effect this glant would prompt the powers that object would have on the listed be to think twice before they considered in the result of the present rules and on the listed of westminster and on the listed that the result is the new nier at Westmin.

- a proposal that has almost Lord Montagn. He has had to received full planning consent drag his fellow peers to the from Westminster City Council edge of the terrace of Parliaman dist the subject of a last minment to force them to see how ute but vital campaign by the damaging this upstart pier will doughty Chairman of English Heritage, Lord Montagu of Beaulieu. Lord Montagu has a last week the same iocal authority planning committee gratified that last week the at Westminster approved a House of Commons Services scheme for the conversion of St

strongly to this hideous commercial intrusion.

It is a long and tedious saga, the tale of Westminster Pier. In summary after several efforts to find a design for a new pier for the tourist boats Westminster of this site, which has been summary after several efforts to find a design for a new pier for the tourist boats Westminster council wants to allow the erection of a pier some 530 feet sove the important Listed Grade II buildwater level. This ghastly object has some 30,000 square feet of undefined space that can be let commercially. So it is much principles here that have an more that a pier, and if built application to many important would no doubt be occupied by historic sites in our city centamburger joints, souvenir tres. Assuming that English hamburger joints, souvenir tres. Assuming that English roofline of the National Gallery shops and more than likely an Heritage are happy (or rela-audio visual about the heritage tively happy) to say goodbye to visible mansard. The restora-

Richard Jones's new production of Cost fan tutte for Scottish Opera, first seen at the Theatre

Royal, Glasgow this weekend, is keenly imagined, intelligent and

original. The general trend of recent British stagings of this opers has been to underplay

working, in favour of drawing out with naturalistic intensity

witty piece of design by Mr Jones's regular partner, Nigel Lowery) invents a stage-with-in-a-stage on which Da Ponte'a play can be unfolded with high

theatricality. Out of a combina-tion of 18th century elegance and 20th century cynicism the production devises, indeed, its own stage manners, its own brand of Mozartian theatrical

Turner and Monet of Westminster and on the It is the new pier at Westmin- Thames itself were not considster that concerns me so much ered. All power to the excellent - a proposal that has almost Lord Montagu. He has had to

gratified that last week the at Westminster approved a House of Commons Services scheme for the conversion of St Committee finally saw the point George's Hospital into a hotel of English Heritage's campaign with a large office development to draw attention to the monon Knightsbridge, which will ster that is about to lurk at the foot of Big Ben and ruin one of Knightsbridge — a mixed hag of the capital's finest views. The Commons intend to object very Thia has been another strongly to this hideous completely saga and it is not over mercial intrusion.

Cosi fan tutte/Glasgow

of overdoing things has been passed, and that self-made dif-

ficulties have been created (by, for instance, the banishing of

the chorus to the pit).
Yet the line of the produc-

tion's own dramatic logic stays firm, for it is governed and dis-ciplined by a powerful sense of the key musical and dramatic issues in question in this myste-rious, monstrously complicated,

serenely disconcerting master-piece. Unfashionably but accu-

rately, for instance, the pro-ducer has heard Mozart's

the chosen style, are just two outburst of woodwind laughter examples of its curious and very definite individuality.

The broken vows, bruised feelings, and tragile reconciliations

Max Loppert

out of true, drop curtains and have all been sharply exposed house facades fleetly rise and (with Guglielmo hitting the botfall, and Vesuvius (which is the while Fiordiligi pleads for indeed mentioned in the text) his forgiveness). Then suddenly

indeed mentioned in the text) stands comically large in the sisters' back yard, apt to glow red and hot at key moments of the mood to that of amused, emotional pressure. There are a bounty of visual jokes, little whimsical, anachronistic flashes of humour of the kind that admirera of the Jones Rake's Progress for Opera 80 will particularly reliah. At times, one fears that the point of overdoing things has been

the listed houses on Knighta-bridge and have them replaced by Mr Kevin Dash's (of the Fittroy Robinson Partnership) design for new officea, then what is the quid pro quo from the developers in relation to the Wilkins' building? The developers Imry interna-tional plan to make the former hospital into a hotel, for which it is a wonderful site. There are some noble neo-classical public areas but the wards can be well

areas but the wards can be well converted into rooms and sultes. What needs to be stressed and debated publicly now is the way the exterior of St.George's should be treated.

The hospital as we see it from the post Corner today is sub-

Hyde Park Corner today is sub-stantially altered by the addi-tional floor put on by an unknown architect A.P.Mee in the 1850s. Further extensions were made in the form of ablution wings in the 1860s when Mee's extra-floor appears to have been extended to run, disastrously from a composi-tional point of view, behind and

above the main portico.

The original William Wilkins design was a clear and beauti-ful version of one of his favour-The developers here are will-George's when it was binit was an economical building, it was a handsome and important neighbour to Apsley House and the classical enclave around Hyde Park Corner. Wilkins's buildings have not fared well. His great house The Grange in Hampelies is now a win pare. Hampshire is now a ruin - pre-served, but still a ruin. The

the casting seemed uneven, and the conducting of Graeme Jen-kins insufficiently sharp in out-

kins insufficiently sharp in out-line. For Glyndebourne Touring Opera last autumn, Mr Jenkins conducted with distinction Peter Hall's classically com-posed Cast; but for this perfor-mance something different was wanted, and not forthcoming. Scene followed scene at too

equable and steady a gait and pace. The playing of the Scot-tish Opera Orchestra was plain

and often untidy.

tion of St.George's Is a key opportunity for a scholarly and accurate rebuilding of a major neo-classical monument.

The developers at the moment are auggesting the addition of another attic floor, putting the economic viability of the hotel before accuracy of of the hotel before accuracy of restoration. It would seem more reasonable to put some of the hotel rooms on the office part of the site, allowing a perfect restoration of the skyline of St.George's with its strong Greek classical qualities, including the major corners with their almost pylon-like compositional power. Then the compositional power. Then the strong central main portico would read magnificently, soar-ing out above and beyond the main roof – as it should. There is currently an exhibi-

tion at the RIBA in London of the restoration work carried out in East Germany since the war. In that country major buildings are most perfectly restored. Only in compromising England would anyone dream of carrying ont the aubtle butchery that so often passes

ite source buildings - the Choragic Monument of Thrasyllus, on the Acropolis in Athens.
Williams is of European stature when it comes to the Greek when it comes to the Greek Revivsi, and although St.
George's when it was built was the loat Knightsbridge houses appeared to the content of the should be a rearrangement of accommodation on the site to allow for a perfect restoration of the exterior and main public spaces of the Interior of the Wilkins building. We are talking here of a major building on s very important site in the capital of a prosperous nation. What a glorious opportunity to avoid another measily compro-

> and radiant musicality triumphed in splte of moments when the tone went hard or

edgy; Miss Shearer, young and greatly promising, lacked sup-pleness and sophistication in shaping her music. Maldwyn Davies (Ferrando), a livelier

actor than asual, was plainly not in good health (though no

announcement was made). Steven Page's Guglielmo is both

trenchant and romantic (he manages the wounded close

with pointed yet glancing sug-gestlveness) and very well

makes more of the Martins

translation than anyone else. Most of all the cast, she has

discerned and responded to the peculiar thrust of Mr Jones'a

Suite in Two Keys/Palace

Michael Coveney

This double-bill of Noël Coward frankly and refreshingly with

moral and amorous exposition the returning wife and isla with traces of Max Beerbohm Blair as the newly pensive misand Somerset Maugham. At the tress. The shifting, restless patand Somerset Maugnam. At the time, it was received with more terms of devotion are described politeness than rapture, as with steely precision and the right sort of Cowardian hauwere the shorter plays. Coward's aim was to write a star vehicle for himself, and he padded venerably around the stage like a heavily sedated Chiese

emperor, flicking out his own lines with bilious hastiness. in fact, these plays are not brittle and smart like the ones we know best. The style is more even, more regretful, Imbued with premonitions of death and recapitulations of lost life. And love. They are beautifully con-structed and written without a

director's reverse namesake, acceptably, George Hilgay is Francis Matthews, plsys George now reading John Le Carrè, not Hilgay with a dapper, uncomlar Fleming, in the clinic, But pllcated charm, and Verner the old rascally master must be Conklin with a brazen gustitututing like mad in his graveness. Both pieces are underpinated with a sense of sexual lated figual number dedomania.

playa, enterprisingly revived at this aspect of the writing.

the Watford Palace, belongs to the 1966 trilogy, Suite in Three Keys, with which the playwright took formal professional leave of the London stage.

Coward sopeared in all three. leave of the London stage.

Coward sppeared in all three, of rise-above-it chill cheeriness supported by Lilli Palmer and irene Worth. I remember him less with the authentic anxiety of the closing pages of expecially as the novelist, Hugo Coward's Diaries. The elegance Latymer, in the full-length play of expression is well mainsong of Twilight, a study in tained by Caroline Blakiston as the returning wife and isla

> Martin Sutherland'a cool grey hotel aulte has some smart long mirrors and room-high white gauze drapes that are ruffled by the breeze off the lake. in the second play, the sun shines strongly though and a spirit of glumly impending festivity is suggested by a canopy and blue bulbs.

Miss Blakiston lets rip as structed and written without a Anna-Mary Conklin, preparing hint of sententiousness. The for her snob party in a wild glacial candour is almost dis-floral pink housecoat and carglacial candour is almost disconcerting.

At Watford we have Shadows

At Watford we have Shadows

of the Evening in which the Belair is understandably publisher George Hilgay, with about nine months to live, anticipates the void in the company of his wife and his mistress; and Come into the Garoverdue ride on a dolphin's back.

Minneapolis husiness twoon

Minneapolis business tycoon, Verner Conklin, abandons his grotesquely vulgar wife for an exotic Sicilian princess.

Coward set his plays in "the present" but this does not jusgrotesquely vulgar wife for an exotic Sicilian princess. exotic Sicilian princess.

The especial merit of Matthew Francis's productions is
their avoldance of any imitatlve Cowardian sheen. The

pering: a war-time encounter
between the two ladies in the
Suez Canal is re-written as an
unlikely fracas on the Thames
at Wallingford in 1965. More ned with a sense of sexual lated fiscal pun on "domani' need, and Mr Matthews deals when he tips the Italian waiter.

London Sinfonietta

Max Loppert

London Sinfonietta under David Atherton chose to shed its brass and woodwind forces for Thursday's Elizabeth Hall concert of Britten, Bertok, and Shostakovich it was a chance for the orchestra's strings to cert of Britten, Bsrtok, and Shostakovich It was a chance for the orchestra's strings to demonstrate just how completely they can take hold of music written to show them off—in terms of buoyant, vigorous execution, of plsying that really got its teeth into the notes, this "conservative" Sinfonletta concert need fear no unflattering comparison with any other in the ensemble's birthday season.

No matter how often one there is the order of the content of

hears Shostakovich's 13th Symphony - the late 11-movement "poem symphony" for soprano and bass soloists, strings and

After ell the rigours of to near-bareness, to single voice fuil-dress birthday-celebration and string lines in slowly concerts of recent weeks, the unfolding partnership, seemed (in less tautly spun and sus-tained performances the dan-gers of the texture going threadbare are sometimes only

haunted vision was painted in all its passion, compassion, irony and extremes of chill and and bass soloists, strings and percussion — there is always something surprising, stirring and disturbing to discover in it. On this occasion, the string playing gave full value to every note under Atherton's sbsolutely sure control, with strong three in the attack and a wide charms! Junielly warry the

fibre in the attack and a wide charms I quickly weary) the colour range; and for this very reason those many passages that Shostakovich fined down

Antony Thorncroft

O'Jays/Hammersmith Odeon

There is a strong Don Alfonso in Andrew Shore, and an absolutely sizzling Despina – tough, mature, splendidly deft in recitative – In Elizabeth Gale, who ing out of their Bacofoil suits as they ran on stage at the Hammeramith Odeon, was enough to lift the spirits. As they progressed through a routine that would have looked quaintly old fashioned a decade ago the sense of well being grew, encouraged by the belief that the O'Jays must be sending themselves up, mustn't they? Surely lead singer Eddie Levert song but because it is so over smali, chubby, serious elder adds something new and disand Clare Shearer a bubbly, tinctive to our understanding of rangy, volatile younger – are not ideally paired. Miss Slor- achievement. Surely lead singer Eddie Levert has a twinkle somewhere as he Viennz Fhilharmolc Orchestra, conducted by Claudlo Abbado, Maurizio Polini, piano: Beethoven (Wed, Thur). Salle Pleyel (45 63 88 73).

Nouvel Orchestra Philharmonique conducted by Charles Farncombe, Ingrid Haebler, plano, Peter (Thur). Radio France, Grand Auditorium (42 30 15 16).

ITALY

Florence, Teatro Comunale. Concert performance of Ibsen's Peer Gynt, adapted by Glorgio Albertazzi (who also performs) in a speaking part to music by Grieg, with solo volces Margheritativityin, Mary Lindsey and Annamaria Ferrante (Tue and Wed). (27 79 256).

Rome, Auditorium in via delin Concertio and Haydin (Mon and Tue). (65 41 044).

Bome, Auditoriud del Gonfalone (via del Gonfalone 32/A). Reethoven, Mozart and Schumann played by the Salzburg Trio (Thur). (68 76 875).

Bome, Auditorius del Gonfalone (via del Gonfalone 32/A). Reethoven, Mozart and Schumann played by the Salzburg Trio (Thur). (68 76 875).

Rome, Teatro Olimpico (Piazza General Auditorium). Merian Hall (247 7800).

February 5-11

Griffes, Copland, Lee, Gershwin (Thur) (at 45 45).

The Eague, Philipszaal. The Coocat conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducted by Ivan Fischer, with Yuzuko Harlipszaal. The Coocat Conducting Med Doubles in the from ron to conducting the Lind with Park Yuzuko Harlipszaal. The Coocat Conducting Wed). Carmegie Hall (247 7800).

Septiment Fischer, with Yuzuko Harlipszaal. The Coocat Condu advances on his female target in the front row to confront her

The O'Jays certainly did their Philadelphia on the pop map in bit for Comic Relief on Friday the process. Their routines are bit for Comic Relief on Friday
night. The very sight of the solid in aspic – the twiris, the
three middle aged men, bursting out of their Bacofoil suits as
they ran on stage at the by the majesty of the voices.

ciars the O'Jays had the audience on its feet by the second song, but because it is so over the top, so cliched, no one felt compelled to remain upstanding. It was a show, not reality. There was one unplanned moment when a man from the audience offered Levert a reduced in return for the O'Jays. nose in return for the O Jays album he was shamelessly pro-moting as musical Spanish Fly. The ainger got the nose; but the album went elsewhere. An O'Jays audience should know its place - clapping along, swaying along, but not competing. The O'Jays enjoyable escapist drool was well-matched by supnort act Levert, fronted by two more abrasive, and worked the audience hard. They will learn been doing this sort of thing for audience hard. They almost thirty years, putting to cool down in time.

Saleroom/Antony Thorncroft

fit: the blouse should make a more modest £3,000 plus.

after a visit to Rushbrooke Hali, Suffolk. It has a good (455 8111). Orchestra Hall provenance and an estimate of provenance and an estimate of 55,000. Somewhat more jolly ia piano recital: Mozart, Schubert, Brahms (Wed). Orchestra Hall (455 8111).

There is a frivolous streak to this week's auctions in Loudon. On Thursday Sotheby's is disposing of dolls, toys and costumes, including the black blouse worn by Marilyn Monroe in the film Bus Stop. Last May Sotheby'a managed a price of Sotheby'a managed a price of from the aame film but that was a flamboyant showgirl outset the blouse should make a holding its second auction holding its second auction devoted to Viennese art of the turn of the century. Encourin contrast the sale includes a aged by the prices paid for works by Klimt and Schiele the works by Klimt and Schiele the aleroom gathered in 1986 other artists of the period and after a visit to Ruebbarral. organised a successful sale. This time there are 183 works, ranging in price from an antici-pated \$100,000 plus for "Peo-nles and violets" by Koloman

Moser to \$500 for a textile

design by Carl Krenek.

ISLE OF MAN

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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Arts Guide

LONDON

Philharmonia Orchestra conducted by Sir Neville Marriner with Nigel Kennedy, violin. Wagner, Walton, Mussorgsky/Ravel. Royal Festival Hall (Mon). (928 3191).
National Youth Jazz Orchestra. Tribute to Woody Herman. Barbican Hall (Troe). (638 8891).
Israel Plano Trio. Schubert and Brahms. Wigmore Hall (Wed). (936 2141).
BBC Symphony Orchestra, conducted by Sir John Pritchard with Alexander Baillie, ceilo. Amthony Powers, Walton and Straoss. Royal Festival Hall (Wed).
Royal Philharmonic Orchestra, conducted by Yuri Temirkanov with Dmitri Alexaev, plano. Berlioz, Schumann and Stravinsky. Royal Festival Hall (Thur).

Pinchas Zakerman with the Tokyo Symphony Orchestra. Violin con-certos by Bach and Beethoven. Suntory Hall (Mon). (362 5764). Pinchas Zackerman and Marc Nelkrug Bach, Bartok, Franck (Tue); Mozart, Brahma, Prolofiev, Sun-tory Hall (Wed). (353 2242). Hengarlen Stete Symphony Orchestra, Suntory Hall (Wed). (235 1651).

PARIS

Odile Pierre, Organ: Vierne, Durafie, Morton Feldman (8:30mn); Roland Pidoux, cello, Jean-Claude Pennetler, piano: Brevel, Beethuven, Franck (10:30pm), both concerts, Tue, Radio France, Grand Auditorium (42:30:15:16). (4230 to 10).

Alada Planes and Georges Pluder-macher, planes: Beerboven/Liszt (Wed), Radio France, Auditorium

106. (42 30 15 16).

Amsterdam, Concertgebouw, Anton Kersjes conducting the Nether-lands Philharmonic with chuir and soloists: Mozart, Mendelssohp (Tue, Wed). Recital Hall has Julia

952)
Bome, Teatro Olimpico (Piazza Gen-tile da Fabriano). Pianist Paolo Bordoni. Schumana and Schubert (Wed). (39 33 04)

NETHERLANDS

(Tue, Wed). Recital Hall has Julia Harmari, mezzo, accompanied by Konrad Richter: Schumano, Kodaly, Richard Strauss (Tue). Vera Beths, violin, Jurgen kussmanl, viola, Anner Bifisma, cello: Mozart, Ravel, Vermeulen (Thur). (71 83 45).
Utrecht, Vredenburg, Recital Hall. Alban Berg Quartet: Beethoven (Tue). Piano recital by Noel Lee: Gottschalk, MacDowell, ives,

February 5-11

and often untidy.

The sisters - Marie Slorach a means a "perfect" Cosi, but it mail, chubby, serious elder adds something new and dis-

WASHINGTON

National Symphony, Metislav Ros-tropovich conducting. Boyce, Tchaikovsky (Tue). Metislav Ros-tropovich conducting also on Thursday with Engene Istomin, pisno. Rossini, Haydn, Brahms. Kennedy Center Concert Hall (254 3776).

CHICAGO

Chicago Symphony, Sir Georg Solti conducting. Mahler (Tue); Sir Georg Solti conducting, Adolph Herseth trumpet. Husa, Bartok,

and the second s

FINANCIAL TIMES

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Monday February 8 1988

Mitterrand's hard choice

THE FIRST round of the French presidential election is less than three months away, yet France is still waiting with baited breath to aee whether its heavy-weight champion, Mr Francois Mitterrand, will enter the ring to defend his title. Francois Mitterrand, will enter the ring to defend his title. The assumption by his own Socialist Party and his main political rivals, Mr Jacques Chirac, the neo-Gaullist Prime Minister, who has already declared his candidacy, and Mr Raymont Barre, the former centrist Premier, who is expected to do so today, is that Mr Mitterrand will run again.

However, Mr Mitterrand, whose virtuoso political skills were developed in the wheel-er-dealer atmosphere of the Fourth Republic and perfected in several presidential campaigns, is in the habit of keeping both his opponents and supporters guessing about his intentions. It has not always been clear whether this attitude been clear whether this attitude was the result of a personal inclination to mull over momentous decisions for what others might consider an inordinately long time, or whether the creation of suspense was an inten-

A mixture of both is probably the right answer. Certainly, the prospect of embarking on another 7-year presidential term at the age of 71, quite possibly in tandem with a National Assembly and a rightwing dominated government largely hostile to him, must give Mr Mitterrand, and even some of his supporters, pause.

Yet from a purely tactical point of view, it can hardly be denied that Mr Mitterrand's refusal to commit himself early on in the campaign has served his own cause and that of his party - that is, on condition that he runs again. His rivals have been left, if not exactly tilting at windmills, at least without a firm target to aim at.

duct which the two conserva-tive candidates, Mr Chirac and Mr Barre, have adopted in their dealings with each other, they cannot fail to come to blows in the end. For under the presidential election system, only the two leading candidates in the first round go forward to a run-off, in the probable event that no-one wins an absolute majority first time round. Since all the indications are that Mr Mitterrand would poll most votes in the first round if he were to run, Mr Chirac and Mr Barre would have to fight each other for second place.

If Mr Mitterrand's electoral tactics are astute, it is much less certain that a decision to run for a second term would be in the interests of the country as a whole. No one would deny that Mr Mitterrand has been an impressive figure as head of state, who has done much to bring France closer to other European countries, particu-larly West Germany, and the Atlantic Alliance. Yet his record on the domestic stage has been much less convincing, starting with the Socialist Gov-ernment's disastrous nationalisation programme and its dash for growth when its main trad-ing partners were tightening their belts.

Wide following

Mr Mitterrand appears to have no genuine alternative economic policy to that of the present conservative Governnt. Moreover, it may well be asked whether a president in his 70s is not too old to run a country, even under a system of power-sharing.

Instead of waiting until the beginning of March to announce beginning or march to announce whether he will run again, Mr Mitterrand would do well to bring his decision forward. If he were to bow out now, he would do so with honour and Disastrous programme

Mr Mitterrand has calculated, almost certainly correctly, that, in spite of the code of good con-

Playing politics with schools

THE PRINCIPAL test of the whether the children of inner Thatcher Government's London will be provided with reforms of the education system is what it does for those who fail under the present have received under Hea. one, not least those who live in the impoverished inner-city areas of the UK and who ben efit least from 11 years of schools and colleges have compulsory schooling. It is been sited and built to serve against that standard that the proposal to abolish the Inner defined boroughs. Unless the boroughs make extensive needs to be judged and against that standard that the proposal is found wanting.

in universities, throughout the 13 central boroughs of the capital. Established in 1965, it is the latest in a line of single authorities which have run education in inner London since school-attendance was made compulsory almost 120 years ago.

Labour control

Since the Conservatives took office in 1979 the Prime Minister has made no secret of her wish to break up the authority which for all but take Individual charge of edu-cation in their areas. Three of them - Westminster, Wandsworth, and Kensington and Chelsea – said they intended to do so. Less enthusiasm has been shown by the rest. Whereupon more than 120 Conservative MPs pressed for the abolition of the Ilea. As a result, the Government has decided to amend the bill so that by April 1990 the individual boroughs will have responsibility for education thrust upon them.

have been irritated by the Labour-controlled authority's government policies, espe- allowing political spite to cially in the early 1980s. But change an already bad situathe important issue is tion to one far worse.

a better education by the ser arate boroughs than the

The prospects of an improvement are not favourable. One reason is that the been sited and built to serve areas broader than arbitrarily defined boroughs. Unless the boroughs make extensive joint arrangements - which ment's proposal suggest are to The Rea is responsible for approval by Whitenau atate-maintained schooling young people of some areas will have better facilities for than those in oth-

High spending

Moreover the variances in existing physical provision would be exacerbated by differences in wealth. The llea's high level of spending by national standards has, in general, failed to raise the educational attainments of its pupils to a satisfactory level, but at least the money has been fairly evenly distributed across inner London. If each borough were left to depend four of its 23 years of existence has been under Labour the poorer boroughs with control. The means originally responsibility for most of the chosen was to allow the bor-disadvantaged children would oughs to opt out of liea and hardly be able to stop their take individual charge of edu-services from becoming

In addition, the present bor oughs of London are purely arbitrary creations of the 1960s. London is an entity, but Southwark is a figment of the bureaucratic imagination. Worse, it is a figment whose politicians are at least as irresponsible as anything in the liea in its early 1980s beyday.

Perhaps the detailed arrangements for the change will include effective mecha-The motive for the decision nisms to prevent such foreis wholly political. Mrs seeable ill effects. What is Thatcher and her colleagues certain is that if effective mechanisms are not found the Government will bear the uncompromising resistance to heavy responsibility for

Charles Leadbeater and John Griffiths examine the implications of the strike at Ford

A doubt hangs over Dagenham

FORD Motor Company's manual workers begin their first strike for a decade this morning, amid nostal-gic comparisons with their last strike in 1978, which heralded the Winter of Discontent by fatally puncturing the pay policy of the Labour government of the time.

Nostalgia aside, this strike does not signal a return to the bad old days of British industrial relations.

It follows the most strike-free period at the company since the Second World War. This single dispute does not mean that mass meetings on factory football fields are once again going to become the dominant image of industrial rela-

tions. None the less, the strike crystallises an uneasy doubt which has hung over the renewed competi-tiveness of British industry, and the refashioning of industrial rela-tions which has accompanied lt. Doea the strike ahow that the momentum for change, which built up during the dark days of the early 1980s, was less powerful than it seemed, and has now dissi-

The conduct of industrial rela-tions at Ford will be seen by many as a proxy for how unions would behave in an economy which was closer to full employment. Ford's productivity, profitability, and out-put have risen significantly over the last couple of years, while the workforce - currently about 42,000 - has fallen by only 500. Has this led to a shift in the balance of

power of industrial relations?
The first main ingredient in the strike is the workforce'e response strike is the workforce'e response to the company's continued drive for more flexible working practices, after a two-year agreement in 1985 which brought dramatic changes to shopfloor life.

An assembly line worker at Dag-

enham explained last week why change has not been fully accepted on the shopfloor: "Flexibility means that every 102 seconds a car comes by, and not only do you have to screw something into the car, but in between you have to tidy up, check your tools, repair things and check you've got enough parts. You do not have a single job any more. If there is no work on the line they move you to where there is work. You are working the whole time."

So as Ford has embarked on the next round of flexibility - by pro-posing work teams, led by shop-floor group leaders, in which there would be a measure of interchangeability between skilled and unskilled workers - many on the shop-floor are still angry over the last

deal.

This is not the only ambiguous legacy of the last agreement. The flexibility it brought has helped to raise output from 6.4 vehicles per employee in 1984 to 9.5 vehicles per employee in 1986. The rise in profitability to which this has contributed her beightened new correct. tributed has heightened pay expec-

a tightening of the overall labour market. The backdrop to the last agreement was a rise in unemployment in Essex, where the company has several of its plants, to around 12 per cent. Since then it has dropped back to 8 per cent. The change in the local labour market has particularly affected skilled workers. Skilled electricians at Ford could earn about \$4,000 a year more with local contractors.

All this has meant that workers



perceive a company, and a local economy, which can afford to pay more without needing too much in return. From the offices of senior managers, things look very differ-

It still takes 65 per cent more hours to build a Ford Fiesta, Escort or Sierra in Britain than in West Germany. Ford's British plants require two and half times more hours than the Japanese to build a comparable vehicle. These are not mere abstractions: Nissan's plant in Tyne and Wear will soon start pumping out 50,000 cars a year with a labour content costed at \$550 per car, compared with \$890 for Ford cars from Halewood, according to Ford internal calcula-

This conflict between the com pany's perceptions of its continuing need for greater efficiency and the workers' perceptions of the relative stability and affluence of their eco-nomic environment has made It much more difficult to sell flexibil-

The momentum for change has not entirely dissipated. The company will continue to seek change, and union leaders' recognition of the need to respond to competitive pressures is more than just good public relations. What the strike suggests, however, is that this acceptance by the union leadership has not been matched by a change in culture among shop stewards and the shopfloor.

The second major ingredient has been provided by the secret ballots brought in by the Government'a trade union legislation. Secret ballots may have ended the days when union leaders could call their troops out with impunity, but they have also made it more difficult for them to sell a deal.

In pre-ballot days, for instance, the Ford offer would have been accepted, on the basis that 11 of the 21 union bargaining units voted for the agreement. And the impor-

In the limelight

First there was the setting - a packed room on the Hill, which was just a little too small to accommodate the hordes of

journalists and TV crews with-

out discomfort. One veteran of such occasions claimed that this was a well known ploy of the committee chairman, Senator William Proximire, who hates to

play to a half empty hall and

knows that there is nothing like

the beat of crowded are lights to keep the more boisterous of his colleagues in check.

Then there was the way that

For the most part, questions

York stock exchange went off into a detailed explanation of

case in point

to hand.

tant ballot in which 59 per cent of the workforce rejected the threeyear agreement recommended by their leaders was not a formal prestrike ballot

The unions were given authority to call the strike by an earlier bal-lot, conducted before the company made two improvements in its offer, in which 88 per cent of workers voted for industrial action. Many of tham, however, were clearly voting to strengthen their negotiators' hand rather than directly for action.
On balance Ford and other employers have welcomed the

Does the strike show that the momentum for change has now dissipated?

Introduction of pre-strike ballots. This strike shows, however, how the unions have been able to use them to advantage. And the ballots have lent an element of unpredictability to industrial relation The third ingredient in the Ford

strike has been the fact that what the union negotiators wanted has never been as clear as the frustration on the shopfloor. As a conse-quence the unions have appeared to shift aim as the negotiations have continued, offering uncertain

leadership.
For Mr Mick Murphy, of the Transport and General Workers' Union, the unions' chief negotiator, the main issue has appeared to be that the company could afford to pay more. On January 28 Mr Murphy rejected a 4.5 improvement in the offer, but then three days later

cepted the deal with a further Improvement worth only 57p a week after tax.

Mr Jimmy Airlie of the engineering union, Mr Murphy's deputy in the talks, has argued by contrast that money was never going to be the main issue. Instead the unions wanted greater control over the Introduction of changed working practices, so that greater flexibility would be immediately rewarded by improving blue collar conditions of employment up to white collar levels, and introducing revised pay structures for skilled workers. (Ford'a offer promised to introduce harmonised employment conditions only after three years.)

Union negotiators insist that Mr John Hougham, the company's chief negotiator, has added to the difficulties. As one union negotia-tor explained: "Hougham has cre-ated the conditions for a strike by asking for too much, People do not want a deal lasting three years; to seal that kind of agreement you need to do a lot more than just offer more money. You need to build other forms of security in, so that people have more control over

Now that a strike has started, the nost immediate question for the unions is whether they can maintain unity, Over 9,000 workers voted to accept the deal, against the 15,000 who rejected it. It seems unlikely, however, that there will be any early split in the unions' ranks, especially at the key plants at Dagenham in Essex, and Hale-wood on Merseyside, partly because the company believes that to encourage people to cross picket lines would further complicate an already messy situation.

While union leaders have talked about the strike lasting about two weeks, it is unlikely they want a long dispute which could sap their new found strength. Ford is also in a weak position. If

company will feel the effects company will feel the effects throughout Europe. By spending heavily on its UK manufacturing operations aince the end of the 1970s – more than Austin Rover, Vauxhall and Pengeot combined – Ford has left itself vulnerable.

British Ford plants are the only source of most of the engines fitted to Fiestas, Escorts and Orions, and of the 2.5 litre direct injection diesel engine fitted to the Transit van. Thanks to the relentless pursuit of Japanese style manufacturing efficiency, there are no longer big stockpiles of engines and other components at each plant.

could have is underlined by a warning from Ford's plant at Genk, Beigium, that 2,500 workers could be laid off on Tuesday - the result of not having UK-supplied body pan-els and engines to assemble Sierras and Transit vans. In less than a week, Flesta and Escort output at Saarlouis, West Germany, and Valencia, Spain, will be severely dis-

All this comes on top of lost production worth £17m a day at show-room prices. Ford itself could not fill the vacuum entirely by importing more cars from the Continent, although it did manage to fill most of the breach left by pre-Christmas stoppages. One potential beneficiary is Nissan, which is stepping up output at its Tyne and Wear car plant from 29,000 units last year to 50,000 in 1988, But it has rat to 50,000 in 1988. But it has yet to gain widespread acceptance in the important fleet markets.

The components industry is partly protected from the impact of the strike by its moves to diversify markets in past years. None the less Ford claims an average 83 per cent UK content for its cars produced in Britain; major suppliers include British Steel, GKN, Pilkington and Lucas. For such companies, Ford components are a small part of total revenues. Harder hit will be smaller companies, mostly in the Midlands, which are much more dependent on Ford.

Settling the dispute will be far from easy. The unions now say it is not a matter of money: they want a shorter deal. But the company says that with three months of the agreement period already gone, it more than ever needs a full three years to introduce complex changes such as harmonisation of terms and conditions. So a shorter deal would require the renegotiation of the entire package. But this could run into opposition from Ford's world headquarters at Dearborn, Michigan, which is keen on a three-year deal.

The wider ramifications of the strike are more difficult to predict. Industrial relations at Ford will suffer from bitterness for some time. Despite the company's communications programme aimed at winning greater involvement and commitment from workers, the strike will leave a legacy of distrust and bitterness, which union leaders warn will undermine recent gains in quality and productivity and endanger future progress.

In industry at large, it seems unlikely that the 1988 strike will

have the same catalytic effect as the 1978 dispute. However many unions with members in the private sector will watch the strike with interest: an inkling of victory for the Ford unions will lend them greater confidence.

Box in the House

The House of Commons votes again tomorrow on whether to allow its proceedings to be televised, at least for an experimental period.

The reasons why the "ayes" should have it are as follows. The televising of parliament works well in other countries. In West Germany, the one l know best, it is absolutely straight and there are few complaints. It is utterly peculiar that Britain – along with the Irish Republic and New Zealand - should be the odd country out among the developed democra-

The argument that there is no popular demand for televised proceedings does not stand np.
There was not a great deal of
popular demand for many of
the democratic reforms introduced into this country over the centuries. Indeed one of the points of a liberal democracy is to get in first with evolutionary changes before popular demand gets out of hand.

the hearings were developed to sult particular audiences. Wali Street's finest were encouraged to keep their spoken testimo-nies brief, and then it was over The strongest argument of all to the senators to work out is that allowing the electorate their constituencies. New to see the people they choose to represent them in action is a horrified at the thought of any York's Alfonse D'Amato was so horrified at the thought of any fresh legislation for the New York Stock Exchange that he natural extension of democracy. It was not possible before racy. It was not possible before because the technology did not exist. It now does. Keeping out the cameras would be akin to keeping out the newspapers.

Margaret Thatcher says that ehe is against the change because it would further give Parliament a bad name. It is fascinating to contemplate had a prepared press release of his views on the subject ready

fascinating to contemplate where that argument leads. It means that if MPs go on behaving badly - on her definition even sound broadcasting should

Actually, one of the problems of sound broadcasting is simply a technical one. The acoustics of the House of Commons make the proceedings sound much worse than they are. Television should show that they are often much better.

Those who want to foster lib-

eral democracy will know how to vote. But perhaps some mem-





beginning whether legislation was on the way to put the secu-rities industry's house in order. Proxmire appeared through out to be convinced that new laws were required, but the hances of any major initiative in the face of determined political opposition appear sitm.

Early warning

■Palestinian residents of the Gaza strip may be interested to hear of a slogan on one of the many tee-shirts for sale in the to hand.

The idea that the Securities and Exchange Commission ehould be given any further powers over the Chicago markets - noted for the strength of their lobbying muscles - seemed equally repellent to Senators from the Mid West.

For the most part cuestions tourist shops on the Via Dolo-rosa in Jerusalem.

A message alluding to Israeli militarism turned out to be pro-phetic. Spotted not long before the present troubles crose, it

said: "Visit Israel before Israel visits you". All we like sheep The spread of buskers in the London Underground is an

would take the form of long atatements requiring only the briefest of acknowledgements from the distinguished people on the stand. There were occasional lapses though, such as when John Phelan of the New though admittedly some are better than others. There is a margin requirements which left | particularly pleasing saxaphonbrows furrowed and eyes ist who occasionally plays at the foot of the long escalator at At the end of it all, it was no Notting Hill Gate and everyone clearer than it had been at the feels better for it.

What interests me, however, is the crowd psychology. If one person throws him a coin or two, others behind follow: if not, they also ignore him.

I have been conducting this experiment for several weeks now. The findings go further. If you are at the head of the pack you are at the head of the pack and fish in your pocket for money, then find you have nothing appropriate and pass the musician by, others behind have started fishing in their pockets as well. But, on the whole, they only shell out if the

It cannot be that so many people can lack the odd coin at the same time. Thus it must be that people behave like sheep and follow the leader.

writing about in close-up. A rather bad gultarist was already playing in the carriage when a number of us, all separate, got in. We knew at once that the moment of truth would come when he came round with the hat. A few very discreet glances were exchanged and in the end we all paid up looking, I thought, rather pleased with ourselves Perhaps that is because it was Sunday.

Good health

The Mental Health Founda tion gave a lunch last week to launch the establishment of the Substance Abuse Committee
mainly directed against alcohol
and drugs. They chose the institute of Directors in Pall Mall as

he venue.

The loD said that they only erved lunch with alcohol and insisted on charging a hefty corkage if it were to be dry. So they ended up drinking.

Heard in Moscow a"What is socialism, com-

"Socialism is the longest road between capitalism and capital-



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IN COGNAC you do not really count until your family has clocked up at least five generatlons in the businesa. The Martell family has been in

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Service of

gord

cognac for eight generations. Consequently, their decision to sell-control of their company, the second leading producer of cognac, has caused consternation in the Charente region where the spirit is produced. The month-long battle between the Canadian conglomerate Seagram and Grand Metropolitan of the UK over Martell, with a final price 40

per cent higher than the opening bld, has worried Martell workers and local politicians.

"It was quite a fight. Now who will pay the bill for the seven to eight years of sales, or FFr 1.5bn (£149m) in the halance sheet of Remy Marten.

was founded by an Irishman stocks in its balance sheet, 60 in 1765, and smaller houses per cent of total assets. Marin 1765, and smaller houses per cent of total assets. Mar-like Hine and Otard are of tell has around four and a English or Scottish origin. half years of sales in stock, Seagram, which has now won the Cognac region as a whole the bidding battle for Martell, itself aiready owns the oldest cognac house of all, Augier, stablished in 1643.

sestablished in 1643.

Seagram can acarcely be accused of disturbing the traditions of Cognac; it has barely exploited Augier in the 20 years it has been in its possession. Mr Edgar Bronfman Jr, whose family controls Seagram, admits that the group has never really paid attention to Augier.

But Martell is different. In formal alllance with Hennessy up to 1947, and in an amiable dual hegemony afterwarda, Martell has been a dominant inventory. If your financing costs are only 1 per cent of turnover, then you haven't got enough stock. If they are up as high as 10 per cent then you haven't got enough stock. If they are up as high as 10 per cent then you haven't got enough stock. If they are up as high as 10 per cent then you haven't got enough stock. If they are up as high as 10 per cent of turnover, then you haven't got enough stock. If they are up as high as 10 per cent then you haven't got enough stock. If they are up as high as 10 per cent then you haven't consuct situation, you have too much," commented a senior cognac executive.

Various challenges lie ahead for cognac. Sales are moving up market, with the more expensive — meaning older — cognacs growing rapidly. This means financing stocks for light they are up as high as 10 per cent then you haven't got enough stock. If they are up as high as 10 per cent then you have too much," commented a senior cognac executive.

Various challenges lie ahead for cognac. Sales are moving up market, with the more expensive — meaning older — cognacs growing rapidly. This moved the province of turnover, then you haven't got enough stock. If they are up as high as 10 per cent then you have too much," commented a senior cognac executive.

For a supplied the trance of turnover, then you haven't got enough stock. If they are up as high as 10 per cent then you have too much," commented a senior cognac executive.

force in the cognac market for two centuries. Today, the two groups between them account for over 40 per cent of cognac aales; together with Remy Martin and Courvoisier, they make up over two thirds of

If Martell, with its powerful brand name and strong sales network, especially in the Far East, needs the support of a the increasing expense of bigger partner in today's maintaining an effective sales world market, then what are organisation around the

"It is practically impossible cognac is exported, and for major brands like Hennessy today for a family business to or Martell the figure is over remain independent," says Mr. 95 per cent:
Rene Firino-Martell, chairman of the company. He blands of the company. He blames France's wealth tax, which he says reduced available capital for family companies by 8 to 9 per cent between 1981 and its repeal in 1986. In addition, Martell's capital has been dis-Martell's capital has been dispersed among an ever-widen-ing family. "If you stay small, inefficient and unprofitable," jokes Mr Firino-Martell, "per-haps you can hold out."

In the light of Seagram's successful bid for Martell, George Graham looks at the future for French cognac

The distinctive aroma of market share

It is nest in the region. The too heavily - some say foreigners in the region. The too heavily - indebted. Henlargest producer, Hennessy, nessy, too, has FFr 1.5bn of around six years.

"You measure the strength. of a company by the size of its inventory. If your financ-

longer and buying more of the handmade 350 litre oak casks used for maturing the spirit at a cost of FFr 3,000 each.

Ironically, in a downturn a cognac business can generate more cash by destocking, but when it is expanding sales, it must speed up stockbuilding to meet demand in four or five years time.

But the biggest challenge is

profit margins are also low in France - a declining market where the absence of a leading label and the proliferation of cheap, supermarket brands have hurt the whole product. In the US, cognac's largest market, sales are steady despite a swing away from spirits in general. But sales haps you can hold out."

Cognac Is a capital-intensive business where producers have to finance huge producers like Hennessy have stocks of spirit for blending pioneered currency-hedging

East, where distribution costs premium brands.

This anxiety is are high but where the potential for sales growth is seen as great potential in South Korea the French government's enormous. "Martell's strength 'and Thailand which are tradium willingness to authorise the in the Far East was a major tionally whisky-drinking country, but the sale of a tiny cognac house, countries. Japan is another a Royer, which specialises in whisky-drinking country, but the sale of bulk cognac, to the Far East is the area which will experience the greatest been achieving growth rates.

and selling many years later. techniques in France and scattered around the Pacific sale of cognacs shipped in These stocks account for have thus been able to delay basin and now in mainland bulk from France, bottled in Seven to eight years of sales, the effect.

China – have alwaya been Japan and sold much more But the major area of heavy drinkers of brandy, cheaply - a technique that expansion today is the Far and they are ready to pay for has hit Scotch whisky sales in East, where distribution costs premium brands. Japan. This anxiety is

will experience the greatest been achieving growth rates grants of cognac nave will experience the greatest been achieving growth rates grant in the next 20 or 25 of 20 per cent in Japan in the years, "says Mr Bronfman.

He adds that it is difficult well with its VSOP brand, premium whisky Chivas to be a major player in the while Hennessy has been advancing strongly.

The biggest provided these transfer of the same way that the cost of maintaining a sales force in the same way that



south west. The popularity of armagnac - a lighter spirit which has a special chic in Parislan and New York restaurants - has often been prophesied. But similar prob-lems arise: the entire, fragmented industry does not reach the size of a company like Hennessy. Back in Cognac, the logic of concentration has also struck

Remy Martin. It is currently bidding for Benedictine, the Normandy-based liqueur producer. Remy has a sales sub-sidiary in the US which at the moment has little to back its cognac range. It needs another substantial product to reach an economically effi-cient size. Benedictine has a distribution agreement in the US with Whitbread, the UK brewer, which Remy says it has no intention of cancelling, but drinks marketing special-ists do not believe this atti-tude would last long if Remy were successful in its bld.

Some have auggested that

the company's attention may now shift to Armagnac, to the

Despite the global scale on which the cognac houses are increasingly forced to operate, family management seems to be a crucial ingredient in their success. Hennes-sy's five-man board still contains two direct descendants of the founder, as well as the sixth generation of the Fil-lioux family to provide the company with its chief taster and cellar master.

whisky. Indeed, Mr Firino-Martell

says it was the Guinness-Moet-Hennessy deal that prompted him to sign a distri-

bution agreement with IDV, the Grand Metropolitan sub-sidiary. It was dissatisfaction

with this agreement, and with Grand Met's insistence on raising its equity stake in Martell, that drove him into the arms of the Bronfmans.

For Seagram, purchasing Martell was a bid to claim a real position in the world drinks industry. Outside North America its only major spirit brand is Chivas.

Grand North which owne I &

So too at Remy Martin, though a family feud has complicated the company's development. But Remy still believes firmly in the virtues of family management. On its acquisition of the distinguished Krug champagne company it left the fifth generation of the family in charge. However, Remy Martin's bid for Benedictine is being so hotly contested by Mr Alain Le Grand, the greatgreat-grandson of the firm's founder, that Remy seems unlikely to be able to apply the same recipe if it wins.

Grand Met, which owns J & B whisky, Smirnoff vodka and Bailey's Irish Cream, has a less pressing need for another major label. In Charante indeed abservers are represented in the contract of From the point of view of the Martell family, Seagram has the advantage that it is also a family-run company. Mr Rene Firino-Martell, chairente, indeed, observers see no need for the UK company to man of the company, has said seek another Cognac house that the relationship with the after failing to win Martell -Bronfmans, especially Mr Edgar Bronfman Jr, was decl-sive in his choice of the Canacertainly not at the FFr 5.25bn price, 38 times last year's earnings, paid by Sea-gram. Grand Met, however, is known to believe that it does dian group. Seagram has said that it

wants to leave the current need a cognac to complete its portfolio of brands and enable it to distribute more effimanagement, which includes six members of the Martell family, firmly in position. In Cognac, however, people are sceptical. "Monsleur Rene" is too used, they say, to running his firm without referring to Having lost the battle for Martell, Grand Met now faces the option of building up a small brand. This would be anyone; they believe it cannot be long before a parting of ways, friendly or otherwise. very expensive and take many years; many doubt that It is possible at all

Lombard

Top prize for waste

By Martin Wolf

MR WILLIAM Proxmire, Sena- and some adjustments), tor for Wisconsin, has tried £1.5bn may not look very

of the President, for spending real money. In 1987-88 expen-\$612,000 to redecorate one diture on unwanted food will

backbencher who would like cent more than all spending to start a Golden Fleece on arts and libraries; six award in the UK. But some- times greater than spending thing more ambitious might on museums and gallerics, be attempted. After all, tech- and 50 per cent more than all nology and the activities of capital expenditures on hospigovernments have both tals and community health.
moved on a little since Jason Expenditures on agriculture and the Argonauts.

Expenditure White Paper has prices.

40 schemes to "regulate and that of agriculture in the support" (bureaucratese for Community budget).

rig and distort) agricultural Other lobbles can only look markets and, last but not least, on export subsidies that also learn from the farmers' allow consumers in third success, it helps to have the

for many years to encourage impressive. But as Mr Everett frugality in US public expen- Dirksen, the former US Senaditure through his Golden tor, is said to have remarked: Fleece award. The Senator's "A billion dollars here and a tactic has been to focus on billion dollars there and minor, but amusing, cases of pretty soon you are talking waste. real money.

Recent winners have Comparisons make it obvi-

Included the Executive Office ous that £1.5bn is, indeed, s612,000 to redecorate one diture on unwanted food will rnom in the old Executive be 83 per cent of all direct Office of the President, and government spending on the the Department of Commerce, universities; more than the for funding a second \$200,000 entire budget of the Department of Southern may almost double the Government between deemed by almost double the Government to be a waste of money, more than twice as much as after examination of the first one. ne. and Science spends on the sec-There must be an energetic ond word in its title; 45 per

are not, of course, limited to I propose, therefore, the those mandated by the CAP, award of a Platinum Fleece to The total comes to some the most wasteful major gov- £2.2bn. Over and above this ernment spending programme. cumes the taxation of consum-Examination of the Public ers implicit in high food

made it easy to identify the Outlays on market support award's recipient for 1987-88, are supposedly reimbursed by award's recipient for 1987-88, are supposedly reimbursed by it goes to the Ministry of the European Community Agriculture, Pisheries, Food (EC), but that connection and Forestry for spending makes things worse, not betained production support ter, in 1987-88 the UK is making production support in a net payment to the EC under the European Community agreement agricultural terrainty agreement agr nity's common agricultural taxpsyer not only pays for policy (CAP). What - the reader might roundabout route of our con-ask - is "market regulation tributions to the EC budget, and production support"? The but spends an additional £1bn answer is: purchases of food on surplus food in the rest of that nobody wants at present the Community (this being high prices. The sums go on the same share of the UK's purchases in the market, on net contribution to the EC as

world countries to get our odd cabinet minister engaged food more cheaply than we in the industry, but an EC common policy is essential. Set against total public Then they, too, can snuggle expenditure in 1987-88 of down inside a Platinum \$147.3bn (excluding interest Fleece.

NUM election

From Mr P.M. Heathfield.

Sir, I must challenge and correct Energy Secretary Cecil Parkinson's remarks in the House of Commons about the National Union of Mineworkers' (NUM) Presidential election

(NUM) Presidential election (FT, January 26). Mr Parkinson is obviously unaware (has he been misinformed by British Coal?) of manpower figures in the coal industry. The NUM electorate is not the 80,000 he claims it is, but over 95,000.

The Encryy Secretary, it seems, has not been-briefed that there are NUM members employed not only in small private mines but by outside contracting firms operating in the British coal industry.

Mr Parkinson's description of Mr Arthur Scargill's re-election

Mr Parkinson's description of Mr Arthur Scargill's re-election as "the measure of the damage he has managed to do and the fallure of his previous policies" is typical of the Tory Government's blatant hypocrisy and dishonesty — seeking to evade the fact that Mr Scargill's 1988 win is still 12.4 per cent higher win is still 12.4 per cent higher than that of the Tories in the 1987 General Election, and equal to Margaret Thatcher's majority in Finchley.

Arthur Scargill was indeed given a landslide vote in 1981, after promising absolute com-

after promising absolute com-mitment to the fight to save pits and jobs. He owes his re-election in great measure to the fact that he has kept every promise he msde to our mem-bers – including his pledge on periodic elections,

An examination of the presidential ballot results, further-more, reveals that Mr Scargill (contrary to Government and media claims) won a majority in slx coalfields - several of which contain a number of

Letters to the Editor

only two, and obtained the support of the cokemen and white collar sections of the union.

Mr Parkinson's allegation that his predecessor, Mr Peter walker, had only been able to persuade Mr Scargill to "come to see him on one occasion" is also untrue. The fact is that Mr Walker only once ever agreed which the horrower requires Walker only once ever agreed to meet – despite Mr Scargill's repeated suggestion that it was only common sense for regular meetings to take place:

Mr Parkinson omitted from

his distribe the fact that on the very day he himself took office as Energy Secretary, Arthur 15 Great Marlborough Street, Scargill and I requested a meeting with him...and were turned down flat. P.E. Heathfield, National Union of Minework-

St James' House. Vicar Lane, Sheffield, South Yorkshire.

Bridging finance can be provided

There is no reason why a building society cannot provide bridging finance to a prospective borrower, nuaffected by that limit on unsecured lending. (SSAPs) through consultation the 1986 Act enabled societies and communication with those

and the mortgage secured, it can lend up to 100 per cent of valuation, until the borrower has sold his or her existing property. It is only any loan which the borrower requires beyond that valuations beyond that valuation, say to cover legal fees and removal expenses, which would count against the unsecured lending

SSAPs have to win support

From Mr Brett Clancy. Sir, I read with dismay the the chance to help protect chilconcluding remark of "Damping dren - at no cost to themselves the urge to merge" (Lex, February I). Acceptance, it read, "is The NSPCC receives £5.00 for the most important thing of any every account opened, and a second of the card is department of the card is department. accounting standard.

This is not so. A standard which, as a result of compromise, does not adequately

From Mr. D.B. Severa.

Sir, There is one point in the report of the announcement tackie the problem it has set that building societies' powers are to be extended which needs all.

The purpose of accounting the every day — in garages, shops, theatres, and by telephone. The new Visa card has mutual benefits on all sides, but principally — and of paramount importance standards committed in the standards committed in certain circuments as society can arrange bridging finance in certain circuments.

This is not a marked to compromite the problem it has set taking place transactions are taking place trans

this the SSAPs may not have the effect initially desired. The most infamous example was SSAP 16 on current cost

It is sad, however, that the Lex author sheds such a dim light on the effective implementation of standards which pro-vide a less rigid alternative to conformity through legislation.

Brett Clancy,

Drexel Burnham Lambert,

77 London Wall, EC2

Charity can begin

with credit

From Mr Giles Pegram.
Sir, T.W. Robinson
(Letters, January 28) on the
new Bank of Scotland NSPCC
Visa Card misses essential Visa Card misses essential points of this important, even revolutionary, innovation in donating to charity.

Millions of people in Britain now use credit cards as part of their everyday life, and they use them responsibly. This new card now offers these people

donation every time the card is used thereafter. Millions of normal credit card

children. They see this as an ideal, cost-free way of doing it. Giles Pegram, National Society for the Pre-NUM Areas - whereas his The 1986 Act enabled societies and communication with those vention of Cruelty to Children, opponent won a majority in for the first time to lend for a who must apply them. Without 67 Saffron Hill, ECI

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THE FRIENDLY WAY TO FLY

Trade policy makers should be able to come out of the closet

fected by political pressures, to group's evident approval of the draw the attention of the public US Council of Economic Advidraw the attention of the public to the costs (no mention of bento the costs (no mention of beneffts) of protectionist measures,
and to be the main influence on
ministerial decisions, Mr Corbet

Text if this means that such nomic equity and stability.

Text of textile protection.)

Text if this means that such nomic equity and stability.

Text of textile protection.)

Text if this means that such nomic equity and stability.

Sir, At first sight Hugh Corbet's letter (Jahuary 29) afters stood in the normal British a more reassuring impression of meaning of evidence from all interested parties — It would at impression of protection be a more reassuring impression of meaning of evidence from all interested parties — It would at impression of the assessments of such bodies your report of it (December 19), would tend to be based on a narrow, short-term, consumeroriented frame of reference. Whereas the latter appeared to suggest that what was called for was the creation of advisory bodies, supposedly unaffected by political pressures, to

and to be the main influence on of textile protection.) achieve a greater degree of ministerial decisions, Mr Corbet Yet if this means that such nomic equity and stability. ministerial decisions, Mr Corbet factors as long-term industrial. I should be happy to elaborate on proposed is a body charged with conducting a ment considerations, seen in a means of organising this. For purely national context, would now, may I make just two points?

against short-term comparative cost factors, it is hard to imag-ine that the process would pro-

"come out of the closet" it will be possible to explore ways in

dwindling. In the meantime official opinion remains domier-never world.

The Grange,

* ... * ...

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FINANCIAL TIMES

Monday February 8 1988

Willett & IS BUILDING 01 689 2266

Anatole Kaletsky on Wall Street

Delaware alters the rules

FEW Americans could point to the tiny state of Delaware on a map of the US. But last week when Governor Michael Castle of Delaware signed a new law restricting hostile takeovers of companies incorporated in his state, he may have altered, with the stroke of a pen, the business and investment prospects for much of corporate

A long-time bastion of conservative pro-business legislation, Delaware is the state of incorporstion for 45 per cent of the companies listed on the New York Stock Exchange, and 56 per cent of the Fortune 500. While state anti-takeover

laws have spread across America like an epidemic, as local legislators have moved rapidly to protect big local companies like Dayton Hudson in Minne-sota or Gillette In Massachusetts. Delaware has had to behave more circumspectly because of the conflicting interests of its corporate and legal

from accumulating more than vision group.

15 per cent of the stock before launching a full offer. It then requires him to buy at least 85 which bars one person from

per cent of the shares in a single transaction or give up.

If the bidder goes over 15 per cent, but does not reach 85 per

cent, but does not reach 85 per cent, he is banned automstically from consummating any merger with the company for at least three years.

Thus the possibility of buying 51 per cent of a company and then taking out the minority shareholders in a subsequent deal is excluded – although a bidder could buy 51 per cent of a company, throw out the board and then run it himself, provided it remains an independent.

Mr Murdoch had successfully avoided divestiture for nearly avoided divestiture for ne provided it remains an independent business, legally separate from the acquiring company for at least three years.

Most takeover experts believe the ban on effecting a complete merger could make financing of highly leveraged takeover bids, hich depend on the quick sale of the target company's assets much more difficult.

As a result, the one impact of the law everybody seems agreed on will be to reinforce a trend which has been evident in any case since the October crash the takeover bids of the from cash-rich corporate bid-ders, rather than individual raiders and takeover artists relying heavily on bridge loans and junk bonds.

While the law has been denounced as "a management protection bill" by Mr T. Boone

Pickens, the Texas corporate raider, it is dismissed as a "an ineffectual panacea that could actually make some of the takeover abuses worse," by Mr Martin Lipton, the country's most celebrated corporate defence

lawyer.

Mr Lipton, inventor of the "poison pills" and "shark repelients" which grace the articles of incorporation of many US companies, says 15 per cent is too high a stake to allow potentially hostile forces.

He believes 90 or even 95 per

He believes 90 or even 95 per cent ownership should be required before one company can be forcibly merged into another. work boycotts over auch a lengtby period.

In the Gaza Strip, for example, few of the 60,000 men and women who normally travel to work in Israel each day made the journey yesterday, the beginning of the Israeli week.

After an earlier lengthy stoppage of many weeks' duration had been broken a fortnight ago, Israeli officials were confident that the strikers' resistance had ended. These sangnine perceptions have now changed dramatically.

tant Secretary of State, with deep official scepticism and a stracks during his visit to Damascus at the weekend.

Mr Murphy had five hours of talks with Mr Farouk al-Sharza, the Syrian Foreign Minister, on Saturday, followed by another session yesterday with Mr Abdel-Halim Khaddam, the Vice President.

Syria has already condemned the latest American efforts to promote direct talks between Israel and Jordan.

Shareholder democracy is better served, he says, through proxy fights and board elections, not tender offers. Once a tender offer is launched, winning 85 per cent of a company is not much harder than winning 51 per cent, he suggests.
As one arbitrageur puts it:
"This Delaware law will stop only the Mickey Mouse bids with no money behind them.
Once a company is in play, the old shareholders seil to the arbs and the arbs just wait for the serious bidder. Once the high bid is in, everybody sells and the 85 per cent should be no

problem."
The fact remains, however, that Federated Stores and American Standard, the two biggest Delaware companies facing hostile bids, have found

comfort in the new law.
Campeau, Federated's suitor, admitted in an SEC filing last week that the new law was 'a substantial impediment" to its

bid.

Both Campeau and Black & Decker, the US electrical sppliance manufacturer bidding for American Standard, have American Standard, have already challenged the Dels-ware law as unconstitutional. But this line of attack is

unlike to succeed judging by the Supreme Court's decision last April, when it upheid Indiana's takeover statute.

But there is always the alternative approach: simply to offer more money until the target company's board agrees to support the bid. On Friday, Black & Decker raised its offer for American Standard to \$65 a share from \$55. The new bid values the plumbing products group at \$2.03bn.

John Elliott reports on a breakthrough in efforts to mediate in Afghanistan

Guerrilla leaders meet UN envoy

A SIGNIFICANT step towards a possible settlement of the Afghanistan conflict was taken over the weekend when Mr Diego Cordovez, UN medistor, had his first formal meeting with leaders of Mujahideen with leaders of Mujahideen meeting of minds."

Capital of Pakistan, late last integrity, including the with-night for more talks.

No rapid negotiating is expectively with leaders of Mujahideen meeting of minds."

The Peshawar meeting was guerrilla forces who have been fighting, with US support, against the eight-year-old Soviet occupation of the coun-

try. After 16 days of shuttle diplomacy in the region, he flew to the Pakistani border riew to the Pakistani border city of Peshawar on Saturday after Mr Maulvi Yunis Khalis, chairman of the Mujihadeen's seven-party alliance, had dropped his refusal to meet the mediator at the personal request of President Zia ul-Haq of Pakistan.

Mr Cordovez went to the

The Peshawar meeting was seen as an initial step towards a joint approach, incorporating the Mujahideen for the first time, on the problem of what sort of interim government should be installed in Kabul, when or if the Kremlin withdraws its troops.

Mr Cordovez has auggested

Mr Cordovez has auggested that this question of the interim government might become "the fifth instrument" for a peace deal when UN-sponsored indirect peace talks resume in Geneva late this month or early in March

The shuttle diplomacy is in preparation for the Geneva talks and follows the Soviet Union declaration that it wants its troops out of Afghanistan in 1988, although this target may not be achieved.

There is a growing fear that any settlement and withdrawal of Soviet troops, would lead to serious bloodshed as the Muja-hideen groups and other tribal and guerrilla leaders battle for

of Pakistan.

Geneva late this month or early

Mr Cordovez went to the

Afghan capital of Kabul yesterday to report on the meeting and arrived back in Isiamabad,

Geneva late this month or early

This could cause big problems
for Pakistan's border regions settlement talks, but two or
with Afghanistan and could also delay the return home of are not prepared to compromise.

Because of these potential problems, President Zia has

form of peaceful settlement.

The Mujahideen are divided on these issues and some top leaders were not present at the Peshawar meeting. Mr Khalis has said that the Mujahideen must have a direct say in the settlement teller but two or

problems, President Zia has changed his policy in recent weeks and has stated that any aettlement in Geneva must include a deal on what interim government will take over when the Soviets withdraw.

This has led Mr Cordovez to seek a common front with the Mujahideen. Also, he is hoping to diapel distrust between Pakistan and the Soviet Union so that the former will co-operate with him and the US to bring the guerrillas to some form of peaceful settlement.

Murdoch near deal on New York Post

Institutions participating are Mr van Zuydam sald he funds managed by Throgmorton intended to build an internatrust and Touche Remnant; tional housewares group

Picardie, the French regional around Le Creuset's business development agency and Gil-by growth and future acquisibert Elliott Corporate Finance, tions.

development.

ests of its corporate and legal MR RUPERT MURDOCH is constituencies.

For a while it looked as if this morning to sell the New York Post, bis blggest selling Us daily newspaper.

The decision to sell the Post to Mr Peter Kalikow, a wealthy Manhattan property developer, will bring to an end one of the most controversial episodes in the history of Mr Murdoch's worldwide publishing and telefrom accumulating more than

owning a newspaper and a tele-vision station in the same geo-

graphical area.
Mr Murdoch had successfully

GROUPE LE CREUSET, the

French family-owned cast-iron enamelled cookware company,

has been sold for about FFr100m (\$17.4m).

It has been bought by Mr Paul van Zuydam, Le Creuset's president, who holds 70 per cent of

the company, and a group of UK and French institutions.

residents had turned up at Hebron hospital, and that a

number of other people - 25, according to Palestinian sources - had been injured.

Two children — a 10-year-old boy from the West Bank village of Burks, and a 15-year-old from the Deir el-Balah refugee

camp in Gaza - died in Jerusa

lem hospitals yesterday from bullet wounds sustained in pre-vious days. Their deaths, hrought the confirmed death

What has surprised the security authorities — and aroused most concern — is the evident capacity the 1.5m residents of the occupied territories are

toli to 49

UK and French institutions.

Mr van Zuydam was chairman and chief executive of Fr300m and the business is understood to be profitable. The purchase price is, however, tember to pursue the Le Creuset markets are France, the UK and the US. Sales in 1987 were about FF7300m and the business is understood to be profitable. The purchase price is, however, related to profitability over the next five years.

showing to sustain the various forms of protests, commercial Kuwait: Syria confronted Mr strikes, demonstrations and Richard Murphy, the US Assiswork boycotts over auch a tant Secretary of State, with

MR RUPERT MURDOCH is tion which required stricter back to 1801.

expected to sign an agreement enforcement of the cross-own— It was also losing relatively this morning to sell the New ership rules by the Federal modest sums. Mr Murdoch York Post, bis biggest selling Communications Commission.

in trying to run the paper. losses have mounted steadily, When he bought the Post 12 while Mr Murdoch's reputation

Le Creuset sold for FFr100m

Main Le Creuset markets are

West Bank

West Bank violence worsens

Gaza

Strip

Communications Commission.
However, according to a spokesman, he intends to continue the fight, which also affects his Boston properties, even if he sells the Post.
The deal with Mr Kalikow, who is believed to be willing to pay some \$37m, also represents a financial sethack for Mr Murdoch.

decided to move it drastically downmarket.
Hoping to repeat the spectacularly successful formula of the attack the Daily News from below in market terms and from the political right.
But although the new formula picked op substantial numbers of downmarket readers, the

of downmarket readers, the He bought the newspaper in Post's middle-class readers des-1976 for \$31m and has since erted in droves – taking the suffered operating losses of between \$10m and \$20m a year Consequently, the paper's

years ago it was a staid, but on Wall Street has not been broadly respected publication helped by the general opprowhich traced its Ilberal and brium the paper attracted.

Somewhat highbrow lineage The compensation for Mr

First priority would be world-wide marketing and product

It is intended that Groupe Le Creuset should seek a public

listing within three years, prob-ably on the London Stock

yesterday to criticise the US plan, which calls for a limited

form of interim self-rale by the

Palestinians in the Israeli-occupied territories, to be followed

swiftly by negotiations on their

"nothing other than the Camp David deal disguised as an arrangement made by the Americans to please the so-called Arab moderates."

Many Arah diplomats, from

moderate as well as radical

The King of Jordan will

receive fresh backing today from the EC when he meets for-eign ministers of the Twelve in Bonn. While some EC states

have given a general welcom to signs of fresh US engagemen

The Syria Times said this was

Murdoch has been the political influence which he has been able to win, not only in New York but also in Washington because of the Post's outspoken aupport for President Ronald Reagan and New York's mayor, Mr Edward Koch Mr Edward Koch.

lishing experience, but an impressive record of making money on property deals.

Mr Kalikow, 44, has no pub-

He has accumulated a per-sonal fortune estimated at \$500m. Presumshly he plans to profit from the Post's valuable prop-erty, which overlooks Manhat-tan's East Side just north of the

Wall Street area.

However, be is doubtlessly also interested in turning the Post around as a paper.

Fresh offer in battle for Société Générale

By Tim Dickson in Brussels

MR CARLO de Benedetti, the Italian businessman, last night announced details of a higher offer for the additional 15 per ent stake in Société Générale de Belgique. Cerus, Mr de Benedetti's Par-

ls-based financial holding it had decided to lift the "base price" of its partial bld to BFr4,000 (\$114) per share against the figure of BFr3,400 which had been mentioned in an earlier communique.

The new level was described

as "clearly auperior to the value of the company," but in line with the levels achieved in the "disorderly market conditions" of last week which are now the subject of a formal

legal enquiry.

The latest move by Mr de
Benedetti, who already directly
and indirectly controls 18.6 per
cent of La Generale, comes at the beginning of a week which could prove decisive in the increasingly bitter struggle for Belgium's most powerful business institution

states, suspect current US
diplomacy is a one-sided
attempt to take the pressure off
Israel, while lacking the political muscle to produce real
movement on the Israeli side. A Belgian judge is due tomor-row to give his verdict on the legality of a huge issue of new At the same time, Jordan — shares planned by the belea-while rejecting the idea of guered company's hoard to autonomy talks — has been dilute Mr de Benedetti's stake, careful not to reject the US effort out of hand, and Syria has also apprently not yet spo-ken its last word on the subject. Last night's statement from Cerus also drew attention to the recent decision by the Bel-gian Banking Commission to hold up its approval for the partial offer, on the grounds that it does not yet have ade-

quate information.
Cerus said that it was essential for the Banking Commission to provide the necessary clearance this week: "otherwise Cerus is determined to go ahead with its industrial project and reserves the right to freedom of action in all its plans." Cerus also stressed that it

was the only party currently interested in La Générale which, with its proposed take-over bid, has taken into account the interests of all the share-holders and, above all, the small shareholders."

Bush edges towards defeat in Iowa

the latest American efforts to with the Arab-Israel issue, offi-promote direct talks between cials are also privately scepti-larael and Jordan.

World Weather

With 24 hours to go before an estimated 200,000 lowans

42 (cmsbrie) 49 Intermed 41 Intermed 50 Julianta 50 Julianta 50 Julianta 57 Lima 57 Lima 57 Lima 50 London 41 London 51 London

Continued from Page 1

attend caucuses, or political industrial town of Waterloo on ence between a strong debates at which they will Saturday night, with so few and a landslide victory.

- Seed
- Singupore
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the Democratic race, for example, up to 15 per cent of prospective voters are still undecided.

express presidential prefervoters scattered around the over 2,400 locations where the caucuses will take place, three or four extra voters persuaded As Governor Michael Dukakis to brave the bitter winter told a cheering rally in the industrial town of Waterloo on

Soviet chief replaced

Continued from Page 1 Bureau for Social Development, responsible for housing, trans-port, youth and other social affairs.

The situation should become clear at the next plenum of the Communist Party's central committee, expected later this month. The plenum of the top 300 Soviet officials is widely expected to discuss personne

full membership of the ruling leader last year.

Politburo to replace his prede-cessor at the Bureau for Social Development, Mr Geldar All-yev, who was dropped last October. Mr Talyzin would then secome the most powerful of the deputy premiers under Prime Minister Nikolai Ryzkhov. However if he remained a candidate (non-voting) member, the move would represent a demotion.

represent a cemotion.

The plenum is also expected to decide the fate of Mr Boris Yeltsin, another Politburo candidate member who was dis-There is a possibility that it didate member who was discould promote Mr Talyzin to missed as Moscow City party THE LEX COLUMN

Europe down but not quite out

Perhaps Europe's stock markets are trying to tell us something. Even before Black Monday dealt them a body blow, 1987 was shaping up to be a truly awful year for the main Continental European exchanges. For the most part, 1988 has provided even less to delight the shareholder. Frankfurt is just off its three year low, Italy and France are bumping along the bottom. Is the threat of recession, which has already cast its pall over the US market, settling on Europe?

pall over the US market, settling on Europe?

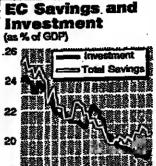
Not yet, perhaps. Recession is looking the worst-case scenario in either the US or Europe, at least for this year. Growth in the sluggish to very singgish range — with the US closer to countries of the Far East. If range — with the US closer to countries of the Far East. If the former and Europe closer to Japan turns its sights on the latter — seems a more likely Europe, Continental manufacturers. For the Continental turers of cars, machinery, electouchers, much will depend on turers of cars, machinery, electouchers, much will depend on tronic goods and white conwhether the US external trade sumer durables can scarcely halance has finally begun to obey the logic of a lower dollar — and perhaps more important, on whether the dead weight of German industry's failure to German industry's failure to cope with the dollar will con-tinue to drag the rest of Europe

US imports

down with it.

In this context, last month's publication of US fourth quar-ter GNP figures rated as bad news for Europe. On the face of this year. Granted, thia ia likely to

dollar and an apparent decline in US consumer demand, the same factors will be converging to force more US exports into Europe – not to mention more exports from Japan and the



problem

Long used to feeding off the dynamism of America, Europe could be left with no option but to feed off itself. But when it comes to generating demand within Europe (especially outside the UK) the burden of German sluggishness begins to look onerous. Despite forecast etrong growth in German connews for Europe. On the face of onerous. Despite forecast it, the data showed US growth exceeding expectations, at 4.2 per cent. But it did not take much in the way of statistical exegesis to see that this masked a large drop in consumer spending and a build-up in inventories which, taken together, could mean a drop in demand for imports in the early part of the country's leading economic institutes, capital spendstrong growth in German consumer spending of perhaps 2½
to 3 per cent in 1989, investment seems certain to let the
side down. German balance
sheets are stuffed with cash,
hut industry simply lacks the
confidence to make major
investments; according to one nomic institutes, capital spend-ing by German companies will rise by only 1 per cent this

Granted, this is likely to mean more to Hong Kong than to Amsterdam. On its own, a decline in European shipments to the US (which account for anything between 5 and 14 per cent of total export orders depending on the country) would not be enough to provoke a recession in mainland Europe, But with perhaps a quarter of US imports coming from Europe, the extreme case of the 1.5 to 2 per cent favoured tionally; the end result is likely to mean a continued squeze on corporate profits, to be growth of somewhere to fall. Against this backbetween the 1 per cent predicted by the country's independent economic gurus, and the 1.5 to 2 per cent favoured by less pessimization. strong D-Mark will continue to the reasons cited above, which make it difficult for German are likely to mean a continued Europe, the extreme case of the 1.5 to 2 per cent favoured for already seem to be overall import bill would mean perhaps & per cent off European GDP growth - enough to knock sideways all but the highest growth estimates for 1988.

And white European exports are struggling against the low dollar and an apparent decline in US consumer demand, the

powering European growth may be a cliche; but without a stronger lead from the Ger-mans, it is difficult to see how the main Continental European economies can exceed overall growth of 1 to 1% per cent this

The Bourses

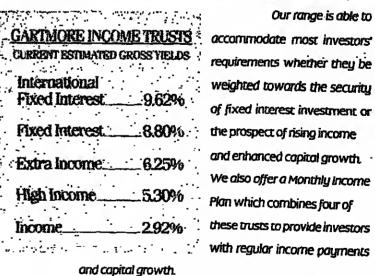
So why is it that a number of European stock markets are experiencing what, on a continent unused to such activity, might pass for a takeover wave? Do Mr Carlo De Benedetti, Mr Baul Gardini and the Bronfmans of Seagram have a different vision of Europe's economic future? The most likely answer is that they do not: but the fact that industry is finding assets cheap (in Belgium, France, and Italy at least) could prompt investors to laye another look.

They may wish to look first at France: the Paris Bourse's trading on a p/e of about 9 So why is it that a number of

at France: the Paris Bourse's trading on a p/e of about 9 times current earnings, which makes it cheaper than any other major world stock: market, and the cheapest in Europe bar Italy. Neither France nor Italy is likely to appeal to any-body who finds the names of foreign political parties and politicians confusing, as the former is certain to have an election this year and the latter might well do. But given the choice, and no matter how choice, and no matter how cheap Italy is looking. France seems a safer bet on fundamentals, inflation should remain low and the prospects are that a post-election EMS realignment in the spring will improve con

Germany, too, looks inexpensive both in world terms and by historical comparison. Value tion levels are at their lowest for two decades - apart from at the bottom of the bear markets of 1974 and 1982. But for all are strugging against the low dollar and an apparent decline in US consumer demand, the same factors will be converging to force more US exports into Europe — not to mention more Europe — not to mention more exports from Japan and the so-called newly industrialised be), a nuage whi probably not to pressure on sterling and maybe even higher interest rates. With around 20 per cent turn in some creditable performances (Spain, Sweden, even dent on America, and perhaps on the side of growth). The Britain faces sluggishness on so-called newly industrialised

artmore's five income unit trusts provide the I essential income element in any investor's portfolio.



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benefiting from the expertise which has made Gartmore one of Britain's leading independent investment

management houses. To find out more about our range of unit trusts and services contact your professional adviser or

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The Indiana



INTERNATIONAL BONDS

Difficult times for higher-coupon currency sectors

WITH THE Eurodollar bond bond market sailed through the market up and running again, nerve-racking three-day US largely through the efforts of last week found Eurobond new-issne managers exploring of the week, dealers were only banks which were strongly rechow much paper they could lamenting that a larger and larger to their clients. new-issne managers exploring how much paper they could issue in the higher-couponed currency sectors. The experi-

ment was not a auccess. The Canadian dollar sector, which happened to be provid-ing the best swap opportunities in the international markets,

in the International markets, became heavily overloaded with poorly priced paper, while the Australian dollar market fared little better.

But it was the Eurosterling market that proved the greatest disaster zone — especially for Baring Brothers which had the bed held be to lough a 550m deat. bad hick to Isunch a \$50m deal for Commonwealth Bank of Asstralia on Monday morning, just ahead of the surprise rise

demand for sterling bonds still

more eye-catching new Issue had not been launched.

To overstate the case, market conditions appeared to have conditions appeared to have turned around completely since last year, when investors seemed to have lost all appetite for Eurodollar bonds, though those in higher-componed cur-rencies, especially Australian dollars, were often selling like hot cakes.

More likely, the rensscent Eurodollar bond market has whittled away demand for the higher-couponed sectors. But these markets became so well-established last year that interin UK interest rates.

Later in the week, the sector

Later in the week, the sector

The main problem last week recovered its poise as it was that issuing houses seemed incapable of giving investors the kind of paper they were est rates. But Continental looking for.

looking for. it is, however, hard to foresee seemed relatively scanty.

By contrast, the Eurodollar achieving the kind of phenom-

paper to their clients.

This kind of peddling has been less in evidence this year, syndicate managers say, though fund managers are said to have taken np some of the slack as small retail orders have fallen

But the Australian dollar sector has become less interesting this year, not merely because of the stability of the dollar. It is also that as world markets are now looking for aigns of a recession bonds can no longer be sold on the argument that Australia'a commodity-based currency is an "inflation play."

Last week's crop of issues were not belped by the fact that, apart from deals for BP Capital and Ford Credit Australis, none were for names with much appeal to the Ger-man retail investor. A bond for a West German bank, such as abounded in last year's market, Though dealers describe

demand for Canadian dollar bonds as steady at the moment, it was fairly obvious that the bulk of last week's deals were borrower, not investor, driven. The market was providing the only really attractive swap opportunities to be had.

Admittedly, one of the deals, a five-year bond for IBM Canads, went down very well. But all the others seemed to be struggling. Future offerings will not be helped by the fact that recent price rises have led to a breaching of the cosmetically important 10 per cent coupon barrier for many borrowers.

As for Eurosterling, all the bonds issued ahead of the base rate rise fell to distressed

prices last week, with Com-monwealth Bank of Australia's bond, some said, strug-gling to find demand even at a bid price of less three on Friday

Marks & Spencer Finance bond sector.

looked a likely name to cheer up the market on Thursday.

The performance of a \$500m bond for Nissan Motor, which

expected to find safe homes -particularly in Swiss accounts - in due course, at the outset its yield margin of a slim 15 hasis points over gilts looked very aggressive. The lead-manager said all its first-day sales had been made inside 1% per cent fees, but bids at lower levela appeared on brokers'

fronically, a £50m bond for Woolwich, the UK building society, appeared to trade more healthily than more popular names. It was bid on Friday at less 2, an % point below its fees. This was probably because its yield spread of more than 60 basis points over the gilt gave it some appeal to onshore investors.

The houses that were busy issuing Japanese equity-related paper in Eurodollars, D-Marks and Swiss francs, were undoubtedly having a more profitable time than those concentrating on the fixed rate

and was seen as an acid test of demand, provided further evi-dence of the strength of demand, particularly from Far Eastern accounts, for the warrants at the moment.

This encouraged Nikko Securities to become the first lead-manager to cut the coupon on a bond for Shimadzu Corpora tion by 4 percentage point from the 5 per cent level, estab-lished when the Eurodollar sec-tion of the market was reopened after Christmas.

Though some expressed concern that a "coupon-cutting war" would ensue - of the type that triggered catastrophe in the market last summer - most saw the cut as a justifiable Treasury bond market over the

The prices of neither Shi-madzn'a deal nor that for Osaka Gas, which was fixed on the same terms, suffered from the coupon-cutting treatment.

Clare Pearson

EUROCREDITS

Takeover financing fever gets \$5bn boost from Kodak

TAKEOVER FINANCE is pro-viding the excitement in the Enrocredit market, with East-ments from London bankers. It requirements. Enrocredit market, with East-man Kodak, the photographic group, asking Bankers Trust to arrange a \$5bn credit to fund its \$5.1bn acquisition of Ster-

ling Drug. Bankers Trust would confirm on Friday only that it had the mandate. The terms, as reported by other bankers, were seen by many as aggres-sive, especially for such a large

The credit is said to be for three years, with a facility fee of 5 basis points. The margin above London interbank offered rates is 10 basis points, rising to 12½ basis points in the second and third years. As on BAT Industries' recent \$3.2bn

is argued that if the deal is rapidly put together it will send a correct message to borrowers, if not a comfortable one from bankers' point of view. Many banks are no doubt eager to lend to Kodak, which more than trebled its earnings last year and is forecasting that Sterling will generate positive cash flow

short-term. However, Wall Street's view of the matter has been suggested by the sharp fall in

It is unclear to what extent the facility will be drawn. An

But if significantly drawn, the return is more respectable. Banks' response will be keenly

watched.

Seagram, the Canadian drinks group, is expected shortly to invite blds from banks to finance its FFr5.25bn (\$921m) purchase of cognac producer Martell.

as early as next year, Moreover, the deal is quite adopted a divide-and-rule policy for a \$350m eight-year credit, awarding a joint man-date to no fewer than 11 banks. suggested by the sharp fall in Terms are 2 percentage points Kodak's share price since the bid was announced.

Terms are 2 percentage points over Libor for the first six years and 4 for the remainder - viewed as fair, though lengthening by two years the period

EUROMARKET TURNOVER (Sm) Cedel Earoclear 12,407.2 94,097.3 12,103.8 32,414.2 21,867.9 30,712,7 21,433.4 26,645.8 Total

Week to February 4, 1988 Source: Altio the largest issuers of Eurocommercial paper, has mandated Credit Suisse First Boston to arrange a \$750m five-year credit for purposes including support of its ECP programme.

for American Medical; and a \$150m four-year credit for GM

British borrowers are still providing a good flow of busi-ness, and terms suggest a trend away from the rock-bottom returns of last year. TI Group, the engineering concern, is seeking a \$200m five-year multi-option facility through Manufacturers Hanover and National Westminster, with a 7½ basis point facility fee and 12½ basis point margin.
Dalgety, the commodity trad-

ing and food group, is to have a \$200m facility, of which \$100m will be committed. Barclays de Zoete Wedd is the mandated bank but could not disclose terms, said to include a 6.25 loan, there are no front-end fees. But that had a 10 basis point facility fee.

The sort of pricing that the sort of pricing the sort of pricing that the sort of pricing the sort of pricing that the sort of pricing that t

castle or another deal for Peachey Property.
A rare Swiss borrower is

S.G. Warburg for a \$100m credit. Ares Serono, a pharma-ceuticals company, is seeking a five-year revolver at Libor plus 20 basis points, rising to 30 after two years. Commitment fee is 12.5 basis points. Warburg could not comment. Credit Lyonnais is arranging

a \$175m facility for Eastlor, a French optical group, with a 7 basis point facility fee, 10 basis point margin over Libor and 171/2 over domestic rates.

Amid the debate about pricing, completion of three deals viewed as tightly priced is still awaited: for Eldero IXL, Italy's CIR, and Leeds Permanent Building Society.

Alexander Nicoll

Chase Manhattan to postpone action on Mexican bonds

BY DAVID LASCELLES, BANKING EDITOR, IN LONDON

CHASE MANHATTAN Bank intends to hold off its decision on whether to participate in Mexico's innovative bonds-forloans scheme until closer to the February 19 deadline, accord-

ing to Mr Willard Butcher, chairman.

tt's a very constructive development which provides an exit for banks who want to reduce their international lending. But it is therefore of little or no interest to a major international player like the Chase,

he said in an interview.

But Mr Butcher added that there might be tactical reasons why Chase would want to join the scheme. "We have not finally made up our minds. We will wait and see."

Mexico is offering bonds col-lateralised by US government securities in exchange for loans tendered by international banks. Banks will have to bid for the bonds by offering to

count.

The scheme is being arranged with the help of Morgan Guaranty Trust of New York, but some large US banks, such as Citicorp, have said they will because the because the because the beause the beause the beause the beause the beause the beause beause the bea

Chase, the second biggest bank in the US, has \$1.7bn in loans to Mexico. Mr Butcher said he believed banks should not make excessive provisions against their Third World loans or engage in debt forgiveness. "We've got to guard against let-ting Latin American countries

think they can get away with not paying their debts. Mr Butcher said that one of World debt provisions it made last year, and prepare for the new capital guldelines being proposed by international bank

regulators.
These will require US banks to have a ratio of common equity to risk assets of 4 per



Willard Butcher: "We

Chase was at this level before it made the provisions last May. After that the ratio fell to 2.9

These include bank-owned buildings in Tokyo, Paris and New York. Chase is also consid-ering a sale and lease-back in its headquarters, Chase Manhattan Plaze, in New York.

"We're not uncomfortable in meeting the capital require-ments," he said. "In fact, we expect to be ahead of them."

Mr Butcher also said that Chase has succeeded in stem-Mr Butcher said that one business which drained promoter than the said that one business which drained promoter than the said that the said th

ary are encouraging. he said.
The losses were caused by over-rapid expansion of the business, including the acquisition of stockbroking firms in London for the Big Bang financlal services deregulation in October 1986, which resulted in high costs but low revenues.



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Ferruzzi plans 'misunderstood'

sation plan for his Ferruzzi-Montedison group has been and secretive force at the information being provided.

*widely misunderstood" and state-owned merchant bank. However, the officials say the complaints about lack of transparency should take into account the market and administrative factors constraining

the operation.

This is a further building block in the defence which Mr Gardini is erecting at the start of s week promising further inquests into an affair which helped to send the Milan stock market plunging by nearly 5 per cent last week.

Mr Gardini, together with Mr Antonio Meccanico, the president of Mediobanca, will be closely questioned by the Senate's finance committee, possible or Medioday. bly on Wednesday.
Little is known of Mr Maccan-

overcome the almost universally unfavourable reaction to the reorganisation and the way the reargansation and the way the being handled, senior Fer-ruzzi Montedison officials have revealed that implementation of the first phase of the reorganisation - its adoption by various board meetings last Saturday and then a poblic presentation by Mr Gardini - had been brought forward because of growing speculation that the group was bent on significant

The required Italian procedures had been followed, but the investing public had wrongly believed Ferruzzi Finaziaria, the family holding com-

MR RAUL GARDINTS reorgani- creator is generally held to be pany, would be brought to the the group says.

Sation plan for his Ferruzzi- Mr Enrico Cuccia, an influential market without full financial This will be achieved partly

In an energetic campaign to overcome the almost universally unfavourable reaction to the reorganisation and the way holdings and some property.

A further L1,200bn is expected from the sale of Ferruzzi
Finanziaria shares to Montedifour months. In the meantime, there would be scope for insider trading and specula-

> Moreover, providing more information soch as the prospective price of Ferruzzi Finanziaria might have risked a challenge from the US Securities & Exchange Commission (Montedison is quoted on the NYSE) that a public offering was being launched without a approach is preferable to mak-

Taiwanese investment houses by rasing about L1,000bn from cleaning up the portfolio, which means selling some of Montedlson's non-strategic

By Bob King in Taipei

in probe

THE TAIWAN Government has launched an investiga-tion into leading "under-ground" investment houses son shareholders, following absorption by the family holding of the chemical company's 64 per cent owned floancial services subsidiary, iniziativa

ground" investment houses for possible violations of banking and company laws. On Saturday, the Taipei prosecutor's office brought in for questioning five officials of two leading companies. The Government alleges the two firms illegally accepted deposits from the general public in return for interest rates ranging from 2 to 5 per cent ranging from 2 to 5 per cent a month.

It is generally accepted in Taiwan that several companies have, over the last year, taken deposits totalling tens of billions of Taiwan dollars and invested the several productions and invested the several productions. the money in real estate and securities. The hoge amount of

mosey in circulation, plus the high rates of interest offered for deposits, has made investments in these companies extremely

However, ever-increasing numbers of new investors are required to pay interest and dividends due to earlier

firms worry both the Government and foreign bankers, who fear they will evectoally rue out of new investors.

The Finance Ministry had earlier declined to investigate. Officials said privately that because the noderground investment firms were not registered as hanks or trust the ministry. banks or trusts, the minis-try had oo jurisdiction over their operations.

•In a related development, Taiwan's Securities and Exchange Commission has said that foreign securities houses dealing in local shares and bonds would not be allowed to set up branch offices in Taiwan until new local companies have had time to gain experience.

A revision of the SEC law ast week made possible the issuance of new licences for trading, broking and underwriting firms after a 27-

Mr Shen Pe-ling, SEC that foreign firms were wel-come to form joint vectures with local firms.

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Swedish board criticises options trading

By Sera Webb in :Stockholm

SWEDEN'S bank inspection sweden's bank inspection board has sharply criticised several leading Swedish commercial banks for the way in which they have engaged in options and futures trading and has called for the introduction of new regulations to cover these markets.

The criticism follows the recent losses in options and futures trading which hit sev-eral banks. The inspectorate said these losses would total about SKrlbn (\$165.2m) and that several clients who suf-fered through no fault of their own were planning to take legal action against the banks.

In some cases, the board said, banks had not even told customers that their losses were

The Inspectorate reserved its strongest criticism for Götaban-ken, the fourth largest public-ly-quoted commercial bank, which it said had come close to losing its brokerage licence.

The inspectorate has full powers to revoke licences, but in this instance decided not to punish Götabanken as the management coocerned with the options business had been over-hauled in the wake of the options scandal, in which Göta-banken lost SKr202m of its own money and SKr120m of custom-

Svensks Handelsbanken.

Avon doubles profits to \$160m AVON PRODUCTS, the leading minority interest in a Japanese lems in Brazil in the second half US door-to-door marketer of subsidiary. of the year. Brazil is Avon's cosmetics and fragrances. Mr Hicks Waldron, Avoo's second-largest international

reported a more than doubling of fourth-quarter operating net profits to \$160.3m, or \$2.27 per share, up from \$78.1m, or \$2.27 per share, up from \$78.1m, or \$1.11 per share, for the same period in 1986. Sales for the final quarter improved to \$903.1m compared with \$746.5m in the corre-

sponding period.
Operating net earnings for the year advanced from \$151.0m, or \$2.12 per share, to \$238.2m, or \$3.38 per share, on sales op from \$2.33bn to 2.76bn 2.76bn.

Mr Hicks Waldron, Avoo's chairman and chief executive, said that "restructuring and a decline in health care earnings should not be allowed to mask the outstanding performance of the health dropp in 1987. the beauty group in 1987. "The group's earnings, before restructuring and the gain on

the sale of a stake in Avon's Japanese subsidiary, increased about 20 per cent." Direct beauty sales in the US increased 7 per cent to \$1.29bn and earnings increased about 20 per cent.

of the year. Brazil is Avon's second-largest international market.
Avon'e new retail beauty

The remainder should come

from transfer of other assets to Ferruzzi Finanziaria.

avone new retail season division, created last year through acquisitions, exceeded pre-acquisition estimates, Mr Waldrbo said. Sales for the division during the year were

Health care group revenoes from continuing operations increased more than 80 per cent during the year to \$167.1m. Avon acquired Mediplex in the Spring of 1986.

The company's earnings declined about 20 per cent, largely as a result of a decision to accelerate amortization costs.

The earnloga were etruck International direct beauty largely as a result of a decision after \$31m of charges for agles rose 19 per cent to accelerate amortization costs restructuring the company's \$1.22bn and earnings moved at Medlplex and increased beauty businesses and a gain of a spite of major economic probment inns of America.

Finnish banks advance

KANSALLIS-OSAKE-Pankki (KOP) and Union Bank of Finland (UBF), the country's two leading commercial banks, have reported substantial increases in profits for 1987.

KOP boosted its consolidated pre-tax profit by \$7 per cent, to FM936m (\$228m), while UBF achieved a 42 per cent leap in profit before appropriations and taxes, to FM1.2bn

UBF's consolidated profit for the year remaloed virtually unchanged at FM400m, but was still higher than the FM336m

Daishowa mill set to go ahead

DAISHOWA Paper Manufactur-DAISHOWA Paper Manufacturing, the second largest Japanese
paper maker, has ordered
heavy equipment for a planned
C\$500m (\$393.7m) pulp mill in
Alberta – the first sign that the
company is going ahead with
what will be one of Canada's
largest mills, writes Robert
Gibbens in Montreal

An announcement is expected next week on the mill, which will have annual capacity of 350,000 tonnes. The decisioo has been influenced by the high value of the Japanese yen.



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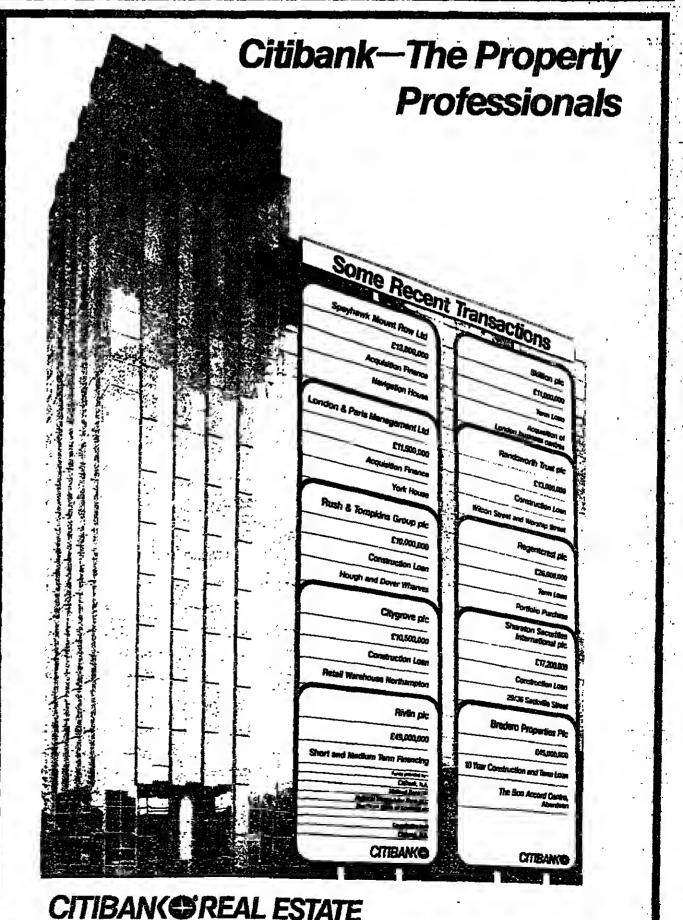
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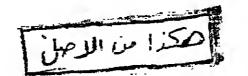
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4.

Divided team prepares to tackle monetary policy

IT IS A fair bet that the members of the Federal Open Market Committee, who will be to be it is probably fair to say that meeting in Washington this most of the POMC's members week to set US monetary pol- are somewhat more concerned icy, are almost as divided in about the possibility of ecotheir views on economic pros-pects as are the analysts on heating in the immediate Wall Street who will be trying future. to second-guess their actions in

the weeks ahead. In spite of the alleged efforts of the Reagan Administration pack the central bank with reliable Republicans, the Fed cannot be ignored as a pointer governors and area presidents to some retrenchment in pro-who make up the FOMC still duction during the early part of seem to have strong wills of this year.

dogmatic monetarists, outspo- decline in leading indicators ken supply-siders and several and the weaker-than-expected oid-line Keynesians who are as independently minded and as argumentative as any group of 12 economists gathered in one room. And rarely will they due for relase next Friday pro-have better cause to argue than woke no new horrors on the forat the policy-making FOMC eign exchange front.

FOREIGNERS became net buy-ers of Japanese shares in Janu-ary, for the first time in almost two years, confirming sugges-

tions of a revival in overseas

interest in the Tokyo stock mar-

The Tokyo Stock Exchange

sald foreigners bought Y222.6bn (\$1.73bn) more shares than they sold during Jannary, making it the first

which foreign investors were

Investors from abroad were

big sellers of Japanese stocks last year, liquidating a net

ALBERTA 75 91

COTIA 7% 91 SW.

since March 1986 in

The huge build-up of inventories and the decline in con-sumer demand which were revealed in the fourth quarter gross national product figures duction during the early part of

Thus the committee includes figures, reinforced by the

around the world.

Foreign investors thus account for between 2 and 3 per cent of the capitalisation of

per cent of the capitalisation of the Japanese market, a level widely seen in Tokyo as a floor for a market which alone accounts for 40 per cent of all world stock market assets. Signs of renewed foreign buy-

pension funds began to commit funds to the market.

SHELL (CAMADA) 144 92.... SHELL BIL 74 90... STATE BK S AUST 74 73... STATE ELEC VICTORIA 10 92.

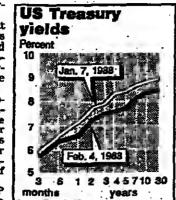
Foreign buyers revive interest in Japan

They were joined in January of March 1986, stands at

FT/AIBD INTERNATIONAL BOND SERVICE

\$14bn in holdings in October by European and other inves-when stock prices collapsed around the world.

S14bn in holdings in October by European and other inves-tors, as Nomura Securities and the other Japanese securities however.



However, this comforting assumption has become so vinced that deficits of \$12bn a widespread among bond investors after the marvellous buil \$8bn a month can be efforter of the last two weeks that lessly financed).

it is dangerous to take it On the other hand, a turn-

firms stepped up efforts to pro-mote their home market.

The figures, which cover the Tokyo, Osaka and Nagoya exchanges and also include Japanese entities abroad, show that the pace of foreign interest picked up toward the end of the month.

weekly figure on record. The record, from the second week

Signs of renewed foreign buying interest emerged in December when, according to Japanese and foreign firms, US
nese and foreign firms, US
129.4bn, the second largest year ending in March.
weekly figure on record. The

greater threat of inflation than which some officials fear. unemployment, as strong productive capacity in the trade deficit narrow; but they industrial heartland while believe that any reduction in

nous effect on policymaking.

A lower trade deficit would

presumably diminish down-ward pressure on the dollar and therefore remove one obvious constraint on monetary easing (although it remains unclear why the markets are so con-

entirely for granted.

Tound in the trade deficit, if it

When Fed officials look does occur, will boost GNP

The January figures show, however, that individuals were

net sellers to the tune of Y280.3hn, down about 50 per cent on December. Investment trusts were net buyers of Y249.7bn and banks and other

Institutional buying was

Stephen Fidler

onth.

encouraged by a Ministry of in the last week alone, forign investors bought a net and other rules for the financial

SALLIE MAE 64 42.

ahead of the current quarter, growth and add to precisely the toward the summer and kind of inflationary pressures autumn, many of them see a on the iodustrial economy It is not that these Fed offi-

exports and investment exhaust cials are reluctant to see the import prices continue to rise. the trade deficit will have to be
Even improvements in the US accompanied by cutbacks in US
trade deficit, which are now
almost universally expected by
economists within the Fed as for a non-inflationary long-term well as outside, have an ambig- solution to the US balance of

payments problem.
Thus those members of the FOMC who are bullish about the improvement in the trade picture are not going to lose sleep over the signs of weakness in consumer spending or housebuilding. Belt-tightening by the consumer is exactly what the doctor ordered, as far as the committed anti-inflationists at the Fed are concerned.

Indeed, it was precisely to enforce this belt-tightening and to release economic resources for a non-inflationary trade adjustment that Mr Alan Greenspan, the Fed's chairman, raised the discount rate shortly after he took office last sum-

In retrospect, Mr Greenspan may have regretted that action particularly during a busy week or two in October. But his fiery initiation into the mysteries of US central banking may also have convinced him of the

financial institutions of perils of procrastination.

October why some of the blame for the stock market crash was not being placed on the broad shoulders of his predecessor Mr Paul Volcker.

After all, it was Mr Volcker, not Mr Greenspan, who had arguably caused all the trouble by failing to tighten policy ear-lier, thereby allowing the carni-val on Wall Street to continue far beyond the average equity

trader's bed-time.
After his ordeal last October the last thing Mr Greenspar will want is to repeat the experience next autumn - just before the presidential elections.

The following are the economi indicators due for release this week, along with the the market expectations as surveyed by Money Market Services of Red-wood City California:

•Retail sales (Thursday) are estimated to be unchanged. with forecasts ranging from minus 0.8 per cent to plus 1 per

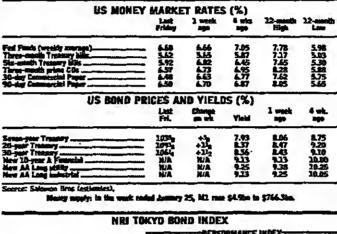
•Merchandise trade (Friday) should show a deficit of \$13.8bn, with a range of \$11.5bn to \$16bn.

Producer prices (Friday) are expected to have risen by 0.3 per cent, with estimates varying from down 0 per cent to up

Anatole Kaletsky

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Source: Horsera Research histitue

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UK GILTS

Tactical victory over recession bulls

A RISE in base rates usually gives the gilt-edged securities market direction for a time, but Monday's half-point increase to 9 per cent has left it in a state approaching confusion.

The market, which had pre-ferred to think recession was around the corner, was forced again to consider the alternative scenario.

Insult was added to this unwelcome injury by news on Friday of an imminent strike at Ford. Together with a generalised concern over growing industrial unrest, these two elements forced the effective decoupling of gilts from US Treasuries, and scored a tactical victory for the inflation bears over the recession bulls. In the wake of the Ford strike announcement the market was simply unable to sustain a response to the two-point rally which boosted Treasuries after the release of US employment

data for January. Gilts at the long end lost a point to close at a level near 9.6 per cent, compared with 9.38 per cent a week earlier. The benchmark 30 year Treasury bond gained two points to close

at 8.3 per cent on a yield basis. Domestic economic concerns, which had been effectively sidelined since mid-January, have reasserted themselves with a vengeance. Market ans-

lysts, however, remain implacably divided into two schools of thought.
An informal survey of nine analysts on Friday found that five believe base rates will rise in the spring, three think they will fall, while one sees no

change from the current 9 per cent level over the medium The "overheaters" see base uncertainty surrounding the rates being jacked up to 10 per outlook for growth and inflacent or more during the spring. tion, index-linked appear to They believe the economy will have an attractive "safe haven" remain strong, inflationary feel, pressures - mainly from the lf

about the effects of a widening of the market. about the effects of a widening current account deficit.

For those analysts who see signs in the economy of a slow-down, the Government is currently playing with fire by raising base rates. It runs a real possibility of tipping the UK into recession by raising rates and sacrificing the economy on the altar of exchange rate policy.

But with 24 primary dealers the limitations of the Bank's requirement for dealers to make continuous and effective prices in every stock is nowhere more apparent than in the somewhat exotic, specialised and thin index-linked sector of the market.

lcy. Signs of a slowing are seen in

retail sales. December's fall will be followed by a similar decline in January. Witness the 7 per cent fall in notes in circulation in January; that matches a 7 per cent fall last January which

was explained by one of the worst winters on record - an event not repeated this time. Bank lending data also conceals evidence of a slow-down. It is generally conceded that the authorities' decision to cut

the base rates to 812 per cent on December 3 was a bad move. The long end of the gilt market did not like it and yields began to drift upwards from then on.
A rate hike could have been expected to reassure the mar-

ket; the fact that it appears not to have may indicate that the market expects and needs a fur-ther rise before it is willing to see long-end yields fall. By all accounts, turnover last

week in the gilts market was pathetically low. Monday's base rate rise took the stuffing out of the market and the only signs of serious buying were said to come from investors in the Middle East and West Ger-

For the foreign investor not concerned to analyse every UK economic statistic in forensic detail the yield basis is attrac-tive and the currency appears

Domestic institutions are. however, still sitting on their hands. The outlook for gilts seems to them so clouded at present that that they are having little difficulty in justifying being overweight in cash.

Given the uncertainty, how-ever, they may want to con-sider the index-linked sector. With real yields currently around 4 per cent and all the

If index-linked do prove to be labour market - will stay buoy- attractive, the Bank of England ant, the equity market will hold may want to appear even more up, and there will be pressures vigilant than usual in ensuring on the exchange rate as foreign that investors feel they have an

investors become concerned unblased access to that sector

Simon Holberton

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PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus ') have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

MR JAMES GULLIVER'S Sanda Investments has increased its standby cash offer for Waverley Cameron the Scottish stationery maker, to \$20p per share. This tops the 500p cash bid made by Flavell Communications a private communications a private communications. cations, a private company con-trolled by Mr Kevin Doyle.

The increased terms have been unanimously backed by the Waverley board who have repeatedly supported plans for Mr Gulliver, the Argyll group chairman, to take management control of the group.

Under the original plan; Sanda, a company controlled by Mr Gulliver, would have injected \$1.66m in new capital, in return for shares issued at 120p each, raising its stake to 64 per cent. If that deal was approved by shareholders, then the cash standby offer, which under the original deal was worth 270p per share, would be offered to the minority.

But Mr. Doyle opposed the deal, arguing out that it was unfair to issue shares at 120p to Sanda; when the market price was well-over 400p. He built up his stake in Waverley to nearly 26 per cent and then made a 500p cash offer for the rest of the equity. His offer is dependent on shareholders rejecting the Sanda deal.



James Gulliver: increased terms unanimously backed by

Shareholders will be given the chance to vote on the Sanda buy-in at an extraordinary meeting on February 17. Mr Doyle could not be contacted yesterday for his reaction to

yesterday for his reaction to the new Sanda offer.

The Waverley directors, and other shareholders owning 22 per cent of the equity have undertaken to approve the deal and not to take up the standy cash offer; Sanda itself owns 13 per cent of the equity.

Celtic Basin back to profit with £160,000

With realised profit on the sale of investments this time of £132,108, Celtic Basin Oil Exploration reported interim profits of £150,264, against losses last time of £18,493. For the six months to the end of

Directors said that the continuing revival in the company'e financial position justified a review of the capital etructure. Proposals would be put to the next annual meeting to write off the loss on the profit and loss account so that a dividend could be considered when it lion Leisure, the theatre com-

Blue Circle says bid has strong logic

Bine Circle, the building mate rials company, has sent a fur-ther letter to shareholders in Birmid Qualcast, the lawn-mower, boiler and cooker group for which it has launched a \$275m bid.

The letter challenges claims made in Birmid's fourth defence document, published on Friday and reasserts that tha bid has "strong commercial iogic"

Pavillion Leisure F J Porter and Gilport Hotels have increased to 18.7 per cent their stake in PavilDavid Waller reviews the transformation of Thomson T-Line

Pools purchase to pay dividends

day last week after two months of negotiations, is, the latest, company to grow by paper-fuand by far the largest, in a series of transactions which in the last two years have transformed TTL into a mini-conglomerate. When two South holdings company. In Hanson-African entrepreneurs, Mr Longton, a listed industrial holdings company. In Hanson-like style, TTL retained Long-ton's most profitable sobsidmann, wrested control of TTL iary, a stockist and distributor in February 1986, its sole busions of industrial fastners, while vard located in the centre of ing and transport activities. ralkink (the caravan interests
were disposed of in 1982).

Now, football pools apart, the

erty. On Friday, it forecast that it will make pre-tax profits of no electronics equipment, joinery less than £4.6m in the year to manufacture and chemical man-April 30, compared with ufacture.

2.760,000 in the 16 months to TTL has made three further April 30 last year. The forecast, includes no contribution from Vernons, which made \$7.4m in the year to last August. The combined company is

Thomson T-Line used to likely to have a market capital-enjoy modest fame as a maker isation in excess of £130m, of caravans and trailers. In which compares with TTL's future, it is likely to be best. \$2m value prior to the arrival known as the company which of Mr Askin and Mr Biermann, succeeded – where many others now the company's joint chair-

had failed - in buying the Vernons football pools business
from Mr Robert Sangster, the
race-horse owner.

The transformation bears all
the hallmarks of a classic shell
operation; The presence of the race-horse owner.

The £90m deal, details of two entrepreneurs prompted a which were announced on Fri-hike in the share price which day last week after two months made it relatively easy for the

Now, football pools apart, the company operates in a number pany whose shares were traces of fields including electrical under Stock Exchange Rule and electronic equipment, 535(2) and on the industrial fasteners and proposition of electrical and distribution of electrical and

purchases of small private companies. The purchase of Vernons, a large private company, is intended to provide the company with a core cash-generat-



Robert Sangster, millionaire vendor of the Vernons Group, who is to become a non-executive director of Thomson

ing business to nourish the other parts of the group and finance further acquisitions.

was managed efficiently, but without the ruthless dedication to profit maximisation that might be expected in a publicly quoted company. Generating cash of an average of \$2.5m each week, proceeds from the business were used to finance TTL has made three further the millionaire's bloodstock

> That is not to say that Vernons was unprofitable or inca-pable of growth - when inter-est costs are stripped out,

profits have grown steadily from \$5.4m in 1983 to \$7.4m last year.

Nevertheless, Mr Askin and Mr Biermann seem right in their assertion that the business will respond to a more pro fessional style of management.
With a minimal requirement
for working capital, the Vernons pools business is the
archetypal cash-cow. Add to
that the profits potential and that the profits potential and its strong position as number two to Littlewoods in a market which legislation renders rela-tively invulnerable to other tively invulnerable to other competition, the deal is a coup indeed for the ambitious TIL — one which might not have been brought off if Mr Askins and Mr Biermann had not had the foresight to employ Mr Sangster's son, Guy, as an analyst in their acquisitions department.

Very much a creature of the

Very much a creature of the bull market, TTL will derive from Vernons the financial muscle to continue to grow in a bear market. Enthusiasm should be tempered, however, by noting that the company'e forecast profits of \$4.6m are some \$2m lower than most analysts' estimates.

The company attributes this to a mixture of reorganisation costs, interest costs arising as a result of the share stake in the listed company, and anticipated delays in the delivery of com-puter keyboards to a major

PHILIP COGGAN LOOKS AT THE NEW ISSUES SCENE AFTER THE CRASH

Confidence beginning to return

issues market after October's

crash.

The events of Biack Monday caused many companies to abandon, or at least postpone, their flotation plans. Those few that went ahead in the weeks after the crash were forced to scale down their expectations and to accept substantially lower ratings than they might have expected at the height of

the bull market.

However, despite the dramatic falls in share prices, the FT-SE 100 Index is still around

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BIRMID QUALCAST

Wilson, chief executive "that we decided it was worthwhile

lower ratings than they might main market flotation; earlier have expected at the height of Indications of a \$60m offer seem to have been scaled down to around £40m.

rT-SE 100 Index is still around the level it enjoyed at the beginning of 1987 when the new issues market was still buoyant.

So new issue

buoyant.

So new issue sponsors have Copymore, an office equipdecided to test the water. London Forfalting, the trade a trailer rentsi company are
finance group, is one company
which had planned a late 1987

nies are on the way.

Copymore, an office equipment supplier and TIP Europe,
don Forfalting, the trade a trailer rentsi company are
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THE LAUNCH of two substantial offers-for-sale this week
indicates that confidence is
beginning to return to the new
time to the issue said Mr Jack raise the maximum of £15m allowable via a main market

allowable via a main market placing; Copymore will today publish its prospectus for a placing on the USM.

Meanwhile, Vosper Thorney-croft, the warship manufacturer which was the subject of a management hypotherical control of the company of the management of the control of t turer which was the subject of a management huyout from British Shipbuiders in 1985, is planning a placing in March; and Shanks & McEwan, the Scottish waste disposal group, will seek to raise around £14m via a placing later this month. Other issnes in the pipeline include A J Archer, a Lloyd's managing agency; Ankett Assomanaging agency; Ankett Associates, an architect; and Nor-folk House, a property com-

nies are venturing on to the market is that the institutions

Black Monday, many fund managers were heavily invested in equities, with few cash

Since then, institutions have built up their cash positions, by selling equities, accepting the occasional cash bid in a take-over and through the normal influx of pension and life assur-ance contributions.

In-Shops, the niche retailer which joined the market last month, discovered that institu-tions were willing to back a new issues. Its placing was four times over-subscribed.

Nevertheless, with many commentators still predicting a further downphase of the present bear market, the sponsors of the current crop of new issues will not rest easy until the applicants' cheques are safely in the bank. And if the two big offers for safe flor, that may market is that the institutions offers for sale flop, that may seem to have solved their immediate liquidity criets. Ou for the rest of 1988.

BOARD MEETINGS

Informa-Helton Holdings, Merhala Moora. Finals- Core Term Investments, Domino Ponting

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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Shearson Lehman Brothers Holdings Inc.

U.S. \$500,000,000

Floating Rate Notes Due 1991 For the three months

8th Februsry, 1988 to 9th May, 1988 the Notes will carry an interest rate of 615/1a per cent. per annum and interest payable on the relevant interest payment date 9th May, 1988 will amount to U.S. \$175.36 per U.S. \$10,000 Note.

By Morgan Guaranty Trust Company of New York, London Agant Bank

A/S NEVI

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In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 8th February, 1988 to 9th May, 1988, the Notes will bear interest at the rate of 9.25 per cent. per annum. Coupon No. 6 will therefore be payable on 9th May, 1988 at DKK5845.49 per coupon for Notes of DKK250,000 nominal.



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Application has been made to the Council of The Stock Exchange for 1,800,000 8.76 per cent. Convertible Cumulative Redeemable Second Preference Shares 2000 of £1 each in Widney plc to be admitted to the Official List

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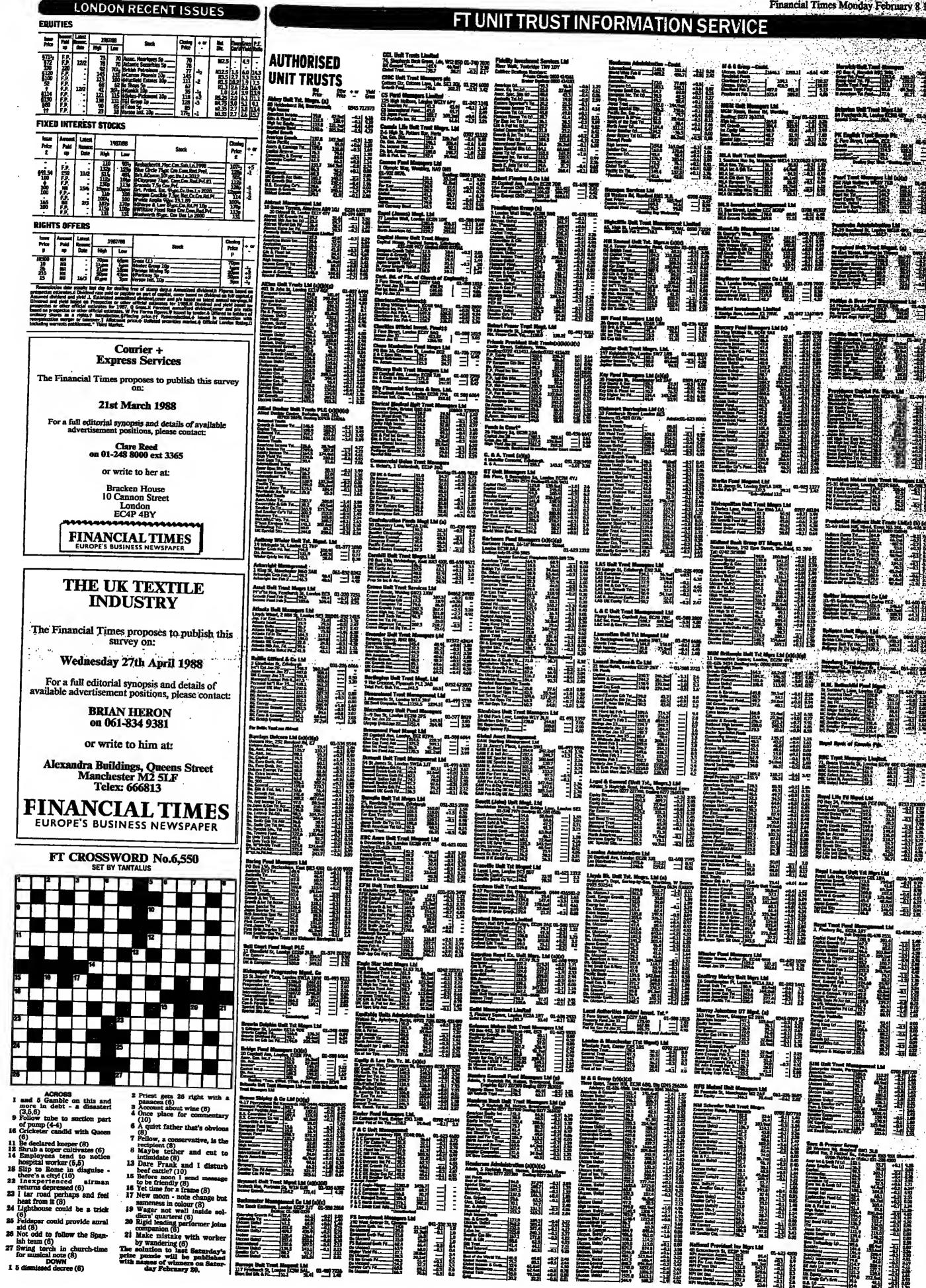
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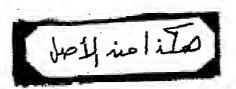
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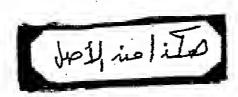
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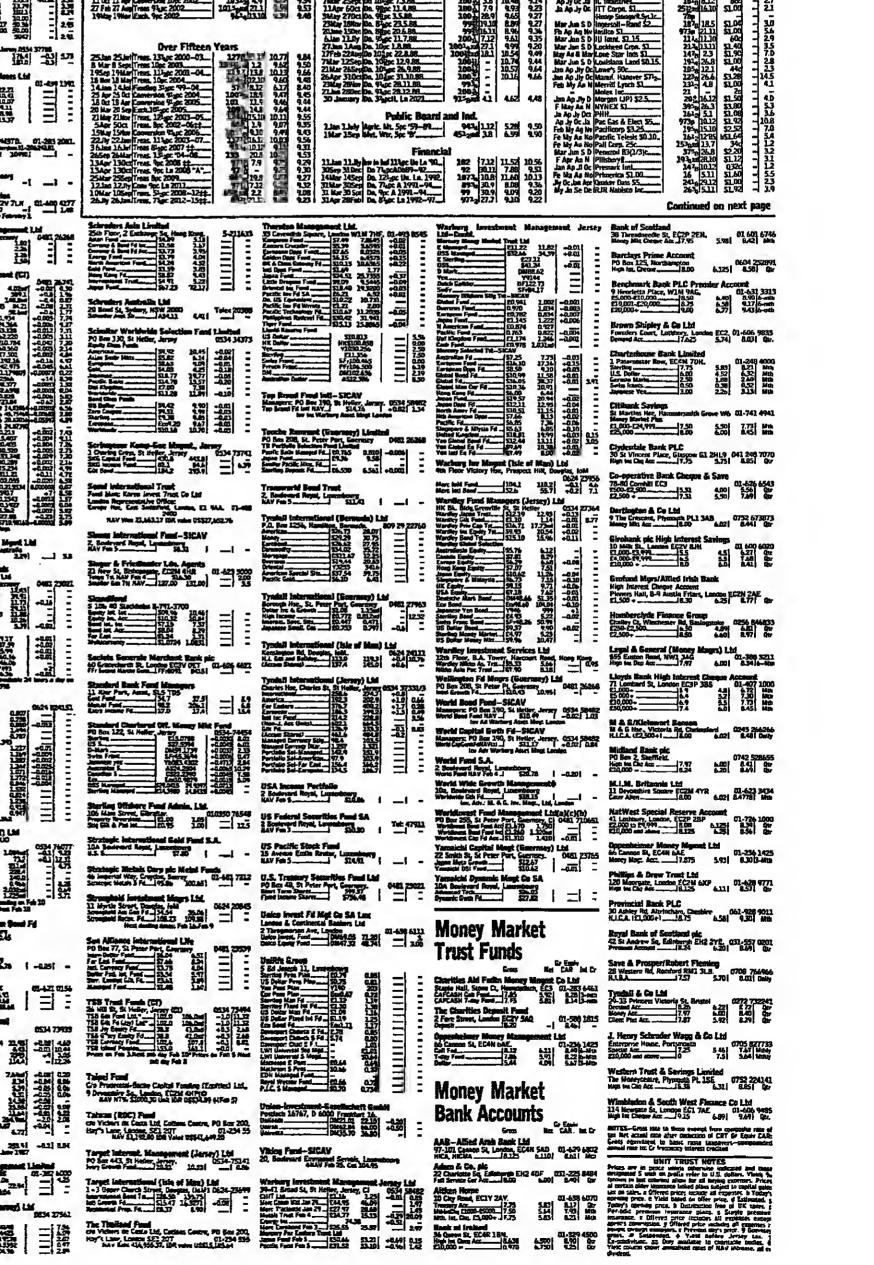
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Financial Times Monday February 8 1988

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Castle's (fright) 10p. | 64 | 24.8 | 16.2 | 3.9 | 4.3 | 15.2 |

Cle B'ore Fr. 100. | 25.42 | 9.5 | 90.05 |

Equity & Geo Sp. | 31 | 91.1 | +1.05 | 2.2 | 4.6 | 12.0 |

Moorghester (R20p. | 14.9 | 13.0 | 2.2 | 2.2 | 12.0 |

Moorghester (R20p. | 14.9 | 13.0 | 2.2 | 2.2 | 12.9 |

Moorghester (R20p. | 14.0 | 2.1 | 11.0 | 2.9 | Any Feb. Dec. June 1 June 10 Dec. July 10 De Feb Aug October May Oct May Jan Oct Feb Oct Oct Apr Jan Occ BEERS, WINES & SPIRITS BUILDING, TIMBER, ROADS | Name | Vising (ii.) | 172 | 2218 | 173 | 174 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 21 10 40 21 10 40 22 10 10 40 23 10 130 35 10 130 36 18 -25 -25 -25 -25 -25 -25 -25 -25 -25 -25 -25 -27 -21 10 160 21 10 160 22 64 10 160 21 10 160 22 64 17 160 24 54 7 160 26 54 7 160 27 28 173 28 18 2 -28 18 3 -28 18 3 -29 18 3 -20 18 3 -20 18 3 -21 10 160 21 10 16 137 | 14.9| 277 | 14.9| 249 | 13.7' 266 | 24.8| 96 | 24.8| 98 | 24.8| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14.9| 14. ENGINEERING 120 28.9 294 12.19 113 24.8 14 435 12.10 13 1784 44 126 14 126 14 126 14 103 14 103 14 123 15 14 123 13.8 9.6 126.6 126.0 18 43 164 24 45 124 30 32 145 17 52 136

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ARREA ENGLANDE AND ARREAD ARRE

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Willan Hay

Financial Times Monday February 8		27
INSURANCES - Contd		entel
INSURANCES	TRUSTED FINITING. APPER PRINTING. APPE	#### ###
Jun Joseph Chilago 20 211 21 22 22 22 23 24 27 25 25 25 25 25 25 25	The content of the	landeeds are in peace and unings ratios and covers was and, where possible, are calculated on "offer commer" distribution; the footpassed on profit after backle, bracketed figures by calculated on "offer former" distribution and rights. For adjusted to allow for each of the distribution and rights. For adjusted to allow for edd of company not subjected curities. In adjusted to allow for edd of company not subjected curities. In adjusted by latest instrint is not cover ranking for distend, and so rank for dividend. The subjected curities was a seed on the dividend and subjected on part of capital, redeepation yeld. If Flat under dividend and yield rest, is Kenga, to interest annualised is carriaga. Y Subject to curies, a polyidend and yield rest, in the control of the subject of curies, and of the dividend and yield based on prospectus or curies, and on prospectus or other official entires. To control of the subject of th
THE PERSON NAMED IN COLUMN TO ASSESS OF THE PE	\$\text{HOES AND LEATHER}\$ \[\begin{array}{cccccccccccccccccccccccccccccccccccc	5 6 8 116 116 124 24 29 38

A. Mont & Costpany p.1.s., 43, Warrington, Chapter 1 Tel. 0825-812908. **Expansion** for M25 motorway

BALFOUR BEATTY CON-STRUCTION has been awarded n £30m contract by the Depart-ment of Transport to widen the M25 in Surrey. The work will be carried out over a nine kilometre length of the motorway between a point to the south east of Junction 10, the A3 Wisley turnoff, to just beyond Junction 13, the Staines exit. The width of the motorway is to be increased to four length. to be increased to four lanes between Junctions 11 and 13 with improvements to slip roads at Junctions 10, 11, and roads at Junctions 10, 11, and 13, including modifications to the M25/M3 interchange at Junction 12. The work is scheduled to start in early February with completion in the summer of 1989. Balfour Beatty is a

Spread of work for Gleeson

M J GLEESON GROUP has started the New Year by securing over \$3m of contracts in the north for civil engineering, housing and refurbishment projects, and commenced an \$8m road scheme in the south. At Barnsley, the company is to construct a reinforced concrete service reservoir, divide the existing mains, and carry out access and other works at a cost of \$1.42m. Completion is scheduled for July 1989. In Lancashire, a six-year \$832,000 contract has been placed to build 35 traditionally constructed houses and flate for Trafford Metropolitan Bor-

alterations and repairs to a school in Bradford for the Metropolitan Borough Council; and the re-roofing of workshops at a youth custody centre in Hull for HM Prison Service. Together the contracts are worth almost \$800,000.

in the south, Gleeson com-menced work in January on the construction for the Department of Transport of a 2.7 mile stretch of dual two-lane carriageway on the A3 in Surrey. This is due for completion in 1989.

Laing builds **Crown Courts**

JOHN LAING CONSTRUC-TION's northern region has won a contract (worth nearly \$2m) to build the new Middlesbrough Grown Courts. To meet the Lord Chancellor's Department's urgent need for court accommodation in Middlesbrough a "fast track" contracting method has been adopted. The building will comprise 11 Crown Courts, one County Court and anciliary accommodation it will be four storeys high with a floor area of over 14,000 sq metres. Construction is planned for completion in August 1990.

CONSTRUCTION CONTRACTS

High Wycombe headquarters for **Dun & Bradstreet International**



headquarters offices, including one of the largest computer rooms in Europe, for Dun and Bradstreet Interna-tional, has been awarded to TARMAC CONSTRUCTION. Work on the 12-acre site at fligh Wycombe, Buckingham-shire, is scheduled for completion in about two years.

The contract involves construction of a series of four-storey concrete-framed linked buildings providing 498,000 sq ft of offices, basement parking areas and plant rooms. External walls will be elad with insulated panels and windows in a modular pattern and the interior,

high standard. The buildings will incorporate a 40,000 sq ft computer room and staff facilities will include a travel shop, banking facilities, res-taurant and coffee shop, fitness centre, health centre and social areas. Landscaping, windows in a modular parking areas, access roads and mains services and sewerwill be finished to a age connections are iscluded.

£17m riverside flats conversion

WATES CONSTRUCTION above. The new building will built at Butlers Wharf, SE1, (LONDON) has secured orders with a total value over \$17m. At New Caledonlan Wharf, SE16, a 1960s riverside building is being converted into 105 lux-for Roschort Land above the ury flats for Roschaugh Copartnership Developments under a \$8.5m contract. Foundations are to be strengthened under \$5m contract includes constructing flux station, which bridges accommodation for 282 students and British Rail tracks. The seventhe four-storey structure which will be stripped back to the Completed building will provide accommodation for 282 students each with an individual study/bedroom.

In the public sector Wates has a \$2.5m contract to build \$6 include two shop units. concrete frame and then rebuilt include two shop units.

with an additional four storeys A student residence is to be

under a £3.5m contract, for London School of Economics and Political Sciences. The sev-en-storey building will provide accommodation for 282 stu-dents each with an individual study/bedroom.

In the public sector Wates has a \$2.5m contract to build 36 houses for the London Borough of Lewisham on the site of the old St. Winefride's Convent in

Luxury accommodation in Croydon

containing a solarium and gymnasium and an underground car park, is to be constructed at Tavistock Road, Croydon, in a joint venture by the BUXTON GROUP and TRY HOMES.

The two construction and

known as Cedar House Securi-ties, to build 94 apartments on a 2.25 acre site at Tavistock Gate. Sale prices for finished homes will range from £72,500 for one-bedroom flats, to \$245,000 for four-bedroom The two construction and penthouse suites. Work on the with precast concrete floor property groups have formed s 64-week first phase, to build 44 and pitched, tiled roofs.

The overall development which bas s security gatehouse will comprise 26 one-bedroom and 62 two-bedroom apart-ments, plus six penthouses. Construction will be of tradi-tional load -bearing brickwork

Two aerospace building projects

HENRY BOOT has been awarded contracts worth s total of £12.75m. The largest is an order to construct a £7.5m office and production facilities building for McDonnell Douglas Information Systems in Hemel Hempstead, The 70-week project is to be undertaken on a design/construct basis and involves a four-storey building with single-storey ancillary

Work has started on construction of an international project centre for British Aerospace at Hatfield. In the two-storey

building will be a display area, conference room, suite of executive rooms, catering and other facilities. Completion of the

Offices for the Ministry of Agriculture, Fisheries and Agriculture, Fisheries and Food, Department of Employment, and Department of Health and Social Security, are being constructed in Mill Lane, Beverley, for the Property Services Agency in a \$1.7m contract. The premises are part two and part three-storey, and will becompleted by April,

A second floor is to be con-structed at roof level in a Sim 33-week programme at the James Beattle departmental store in Sutton Coldfield. Provi-sion of this additional sales floor involves relocation of a kitchen, coffee lounge and din

Whatlings wins £11m Scottish orders

WHATLINGS CONSTRUCTION, Alfred McAlpine Construction's Glasgow-based company, has won contracts totalling almost £11m. They include contracts for: the A9 Dunbeath diversion on the London-Edinburgh-Thurso trunk road, for the Scottish Development Department, worth £3.6m; refurbishment of offices, shops, warehouse, flat accommodation, restaurant and bistro at the Italian Centre, Glasgow, for Classical House, worth £3.5m; a £737,000; honsing at Glasgow Street, Dumfries, for Loreburn Housing Association, worth £500,000; sheltered housing at House, Street, Dumfries, for Loreburn Housing Association, worth £500,000; sheltered housing at Glasgow District Council, worth £500,000; sheltered housing at Glasgow Housing Association, worth £500,000; sheltered housing at Glasgow Housing Association, worth £500,000; sheltered housing at Glasgow District Council, worth £3600,000; sheltered housing at Glasgow Housing Association, worth £500,000; sheltered housing at Glasgow District Council, worth £3600,000; sheltered housing at Glasgow Housing Association, worth £500,000; sheltered housing at Glasgow Housing Association, worth £500,000; sheltered housi

Development Agency, worth

Council, worth £97,000.

5 PER CENT. BONDS DUE 1992 WITH WARRANTS EXERCISABLE INTO FREE PREFERRED SHARES OF NOKIA CORPORATION

In accordance with the terms and concilions of the Werrants, notice is hereby given that the Board of Directors of Nokis Corporation will propose to an Extraordinary General Meeting of the Company to be held on Mondey, 15th February, 1588 that the share capital of the Company be increased by a one for ten capitalisation lissue and by a one for the company will grant the Werrantholders the right to subscribe for one new preferred share at a price of Fild 65 per share against every six Fights Issue Coupons No. 1 attached to the Werrants. For this purpose the Filights Issue Coupons must be presented at Normalitie-Cester-Panield, Investment Banieng, Settlements and Custodien Services, Aleksanterinkatu 42, 0000 Helsinkl, Fintand Ltd., Foreign Sale Custody, Aleksanterinkatu 30, 00000 Helsinkl, Fintand. The subscription period will commence on 17th February, 1988 and end on 25th Merch, 1988. The subscription price is psyable by 30th June, 1988.

in connection with the capitalisation issue, Warrantholders will not be entitled to receive new free preferred shares. However, notice is hereby given that the exercise price will be reduced to FIM 154 as of 16th February, 1988.

Helsinki, February 1968 Supervisory Board of Nokia Corporation

To the Holders of

Standard & Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary Capital

Floating Rate Notes

In accordance with the provisions of the Notes,

ation period from 8th February, 1988 to 8th March,

Interest accrued to 8th March, 1988 and payable

on 6th July, 1988 will amount to US\$56.89 per US\$10,000 Note and US\$568.92 per US\$100,000

Standard Chartered Merchant Bank Limited

Agent Bank

1988 the Notes will carry interest at the rate of

7.0625 per cent per annum.

Note.

notice is hereby given that for the Interest Determin-

COLLATERALIZED MORTGAGE OBLIGATION TRUST EIGHTEEN

Class A-1 Floating Rate Bonds Due February 1, 2017

Pursuant to the Iodenture dated as of November 26, 1986 between Collateralized Mortgage Obligation Trust Eighteen and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period from February 1, 1988 through April 30, 1988 as determined in accordance with the applicable provisions of the Indenture, is 7.50% per annum.

COLLATERALIZED MORTGAGE COLLEATION TRUST EIGHTEEN

NOKIA NOKIA CORPORATION USD 100,000,000

Further Information is available from Kensalls-Ceake-Paraid or Union Bank of Firland Ltd. at the above-mentioned addresses, and from English Securities, Skandinaviska English Limited at 26, Finebury Square, London EC2A 1DS,

Issue of up to U.S. \$75,000,000 SPAREKASSEN

sus

Sparekassen SDS

Floating Rate Capital Notes due 1991 U.S. \$40,000,000 having been issued as the initial tranche and U.S. \$20,000,000 having been issued as a subsequent tranche

For the period from February 8, 1988 to May 9, 1988 the Notes will bear interest at 7% per annum. U.S. \$1,769.44 will be payable on May 9 1988 against Coupon No. 9.

By: The Chase Machattan Bank, N.A. London, Agent Bank

February 8, 1988



Hotel Inter-Continental

Tars Hotel, London, W8

Centre Point, London WC1

Institute of Directors: Do you have an identity crisis? (01-

116 Pall Mall, London SW1

Electronic Publishing Services: Evaluating investment and acquisition opportunities in the information industries (01-490

Hotel Inter-Continental,

NEC,Bir

Entrepreneur's Exhibition (01-

Business Design Centre, London

The City Conference Centre, London EC3

NEC,Birmingham

Business and Management Conferences February 8-9
Financial Times Conferences: CBl Conferences: The defence
The European Food and Drink
Industry (01-925 2323)
(01-379 7400)
Relate London:

Centre Point, London February 29 Hotel Inter-Continental, London Wi

Longman Seminars: Auditing and accounting of pension schemes (01-242 4111) February 9-10 Frost & Sullivan: Fibre optics in communications systems (01-730 3438) Portman Hotel, London W1 February 29-March 2
Metal Bulletin Conferences:
Third Secondary Aluminium
Conference (01-330 4311)

ebruary 10-11 Euromoney: Financial Law (01-236 3288) Hotel Inter-Continental,

London W1 February 11,12,15 March I Tolley Publishing Company: Timber Trading 88 conference (01-680 5682) Boyal Garden Hotel, London Financial Times City seminar 01-925 2323) Plaisterers Hall, Londoz

February 11-12 The Biscuit Cake Chocolate & Confectionery Alliance: 35th technology conference (01-631

Connanght Rooms, London

February 15
Financial Times Confrences:
The London Motor Conference
– Manufacturing, Components
and the Aftermarket (01- 925

Hotel Inter-Continental, London Wi February 17-18
Financial Times Conferences: Cabie television and satellite broadcasting (01-925 2323)

Hotel Inter-Continental,
London W1

Pebruary 18
Drummonds for Conferences:
Finance Direct 88 – Direct Marketing Services for Financial
Marketeers (05806 5161)
Marriott Hotel, London, W1

February 22 Legal Studies and Services: Disqualification and personal lia-bility (01-236 4080) Gloucester Hotel, London

Financial Times Conferences: Technology in the international securities markets (01- 925 2323) The Economist: Marketing financial services (01-839 7000) Marriott Hotel, London, W1

Trade Fairs and Exhibitions: UK

March 3

March 12

March 15

March 24-25

February 21-24

Current International Spring Fair -Hardware and Housewares Show (0604 22023) (until Febri-ary 11)

ary 11)

NEC, Birmingham

February 9-10

USM exhibition and conference
(01-493 0000)

Chiswell Street, London

February 10-12

Energy exhibition (01-660

8008)

International Men's and Boys
Wear Exhibition - 1MBEX
(01-940 6065)

Olympia

Cable and Satellite Exhibition
(01-486 1951)

Wembley Conference Cen-

February 29- March 4
Harrogate
International Electrical and
Electronic Exhibition - ELECTREX (0483-222888) Pebruary 11-14 Crufts Dog Show (01-493 7838)

International Automotive Parts and Accessories Trade Show - 0AUTOPARTAC (01-856 7777)

British National Stamp Exhibition (01-930 6456)

Horticultural Halls, London OAUTOPARTAC (01-856 7777) Horticuit Olympia March 3-5

February 17-18
Northern Building Services and 493 00(0)
Energy Management Show Business
(01-680 7525)
G-Mex Centre, Manchester March 6-8

February 20-28 Boat, Caravan & Leisure Show Fast Food Fair (01- 948 9900) G-Mex Centre, Manchester

Overseas Exhibitions t tional Toy Fair (01- 460 | February 20-24 | International To

2235) (until February 10) Nuremberg & Cargo Handling Exhibition -ARAB AIR (01-935 8537) (until

February 10) Dubai February 10-14

Instrumentation and Scientific Control Equipment Exhibition - March 8-12 INSTRUMENTATION TURKEY International Business Show (01-486 1951)

(01-486 1951)

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes in the details published

sumer Goods) (01-734 0543)

Mechanical Components Exhibi-tion - MECANELEM (01-225 5566)

February 29- March 5

EXPORT FINANCE

The Financial Times proposes to publish this survey on:

Monday 18 April 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

> BRIAN KELAART on 01-248 8000 ext 3266

or write to him at:

Bracken House 10 Cannon Street London EC4P 4BY

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Interest Period and Rate Change AB Svensk Exportkredit (Swedish Export Cardii Certonal

U.S. \$100,000,000

Three Year Extendible Notes due 1994 (Repayable at the holder's option on February 28, 1988)

In accordance with the Terms and Conditions of the Notes, the Company has specified that for the period commencing 28th February, 1988 and ending on 28th February, 1994 the Notes will carry an interest rate determined as the mid point between the annualised equivalent of the yield of the 5 and 7 year U.S. Treasury Bonds as shown by Telerate Screen 5 at 15:00 hours London Time on 23rd February, 1988.

Bankers Trust Company, London

Agent Bank

FINANCIAL

Princip: Com. Term Inys.

Domino Printing Sciences
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Helton Hidge.

Mentusis Noore
DIVIDEND & INTERIEST PAYMENTS—
Bank of Tokyo (Cureoso) Glid. Filig. Rel.

Bank of Tokyo (Cureoso) Glid. Filig. Rel.

Bank 14.75p
Calor Group 5.5p
Coelle Group 2.5p
Hallfax Bidg. Society Filig. Rate Lin. No.
1994 2115;25

THURSDAY FEBRUARY 1) COMPANY MEETINGS—
LOVE (Y.J.) Horizongers' Hell, All Street, Serbican, E.C., 11.50
PCO Hidgs. 9, Heron Compa, Maries of Dogs. 5, 200
BOARD MEETINGS—

NIDEND & INTEREST Senso Neclonal De Ma Mr. 1902 \$193.88

FREDAY FEE

o Nonyo ope Almen left. 7 27740 1980 Ft. 1980 St. Gerk of Kor

Hartand Simon Group 0.5p Hyroch (G. & G.) 3.5p MS Int. 0.75p

General meeting of the Institu-tion of Mining and Metaliurgy (01-580 3802) COMPANY MEETIN Assoc. Paper Inds., Howard Hotel, Place, W.C., 12.50 Burlington House, London CBI Conferences: Lifting the barriers to Europe (01- 379

COMPANY MEETINGS— McCarthy & Stone, Homemenor In Cassio Road, Welford, Hersa, 12.00 Mandprint, 43, Cobhum Road, Fen Industrial Estats, Wimborns, Dorset, BOARD MEETINGS—

March 14 Wye College: A return to the land? (0233 812401) Ashford, Kent

Aetimed Group
Marter Estimat
DIVIDEND & INTEREST PAYMENTS—
Anchor Ind. Fund 11.45cts.
Anglis Secure Horman 1.3p
Barmuda Ind. Bond Fund 30cts.
Drisdontein Corns. 22.0124698p
Fahrylar 1.3p
Glibbon Lyons Group 1.5p
Tomidneons Sp
WEDNISSDAY FEBRIUARY 10
CCMMANY MESTINGS—

Please; Company of Designers Egarton Trust OT/IDENO & SYTERIEST PAYMENTS—

Nts. Feb. 1907 9193.28 Februard & Rousset Railways & 24% 92.1.225pc. Lattern (Jumes) 3.5p Audille Witnesprand 18.871634p Sandell Perties 1.3p Zandper Gold Mining 2.9e0888p SATURDAY FEBRILARY 1: DIVIDEND & NYESIAST FAVIORS GOVER AGENTS INC. Th. 1.5p M. & G. European & General 0.1p

PARLIAMENT

Companions: Employment Bill, progress on remaining stages, Motion on Local Govern-ment Act (Police and Pire and Civil Defence Authorities) precepts limitation order. Loeds: Arms Control and Disarmament Bill, third reading. Logal Aid Bill, report. Motion on the Industrial training lavy (Engi-nearing Board) order.

Commoner Debate on a motion on talevising the proceedings of the House. Motions of total passenger transport orders. Lorder Social Security Bis, Committee. Select committees. Transport - subject decline in the UK-registered marchant heat Witnesses: Department of Transport, Ministry of Defence, and Treasury officials/Room 17.5 pm).

Social Services - subject Heapsring the Miss. Witnesses: De Karmoth Goods/Room 4. Mids.

Commonate Employment Bill, completion of remaining trages.

Londer Short debate on case for bringing the secret services under greater country Bill, Land Registration Bill, report, and accountability. Short debate on the affect of pseudo-religious cuts on tenity Bill and Registration Bill, report, and accountability. Short debate on the services a Registral and Presson Ca service on sprigurated people. Motion on the GEC report on sprigurated atabilities.

sever compresses. Trace and in subject information incheology. We DTI officials. (Room 15, 10,15 and Foreign affairs subject Gulf Jeau news: David Mellor MP, Poreign Office arr of State. (Room 16,10.30 and Energy - subject The Structure, and and schooling consequences of a

supply in the private sector Marshall of Goring, chekra the CEGB (Room 8,11 am)

(Floom 13,11.0 am)
Frank
Companie: Private Manchers (Mis. Full Colour Residential **Property Advertising**

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FINANCIAL TIMES CONFERENCES TECHNOLOGY IN THE INTERNATIONAL SECURITIES MARKETS

London, 24 & 25 March 1988 The Financial Times third conference on Technology in the International Securities Markets will open with an overview of the present and future gobal equity market given by Mr. Alastair Ross Gooby, International Investment Strategist, Global Equities of James Capel. The growing use of-computers in the markets will be discussed by Mrs Philippa Hooper, Director, Posthorn Global Asset Management and Mr. Steven Wunsch, Vice President of Kedder Peabody & Co. The impact of automated trading on the markets will be reviewed by Mr Richard Justice, Executiva Vice President of the National Association of Securities Dealers and Mr Robert Garland, Managing Director of Morgan Stanley International.

Other contributors include Mr Bernard Reed, Foreign Equity Market Director and Mr Michael Baker, Executive Director of the International Stock Exchange, together with Mr Brian Traquair, International Director of I P Sharp and Mr Benoît Dumont, Vice President & Area Manager of the Euro-Clear Operations Centre.

THE NEWSPAPER INDUSTRY -A PERSPECTIVE OF THE NEXT FIVE YEARS London, 12 & 13 April 1988

As part of the celebrations to mark the Centenary of the Financial Times, the Newspaper is holding a major conference to look at the future of the newspaper industry both in the United Kingdom and abroad. The eminent panel of speekers includa Mr Lee Huebner, Publisher of the international Herald Tribune, Mr Ko Morita, President - Chief Executive Officer of the Nihon Keizai Shimbun, Mr Bill O'Neill, Managing Director of News International and Mr Raiph Ingersoll, Chairman of the Board of Ingersoll Publications.

THE CHALLENGE TO RECOVERY & GROWTH: FUNDING SOLUTIONS TO AFRICA'S EXTERNAL DEBT London, 18 & 19 April 1988

The Financial Times and the African Development Bank (ADB) are joining forces to mount this important conference in are joining forces to mount this important conference in London this Spring. The objective of the sponsors is to discuse solutions to the difficulties faced by the African countries and the panel of contributors is lead by Mr. Babacar N Diaya, President of the ADB, Mr Christopher Patten, MP, Ministe for Overseas Development in the United Kingdom, MP, Mosen A Qureshi, Senior Vice President of the World Bank and Mr Mohmoud Salah El-Din Hamed, Egyptian Central Banker and head of the Governors of the ADB. Dr Irving Friedman, a consultant to the African Development Bank and Mr David Suratgar of Morgan Grenfell will be two of the finance sector speakers. Mr Bernard Chizero, Minister of finance, Zimbabwe, The Honourable Luke Mwananshiku, MP, of Zambia and Alkhaji Ahmed of Nigeria are among a most impressive list of African ministers and officials who will be coming to London for the conference. The full programme will coming to London for the conference. The full programme will be available in the third week of Fabruary.

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All enquiries should be addressed to:
The Financial Times Conference Organisation,
2nd Floor, 126 Jermyn Street, London SW1Y 4UJ.
Tel: 01-925 2323 (24-hour answering service)
Telex: 27347 FT CONF G Fax: 01-925 2125

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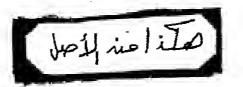
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FINANCIAL TIMES

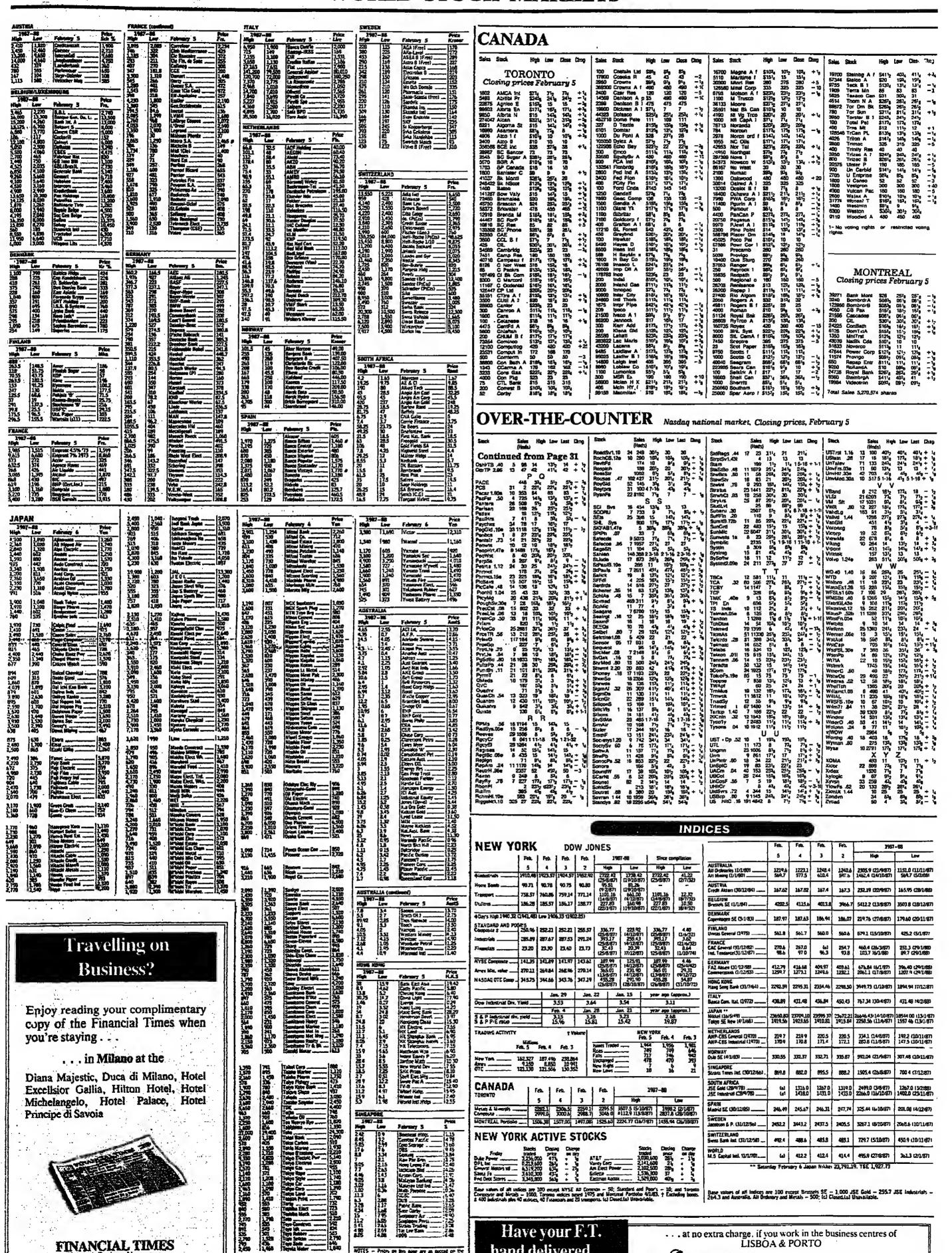
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WORLD STOCK MARKETS



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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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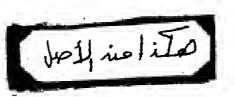
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YSE COMPOSITE CLOSING PRICES

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FINANCIAL TIMES

EUROPEAN OPTIONS EXCHANGE

The Federal Open Market its discount rate, but not until

Committee meets Tuesday, and later in the year, will be able to decide whether Like many economists Mr

recent events warrant easier MacKinnon expects early dollar monetary policy. Strength to be followed by a

monthly falls in leading indica-tors; and the employment data. He believes there is a chance the FOMC will agree to soften its credit stance. Mr Marc Hen-

dricks, senior economist at Bar-ings economics unit, says he

expects the Federal Reserve to take a cautious view and wait

for more news on the economy, although he suggests the US Treasury is pushing for a rate

Dollar's short term gains unlikely to last

US ECONOMIC news left financial markets in something of a dilemma last Friday, as economists tried to decide the impli-cations of US employment data for January.

Attention focused on the rise in non-farm payrolls. This was the first important US economic figure of the New Year, and was looked at to give guidance on whether there will be a sharp fall in US growth this

quarter.
The high level of stock building in the fourth quarter GNP figure led to speculation that growth will fall, and could even be the herald of a recession.

Non-farm employment rose 311,000 in December, and was expected to fall back sharply, but the figure of 107,000 in January was still a surprise.

After some initial doubt the

£ IN NEW YORK

Close 1.7690-1.7700 8.29-0.28pm 0.94-0.92pm 3.60-3.52pm

STERLING INDEX

CURRENCY RATES

CURRENCY MOVEMENTS

Expland Index 74.2 95.0 79.8 140.2 100.4 93.6 149.0 177.8 137.8 71.8 47.0 239.9 -201 -119 -7.2 +10.7 +3.0 +22.9 +25.3 +15.7 -23.1 -18.9 +79.7

OTHER CURRENCIES

133.50-135.30 7.7970-7.990 62.25° 776.40-783.00 0.27665-0.27615 35.45-35.55 25.520-25.550 227.2.00-2282.00 1.4955-1.4975 3.7500-3.7510 2.0155-2.0175 2.0060-2.01.20 28.69-20.70 3.6725-3.6735 235.95-240.05

lig Kong — 13.7570-13.7540

119.00*

valS(b) — 1373.65-1386.10

vals — 0.48660-0.48770

ambourg — 62.25-62.35

laysta — 4.5125-4.5240

FORWARD RATES AGAINST STERLING

1.7555 1.7527 1.7456 1.7748 1.7750 2.9900 2.9664 2.9375 2.9468 2.9117 10.060 10.059 10.058 10.055 10.055 2.4400 2.455 2.994 1 2.3536 2.2791 286.25 225 35 225.41 220.49 234.61

impact on the dollar was posi-tive, although it was far from clear whether this would be long lived.

Mr Rupert Thompson, US economist, at Morgan Grenfell, said the market is not capable of concentrating on more than one thing at a time, and the obvious result of the employment data was very bullish for US Treasury bonds.

The surge in bond prices increased demand for the dollar. But the other side of the coin points to lower US interest rates, in an attempt to head off a recession, and this in turn may be depressing for the dol-

This could be quite an important week, since it will contain news on US retail sales Thursday and the December US trade figures Friday.

EMS EUROPEAN CURRENCY UNIT RATES

+1.02 -0.23 -0.40 +0.30 -0.75 +0.28 +0.28 +2.19

POUND SPOT- FORWARD AGAINST THE POUND

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR

277 -177 -177 -188 -144 -7.42

EURO-CURRENCY INTEREST RATES 64-64 68-68 68-68 6464 766 78.7%

Long term Eurodollars: tool years 8-74, per cont; three years 84-8 per cent; four years 84-84 per cent; four years 84-84 per cent; southers, two days notices. **EXCHANGE CROSS RATES**

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Yen per 1,000; French Fr. per 10: Lira per 1,000; Belgian Fr. per 100.

MONEY MARKETS

Inflation to stay under control

NEWS ON UK inflation is likely to be encoursging this week, according to City economists. Strong economic growth and pressure in the labour market, illustrated by disputes involving seamen, hospital staff, and Ford workers, have not yet fed through to the underlying figures, according to Mr Stephen Hannsh, economist at County NatWest.

UK clearing bank base fending rate 9 per cent from February 2

Forecasts for today's January producer input prices from 0.6 p.c. to 1.1 p.c., and for output prices from 0.6 p.c. to 0.7 p.c. The year oo year rise in output prices is expected to remain steady at 3.7 p.c. to 3.8 p.c.

He expects the inflation prospects to remain good, in spite of the UK being at the top of an economic cycle.

p.c.

The January retail prices index will be published Friday, and should benefit from the impact of the January color. FT LONDON INTERBANK FIXING

impact of the January sales and 6 months US Dollars (11.00 a.m. Feb.5) 3 mouths US dollars after 68 izing rates are the arithmetic means rounded to the newest one-stateenth, of the bid and offered rates fo quoted by the market to five reservence banks at 11.00 a.m. each working day. The hanks are Mations ninster Bank, Bank of Tokyo, Deutsche Bank, Bungoe Mational de Paris and Morgan Gearanty Trust. BANK OF ENGLAND TREASURY BILL TENDER

Feb.5 Jan.29

WEEKLY CHANGE IN WORLD INTEREST RATES

-0.03 -0.06 -0.06 450 320 3275 Unch's -0.075 -0.050 750 7 3.71875 3.84375 -0.0625 -0.0625 GRUSSELS One month. Three month 꺲 1 4 AMSTERDAM

The monthly rise will be 0.2 p.c. according to County Nat-West, Greenwell Montagu, and James Capel; 0.3 p.c. on the forecast of Credit Suisse First forecast of Credit Suisse First Boston; and 0.4 p.c. according to Phillips and Drew, and Morgan Grenfell.

James Capel; 0.3 p.c. on the market will also concentrate on Thursday's publication of the Bank of England quarterly bulletin. for hints on interest rate policy, following last week's surprising rise in bank has rates. Year on year inflation will bank base rates.

MONEY RATES NEW YORK

3.20-3.30 71-71 3-37 3.53125 72-104 4.95 71-8 315-325 Th-Th 3-71875 3.71875 1019-1114 61-64 84-85 320-330 74-72 325-34 4.50 7.50 8-84 81.9

(tear 41² 7.00 6.95 6.90 6.85 7,50-7,55 from \$4.3bn at the same time

Capel, argues that an improvement in the US trade deficit during the year will not be good enough to prevent the dollar

\$12.4bn, while Morgan Gren-fell, and Baring Brothers fore-cast \$12bn. The November deficit was \$13.2bm Mr Mackingon points out that equally interesting news will be provided by the Japanese Janu-ary trade figures, also likely to be published Friday. He sug-gests there may be a 42 p.c. rise

monetary policy.

Mr Thompson points out that recent US economic news has been very weak, including the looking for a December US inventories level in fourth quarter GNP; three consecutive trade deficit of \$13.5hm. Phillips and Drew expects

Mr Neil MacKinnon, ecoco-mist at Nomura Research Insti-tute, believes the Fed will cut Feb 0.00 0.04 1.04 4.83 9.76 14.76 19.76 10000000

\$1955598 \$1955598

LONDON

109.25 109.56 108.53 108.75

171.95 176.20 171.20 171.75 174.70 177.50 177.50 178.50 Estimated Value 1053(1152) Previous day's open inc. \$424(8326)

93.20 93.03 92.72 92.40 Est. Vol. (Inc., figs. ant showed 6665(7574) Previous day's open int., 32256(3):950

93-04 CURRENCY FUTURES POUNDS (FOREIGN EXCHANGE 1-min 3-min 6-min 12-min 1.7527 1.7456 1.7348 1.7150 1.75

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the residual part of lower mort-gage rates.

The monthly rise will be 0.2 p.c., but is expected to remain

LONDON MONEY RATES

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204 204 141 141 141 141 \$21NA 115

CHICAGO 92-15 92-14 92-14 92-00 91-08 91-08 0.5886 0.5930 0.5995 0.6052 94.38 94.18 93.90 93.71 93.49 93.29 HIGH 94.50 9

in year on year Japanese imports, and a fall in the Japanese trade surplus to \$0.8bn,

last year.
Mr Geoffrey Dennis, interna-tional economist, at James

weakening.
Mr Patrick Foley, deputy
chief economic adviser at
Lloyds Bank agrees, and says
the dollar needs to fall further
if the US is to achieve eventual current account balance, or

10.80 13 13 462 - 149 TOTAL VOLUME IN CONTRACTS: 19,802

BASE LENDING RATES itatWestoinster Horthera Bank Ltd., Hornich Geo. Trest.

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Dentar Bank PLC
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Engalorial Bank plc
Engalorial & Gen. Sec anco de Billian ... Bank Lenni (UK)
Bank Credit & Comm First Nat. Sec. Ltd.
First Nat. Sec. Ltd.
Robert Fleening & Co.
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United Microbi Bank Plc. Westpac Bank Corp. Writenmay Laidlan Yorkshire Bank Committee, * 7 day deposits 4,80%. Samewise 6,16%. Top Fire-22,900+ at 3 months' notice 8,31%. At call wise

Brit Riv of Mid East ... 210,000+ remains d Mortgage base rate. § D

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co.

Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries NATIONAL AND Figures in parentheses show number of stocks US Dollar Index Gross Div. Yield Currency Index 95.23 86.96 111.39 108.70 95.27 87.00 110.00 80.14 73.19 92.53

Year ago (approx 1987/88 High per growing Low 85.36 85.53 94.63 98.15 98.18 Apstraíla (93) 80.43 73.44 94.07 91.80 95.70 93.70 93.70 73.63 72.78 93.93 136.16 82.29 93.93 136.16 82.29 93.83 136.16 82.50 114.05 90.40 66.08 106.61 89.38 76.34 96.30 99.52 100.90 94.29 69.82 62.13 87.71 100.45 60.10 93.29 101.78 134.89 141.78 124.83 Belgium (48). Canada (127). 99.76 101.24 95.33 70.80 61.54 87.28 98.72 61.18 120.62 119.15 118.78 90.% 96.52 91.98 95.46 59.47 73.75 74.39 54.46 125.16 125.16 95.81 113.31 82.26 99.91 113.15 65.78 108.35 86.36 114.74 110.95 78.77 69.71 87.18 109.86 65.58 147.98 Denmark (38) Finland (23) ... France (123). 107.86 88.21 105.24 112.33 99.04 113.79 119.07 120.65 72.77 67.78 73.92 93.50 64.74 100.00 93.76 90.07 87.70 66.89 95.51 100.00 100.00 88.50 73.65 99.65 91.21 121.82 78.05 70.70 87.48 112.21 64,74 113.87 1134,70 97.79 66.89 100.09 100.47 118.75 118.75 1106.35 78.20 128.81 103.02 West Germany (94) . Hong Kong (46) Ireland (14) 104.93 158.68 160.22 112.11 161.28 193.64 422.59 131.41 138.99 185.01 174.28 Jesam (14)
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Netherland (37)
New Zesland (24)
Norway (24)
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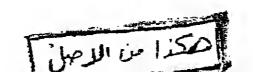
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SECTION III

FINANCIAL TIMES

SURVEY



On an African latitude. closely linked to Britain while part of Portugal Madeira has ambitions of becoming Europe's

latest financial centre. An industrial free zone and plans for offshore financial services are part of an effort to depend less on tourism and agriculture, reports David White

In Europe but out of Africa

THE NAME Madeira has a special place in our vocabulary. Because of a series of historical accidents the island, the main one of a small group on roughly the same latitude as Casablanca, is more closely linked with Britain than with any other country except Portugal, of which it is nart. of which it is part.

Much like the wine which made it a household name, and which has never regained its one-time popularity, Madeira conjures np a slightly passe image: languid, inxuriant, genteel. Today's visitors — not, some old Anglo-Madeirans say with regret, quite the same sort of people as there used to be will find enough that corresponds with the image: the flower-scented tranquillity, the equable year-round climate, the old-fashioned English formality of Reid's Hotel or the Savoy in

the halmy capital, Funchal. Even the astonishing land-scape of Madeira island, formed by volcanic action, erosion and the work of human hands that have carved out terraces and irrigation channels on the sides of precipitous ravines, appears to have been custom-made for romantic etchings:

But a population of 270,000 cannot live off Winston-Churchill-came-here nostelgis, and

cannot afford to rely totally on a business as fickle as tourism.
Two years inside the European Community, where it belongs on essentially the same basis as the rest of Portugal, have brought in more funds, much needed for roads and other infrastructure, but have also awakened Madeira to the siso awakened madera to the vulnerability of its agriculture-based productive economy. In eight years the protection pro-vided for farmers in Portugal's

transitional entry terms will

This is not only one of the farthest-flung parts of the EC, but also, as air passengers arriving for the first time at Madeira'e sirport become immediately and disconcertingly aware, a mountainous region. Almost 1,000 kilometres south-west of Lisbon, the islands (only two of which are inhabited, Madeira itself and the smaller, flatter and drier Porto Santo) are closer to Africa than to the continent of Europe. The nearest place is the Canaries, a good 400 kilometres

away. In contrast to the Canaries, which have stayed outside the ambit of the EC customs union and the common agricultural policy, it was decided to bring the less-developed Madeira islands fully inside. The island



Funchal flowers: the importance of commercial growing has been increasing and there is potential for expanded EC trade

MADEIRA

authorities were anxious to obtain the most they could from membership. The only special exceptions were lower rates for value-added-tax and tax exemption on transport connections with the Portuguese main-

At the time of entry, Madeira was completing the first 10 years of making its own decisions. Portugal's 1974 revolution can be said to have made. less impact on the islands than oo the mainland, in terms of the degree to which it upset the economic structure, but with the new democratic constitution

significant measure of home Like the Azores, the islands

were given their own elected assembly and regional govern-ment, with powers to spend their tax revenue as they wanted. The interim period has seen big changes in some basic conditions such as health and literacy standards. Ecocomic growth has been sustained by public investment. The remotest settlements now have elec-tricity and schools. The gap in per capita income and living standards between the islands and the mainland has been narit did bring for the first time a rowed. But, in the words of Mr gone conclusion.

Alberto Joao Jardim, the regional President, "the level of development is another thing".

Mr Jardim, who has held the post since 1978, has done much to make Madeira's presence felt. Politically, he has achieved this by making a missage of this hy making a nuisance of himself in Lisbon in order to obtain benefits for the islands even when, as is currectly the case, the national government is run by his own centrist political formation, the Social Demo-

little role to play, are in a frus-trating situation.

But apart from this high political profile, Madeira has more concrete plans for putting itself on the map - a long-cher-ished project for an industrial free zone and ambitions for a wide range of offshore services. crat Party (PSD). By so doing, he has established a formidable position. His re-election this autumn is considered a fore-An island that once was offered

Little change is expected in

the present political balance, in which the PSD holds 40 of the 50 seats in the Madeira assem-

bly. The socialist party took the lead in Funchal at one stage,

but then lost it. Opposition

leaders, who complain that the regional parliament is left with

CONTENTS

entre: Credibility test Alberto Joeo Jardim, president A way of getting things done Rocky road to regional a Anglo-Madelrans

security for a British loan (during the conflict between Portuguese constitutionalists and absolutists a century and a half ago) has now set its sights on becoming Europe'a latest financial centre.

Both schemes face handicaps. The free zone, located near the old whaling village of Canical at the east end of Madeira island, has been on the drawing board for eight years, and a majority private-sector com-pany was set up to run it over three years ago. But Madeira has no raw materials to offer, transport is expensive, and the main island currently has only main island currently has only a small airport, although there is a \$100m-plus plan to extend it. The bigger, Nato-supported airport on Porto Santo is separated by 40 kilometres of sea.

For the offshore centre, applications, have been received.

cations have been received from several banks, headed by leading Portuguese private and state-owned institutions. But the necessary confidence and reputation cannot be created overnight, and after the recent stock market crisis this may be a difficult moment to convince international bankers of the

international bankers of the need for a new centre.
But the argument of Mr Jardim and his team is difficult to refute. On a quite densely-populated archipelago, with oo natural resources except for the famous climate, with a terrain that allows only a third of the land to be used, what else can be done except develop services. be done except develop services

and commerce?
The islands import four-fifths of everything they consume. Their exports (principally to continental Portugal) cover 30 per cent or less of their imports. A debt of over \$400m, roughly equivalent to their annual product has been accuraand commerce? annual product, has been accu-mulated, and is still awaiting a solution between the regional and national authorities, with the former blaming the latter's predecessors for letting this situation arise.

The economy has three roughly balanced sources of earnings: tourism, exports (principally bananas, embroidery and wine, in that order), and islanders who have emigrated. There are about 1m Madeirans in other countries, Agrically Venezuela and South Africa, where the Madeiran population is larger than on the islands themselves. Although emigration has virtually atopped, remittances continue at a high rate, and the authorities want to do more to channel money from these overseas

ommunities into investment.
All three elements are somewhat precarious. Remittances

stay no because crises in the host countries have so far come at different times. Exports depend heavily oo individual markets. Bananas, the main source of revenue after tourism, go to the Portuguese main-land, where they are protected under the 10-year transition arrangement, but are expensive to produce and not competitive. Embroidery, a cottage industry which accounts for around 45 per cent of non-banana exports and employs as many as 30,000 women, depends these days mainly on an Italian market. Wine, a lot of which is shipped in bulk relies on the British

in bulk, relies on the British who treat it as a drink and the who treat it as a drink and the French who put it in sauces.

Tourism, predominantly dependent on a British and West German clientele, is also vulnerable, although Madeira's hotels - mostly in the four-star and five-star category - currently enjoy Portugal's highest occupancy rates. On the other hand, there is still potential for tourist development, including Porto Santo, which provides a contrast to almost-beachlesa Madeira but which still has to Madeira but which still has to

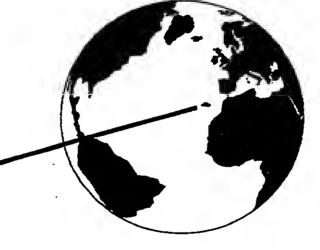
overcome periodic shortages of water and other essentials. The large fishing area also lends itself to greater exploitation, requiring more freezer and repair facilities. Local and expatriate Mad-

eiran enterprise have ahown signs of new life in recent years. Offsetting the handicap of isolation, island employers have the advantage that wages are at the bottom of the European scale, generally rather less than the Portuguese average. Basic pay for a waiter, for Instance, is about \$330 a

EC entry has made its impact in bringing in aid, especially for roads and energy. Portugal ear-marks for Madeira and the Azores together 13 per cent of the structural funds received from the EC. Projects so far involve about \$33m of Community backing, and the European Investment Bank has lent some \$30m, according to Madeira officials. But the problem is finding level funds to match EC. finding local funds to match EC mooey on 50/50 projects, and the regional authorities are now pressing for a higher propor-tion of support from Brussels. Mr Jardim would like to see the whole regional ald system changed and tailor-made arrangements set up for each

region.
The EC is a challenge for Madeira, but Madeira is also a challenge for the EC has become something of a catchphrase in Mr Jardim's team.

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A free trade zone and offshore centre could help diversification

Potential new sources of income test credibility

"OFFSHORE" HAS become something of a buzz word among regional government officials and representatives on Madeira. The island is in the throes of setting up an offshore financial centre and creating a free trade zone in a bid to create new sources of income.

As one official put it: The idea is to break the vicious circles in our economy and the reliance upon tourism. We want

reliance upon tourism. We want to put the island on the map as an offshore centre."

The island government has for a long time been mindful of the fact that the heavy emphasis on tourism makes it a hostage to fortune, although there is no immediate sign of business in this sector declining. Far from it: Madeira is planning significant investments in the incrative tourist sector.

incrative tourist sector.

It has, however, determined to diversify the economy, not only away from tourism but its traditional products such as wine, wickerwork and embroidery, in order to reduce the per-ceived vulnerability. Officials would also like to see the relatively weak manufacturing sec-

tively weak manufacturing sector strengthened.

Two of the principal planks of this policy are the offshore financial project and the free zone which is being set up with full port facilities on 120 hectares of land at Canical, a village. lage on the coast, some 8km from the island's airport and 30km from Funchal, the capital.
Doubtless, these ventures are being eved with great interest by the many Madeirans who have prospered in South Africa and Venezuela.

The work on the projects is being managed and adminis-tered by the Madeira Develop-ment Company. Based in Funchal, the company is a private concern in which the government has a 25 per cent stake. It plans to promote the two projects in Europe, Brazil and the Far East in the coming months. Officials both in the govern-ment and at the development ompany are confident that the ventures, which some see as a test of the island's credibility, will provide Madeira with new and potentially significant sources of income and improve

job opportunities. Some local businessmen, however, feel that the schemes face an uphill struggle. Offshore banking, for example, is a highly competitive area.

Work on the infrastructure at the free zone into which goods can be imported and exported duty-free is progressing well, according to officials. The first phase covers 40 hectares.

nefits d receive automatically in the zone include:

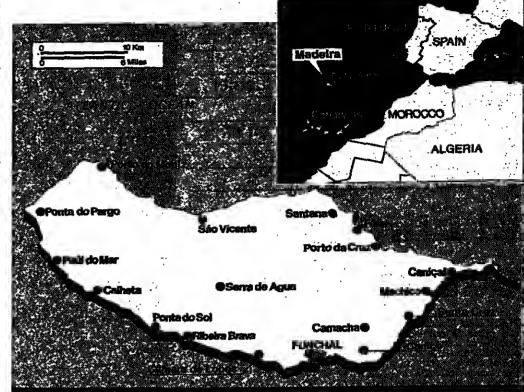
• total exemption from cus-tom duties on goods and raw materials imported into the

· exemption of quantitative restrictions (qnotas) on the export of goods produced in the zone to EC countries;

total exemption from direct

and capital gains, for 25 years;
no exchange controls on importation and expatriation of capital and dividends; costs.

Among the incentives being offered to financial institutions other incentives, he points to the political stability of the



 goods produced in the zone, when raw materials or components originate in the EC, are free of customs duty and val-

One of the big UK clearing banks and three US banks are also sald to have expressed an interest

Mr Francisco da Costa, chairman of the Madeira Develop-ment Company, says of the free zone: "Things are going quite well and a lot of interest is being shown by companies in several countries." He adds that negotiations

with a Brazilian company which is seeking to set up a joint timber products venture with a local group are well advanced. This venture, which will export to Europe, is due to start operations this year. Mr da Costa says that several planned.

other companies, including con-cerns from the UK, Finland, Portugal and West Germany, offshore in Madeira. These have shown strong interest in include Banco Spirito Santo, setting up operations in the one of the Portuguese state

backers of the venture claim that it offers the most favourable terms in the Euro-pean Community and are convinced that it will be more than a match for other such projects. Mr da Costa denies that the island's distance from West European markets may act as deterrent to would-be partici-pants because of transport

island, the good telecommunica-tions network, the fact that Madeira is part of the EC, the availability of skilled labour and, of course, the quality of

The zone's port will be one of the most expensive items and it is planned to develop it in three stages. The first will involve £500,000 of public and private money on a 70-metre dock with a four-metre draught.

The second stage will extend the dock to 140 metres and pro-vide a seven-metre draught at a cost of around £800,000 and the third, which is under con-sideration, will further increase the draught to 10 metres.

Development company offi-cials point out that the new port will be operated by only 10 to 12 stevedores, which helps to keep down transport costs. The port at Funchal, however, employs well over 100 stevedores.

As for offshore finance, Mr da Costa says that this venture, to which it is hoped that banks insurance companies and investment managers will be attracted, is moving ahead as

He says that six banks have confirmed their intentions to go banks, Banco Comerciale Portu-guese, the largest Portuguese private bank, Banc Borges e Irmso of Portugal and Banif, a private Madeiran bank which used to be a mutual savings

bank.
One of the big UK clearing banks and three US banks have also expressed interest in the Madeiran project, according to Mr da Costa.

taxes. Neither are there any exchange controls, stamp duty or value-added taxes, and in addition the island says that it is offering low initial and

Mr da Costa again emphasises the island's political stability and says the operation will be well but not over-regulated with strong participation by the central bank. Madeira, however, is coming relatively late to the offshore arena. It is typical of island

economies to try to diversify in this way and the Madeiran project faces strong and estabshed competition.
The island is also launching its venture at a time when the recent stock market crash has

led to more difficult conditions in international financial mar-kets as a result of a slowdown

kets as a result of a allowdown in banking activity.
In addition, the island's remoteness may tell against it, as might the fact that Portugal's domestic banking system has only recently begun to be modernised. The latter might give rise to some reservations about the Portuguese authorities' ability to manage such a system in a highly competitive

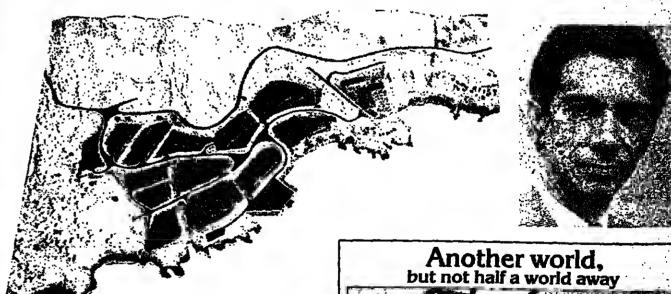
But othera close to the scheme point out that it pro-

vides a reasonable atternative to the centres on the Channel Islands and Gibraltar.

They admit that progress may be slow but maintain that Madeira is competitive on costs and will appeal to the Portuguese in South Africa and Venezuele.

if the Madeiran government is to break the vicious circles in its economy, then the two ven-tures certainly present a path, not so much to a major restroct-uring, but at least to important diversifications.

Bob Vincent



The free zone is being set up on 120 hectures of land at Canical, a village on the coast, some 8km from the island's airport and 30km from Funchal. Above right, Mr Francisco da Costa, chairman of the Madeira Develo

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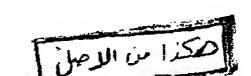
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MADEIRA 3

President Jardim works hard to keep Madeira remembered

Way of getting things done

A GAGED Brazilian maeaw stands guard outside the Quinta Vigia, a former royal residence set in a commanding site above the senfront of Funchal. Part of the gardens at the back have been given over to the casino, and the building itself to the President of Madeira's regional government — a position which Mr Alberto Jnao Jardim appears to hold almost as the former guests held theirs, by Machinisher

birthright.

In the waiting room a sign stuck on one door reads, in English: "Why argue? Just let

me have my own way."

Mr Jardira, who has held the post for 10 of the 12 years it has existed, has done his best to exercise this principle and has established a reputation in Lisbon as a gadfly, exasperat-ing even members of his own party, the centrist PSD (Social

party, the centrist PSD (Social Democrat Party), at the same time as steadily reinforcing his status on the island.

"It's very difficult to be understood by Lisbon," says Mr Jardim, who at 44 is already coming to the end of his third term of office. In the elections to the regional assembly in to the regional assembly in October, nobody is taking bets against his winning a fourth

Political opponents complain about the degree to which the whole concept of autonomous government on the island has become identified with this one figure and say his badgering approach has provoked "distrust" in the Portuguese capital. But, as Mr Jardim continues to demand and obtain better treatment and more funds for public investment projects in Madeira, they see no way of dislodging him. The PSD in Madeira is a rare example in a western democratic system of a party which is still growing in strength after 12 years in power.

He is determined that not only Lisbon, but Brussels too, should not forget about Madelra. While he sees EC entry as positive for the support it gives to agriculture, he argues that the system of regional aid falls to take specific needs and deficiencies of cific needs and deficiencies of outlying regions into account: for instance the need for com-munity protection in order to develop production of aub-trop-

ical fruit and flowers.
"It would be better for the EC to study integrated develop-ment programmes, region by region," he says, rather than applying general rules. Madeira-cannot be lumped together with continental regions such as Brittany, "on the periphery, but"



erto Joso Jardim: a reputation in Lisbon as a gadfly

seized its opportunity in the

come down from 40 per cent to 16 or 17 per cent, and he claims Madeira is "the only place in Portugal" where all bouses

politics after the 1974 revolu-tion did not produce a serious

of a rich country". Mr Jardim is a product of archipelago at a time when that classic nursery for the Portoguese political establishment, the law faculty of Coimbra University. But he says he was "a very bad pupil" and suggests while mainland politicians that a more important training ground was the army, where he apent his national service attached to "psychological hard to prove that democracy action"

action". With no background in student politics, he founded what is now the Madeira PSD "with three or four friends" immediately after Portugal's 1974 revolution. A platform was created when the Bishop of Funchal called him in to edit the daily newspaper Jornal da Madeira, which belonged and still every village. Birth control has olution. A platform was created when the Bishop of Funchal called him in to edit the daily newspaper Jornal da Madeira, which belonged and still belongs to the diocese.

In the words of a local history textbook now taught in Madeira schools, he was chosen to head the anti-communist democratic resistance". The rival Diario de Noticias (curionsly enough, English-owned and edited at the time by a priest) was regarded by Mr Jar-dim as being under communist control. "It was a daily fight", 'he says.

Mr Jardim says his party separatist movement in

dent being integrated [with Portugal] but with a large degree of autonomy," says Mr Jardim, freely admitting that this outlook makes getting on with the central government rather difficult.

The fact that the central government is run these days by the same PSD party, under Prime Minister Mr Anibal Cavaco Silva, has not put an end to the friction. Mr Jardin argues that defending Madeira's interests comes before party solidarity.

"If I have a different style from the Prime Minister." he

from the Prime Minister," he says defiantly, "I won't change it to be agreeable to him."

He showed this style clearly in the elections two years ago for president of the Republic, when the PSD did not put forward a candidate of its own. Mr Jardim's name had figured among a short list of PSD possi-bles. Mr Cavaco Silva threw his weight behind the Christian Democrat candidate, Mr Diogo Freitas do Amaral. Mr Jardin broke ranks and backed the Socialist Mr Mario Soares, who

The party in Madeira favours more decentralisation, "not only here but on the mainland," and

supports more "social" policies than those pursued by the Cavaco Silva government.

The clearest — and for the central government most embarrassing - difference, however, is in foreign policy. The regional anthorities bave no competence in this area, but Mr Jardim has a special interest because of Madeira's far-flung emigrant population, one of the main centres being South

This has become a sore point between the Madeira President is opposed to apartheid but also to "Marxist totalitarian governments" and accuses the Lisbon government of being too favourable towards the former Portuguese possessions of Angola and Mozambique. He does not want to see South Africa following the same path as those countries.

every village. Birth control has stopped the buge families which in the past offered no choice but large-scale emigra-tion. The illiteracy rate has "We must use onr Madeira community and the Portnguese community in general," he says, "to press the South African government for democratic reform and to avoid radicalism receive electricity.
Unlike the Azores, the unsettling period of Portuguese

About half the estimated 600,000 Portuguese in South Africa are from Madeira. Mr Jardim clearly sees them as part of his constituency.

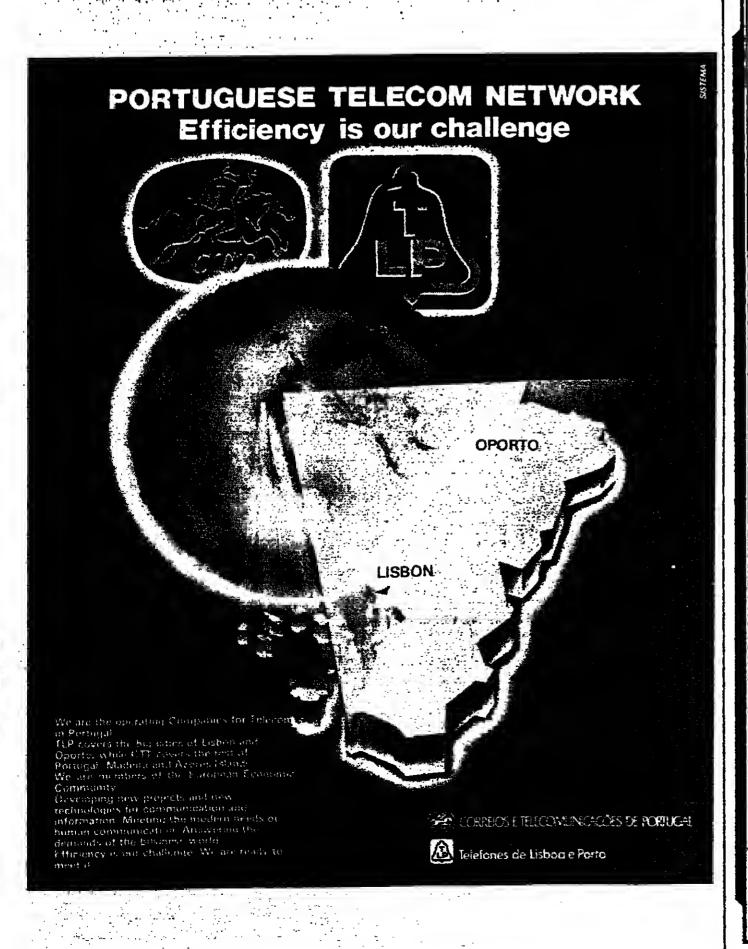
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MADEIRA 4

"TO ACCEPT that an island in the Atlantic can participate on an equal basis is very hard in a colonial culture of 400 years."

That is how Mr Alberto Joso Jardim, president of Madeira's regional government, explains the background to his difficulties in dealing with Lis-

Although the archipeiago was and is regarded as part of Portugal, rather than a colony or "overseas province", its history and the ups and downs of its economy have been bound up with the experieoce of international

empire.
Not only was it in a half-way position, more than 500 sea-miles from the nation's capital and guarding the old maritime routes to Brazii, southern Africa and the Far East, but It had to compete with the later Portugue ssions and went through the same kind of boom-and-bust cycles

that they did. Sugar, for Instance, provided the first bonanza, but Madeira was soon supplanted by Portuguese and Spanish territories in the New World. The change brought the first wave of emi-gratioo from Madeira. The industry has since had its moments of resurgence but is now once more in decline. Wine, which provided the next success story, became an English favourite during the Napoleonic wars when

other sources in France and the Ibe-

The islands were the first to be claimed in the saga of Portuguese discovery

Rocky road to regional autonomy

rian Peninsula were cut off. But then came epidemics of oldium and phylloxera, and competition from areas like Tarragona in Spain.

At the turn of the last century Britain was a less important client than Rossia, Germany or France. Today, a large part is still shipped in bulk. The banana business also suffered

competition from other Portuguese territories, recovered from the dol-drums when Angola became independent in 1976, but has a rather dibious future once it loses its protected market in mainland Portugal at the end of the initial period of EC membership. Madeira has also been involved with

other empires. The development of tourism originated in the use of Funchal as a resting place for the British on their way to and from the colonies. and for that matter for Germans, since it lies half way between Hamburg and Togo.

Some historians maintain that the archipelago came very close to being a colony early last century – not of Por-

tugal but of Britain, which twice occupied Madeira militarily.

The islands were the first territory claimed in the saga of Portuguese dis-coveries. In 1418-19, Joac Goncalves, known as Zarco or "cross-eyed", landed first at Porto Santo, then at Madeira. There is evidence that the islands were known about before then, but at the time of Zarco's arriva they were still uninhabited and unclaimed. Settlement began soon afterwards, 20 years before the

The thick forest that gave the main island its name - Madeira means "wood" - was burnt down to clear the land for farming. The fire is said to have lasted seven years. The first exports were timber, wax, honey— and sugar, which was introduced by 1433. Sixty years later there were 80 sugar factories.
Lisbon became a major trading cen-

tre for the commodity on the strength of Madeira production. Bot by the time another 60 years had passed, Brazil had already taken over. Prince Henry the Navigator is given credit for sending from Crete the first

malvasia or malmacy grapevines, the most famous Madeira variety.

Madeira wine started being exported around 1460, which makes its mention in Henry IV Part 1 a slight anachronism on Shakespeare's part. In the following century, sugar-cane

In the following century, sugar-cane made way for vineyards.
In the interim, Bartolomeu Perestrelo, a Lombard by origin, captain of Porto Santo, had the idea of populating this second largest island with rabbits. He had better inck with history when his daughter, Isabel Montz, married a Genoese called Christopher Columbus who, some time before his transatiantic exploits, lived oo the island and pored over the charts and reports of Portuguese navigators.
Geographical isolation made the

townships of the two islands periodic targets for maranding pirates from the Barbary Coast, France and England.

The British troops who occopied Madeira between July 1801 and Janu-

rather than invaders. But they were back again in 1807, when a fleet of 24 vessels under Admiral Hood arrived on Christmas Eve, together with two infantry regiments and two artillery

The Union Jack was flown everywhere, and the British forces appeared set to stay. They eventually left in October 1814.

Unlike the Azores, however, Madeira has had little prominence in the central events of Portuguese his-tory. It made the news with a banking crisis in 1929, and again in 1931 when a revolt against the Salazar regime went on for several weeks.

At no stage until 1976 did the islanders obtain any real devolution of powers. Decentralisation measures were limited, and such administrative reforms as there were caused prob-lems, and in some cases violence.

Only since the new constitution approved in the wake of Portugal's 1974 revolution has Madeira been in a

position to assert itself, not as an independent entity (which, as Mr Jardim says, would mean becoming quite literally a banana republic) but having its own responsibilities and at least a share in the decisions that affect it.

The constitution recognises the "historic aspirations for autonomy of the island populations" in both Madeira and the Azores.

The central Lisbon government retains control over monetary and credit policy, foreign affairs, defence (in which the Nato standby airport facility on Porto Santo gives the archi-pelago a special role) and justice.

But the region has its own legislative powers in spheres of specific interest not covered by these headings. It can table legislation and amendments in the national parliaamendments in the national partia-ment, it exercises its own executive power, and it spends its own revenue. All tax raised goes into the regional budget, boosted by special support from Lisbon. The regional authorities are also entitled to take part in cer-tin subgress of national policymalized tain spheres of national policymaking and in negotiations on treaties and international agreements which affect the islands.

It is not mentioned in the statute, but the region can also try to exercise its own leverage on Brussels.

David White

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Anglo-Madeirans

Few doubts about their national identity

ON THE ground floor of the offices adjoining the cigarette factory, family portraits line the wall: John Lescock, who first came to Madeira in 1741, William Lescock, Thomas Slapp Leacock, and the rest of the

The surname is one of the most visible and prominent of Funchal. The question of how many Leacocks there are today on the island makes the current Mr William Leacock stop and

One," he replies eventually. His laoguorous voice and trimmed grey beard give him an air of phlegmatic Englishness carried almost to the point of

caricature. The legacy of his emigrant ancestors - "I think they were in the wine trade" is now concentrated in Leacock and Son, in which he holds 99
per cent and his Portuguese
wife the remaining 1 per cent,
and a holding company called Edmund Leacock

Since selling out his tobacco interests, he is hard put to decide which is the group's central activity, but the bulk of the jobs It provides - a total of about 6,000 in the island - are in the embroidery and tapestry bosiness, which is almost entirely geared to export. He is now weighing possible moves in the financial sector, where he

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Like the members of other old Anglo-Madeiran merchant families, Mr Leacock has no doubts about his national identity.
"I'm English, I have a British

passport. All my family have always been English." always been English.

At home, the family speaks
both Fortuguese and English,
but Mr Lescock bas kept up
with tradition by ensuring that both his daughters go to private school io the UK. "It never passed my mind not to send my children to England," he says. At the brewery, Empresa de Cervejas da Madeira, Mr Anthony Miles, a third-genera-

the English link, which means not only holding British pass-ports but also continuing to be treated as foreign investors. British-origin families have remained British in a way their

remained British in a way their counterparts in the sherry trade, for instance, have not.

"If we had been in Spain we would have become Spanish, and in Brazil we would have been Brazilian a long time ago."

Like Mr Leacock, Mr Miles is the only family member to have been left to look after the Madeira business. His greatgrandfather, Henry Price Miles, came with his mother from Aberystwyth in 1852 at the age came with his mother from Aberystwyth in 1852 at the age of two, in "rather dubious circumstances," and later joined a firm of wine shippers, Rutherford and Brown, as an office boy. When the Madeira vines were hit by phylloxera, the Rutherfords went back to London HP Miles became the

don and HP Miles became the Madeira connection. There is still a "Rutherford and Miles" Madeira label. In 1872 he branched out and

created the island's first beer company, then called the Atlancompany, then called the Allantic Brewery, which for many
years sold pole ale, stout and
porter under English names to
the island population.
The company later amalgamated with a rival company and
took over the brewery at Ponta
Delende in the Areas Company

Delgada in the Azores. Owner-ship was shared with two Por-tuguese families and the Lea-cocks. Today it is shared with cocks. Today it is shared with the State. The Central de Cervejas group of Lisboo, which bought a 30 per cent stake, fell into the net of the nationalisation programme of 1975. But takeover applied only to the Portuguese shareholdings and not to the "foreign" interests. The same applied to the tobacco company, theo Leacock-cootrolled.

"We didn't have any strikes."

"We didn't have any strikes," says Mr Leacock of the troubled post-revolution period. By con-trast, the sugar factory of Wil-liam Hintoo and Sons was occupied. But the company held on, and was making sugar and alcohol until four years ago. "No way would we leave," says Mr Jimmy Welsh, the man who has inherited the Hioton family

business.

William Hintoo was an Oxford student who went to Madeira for health reasons in 1838. His son, who had no children of his own, was Mr Welsh's step-grandfather. The Hintons helped re-launch a flagging sugar industry and, according to Mr Welsh, can be given credit for introducing football to the island (where it is nassionately followed) and is passionately followed) and thence to Portugal. As in other Anglo-Madeiran businesses, the wine side was transferred to what is now the Madeira Wine Company.

being a Portuguese national -his card gives his first names as Henrique Jaime - but he says he is "very pro-British" and will always "try and sell British goods and so on". The company mports everything from chev ing-gum to insecticide, still packs sugar, and has further development plans for warehousing, a cash-and-carry cen-tre, and a tourism project on

The biggest of Madeira's English families are the Blandys. Their flagship is Reid's, most expensive of Funchal's huxury hotels, where the management is Swiss, rates are quoted to foreign currency only, suit and tie are do riqueur in the bar and restaurant in the evening, and in the winter season it is suggested that guests might prefer to wear dinner

Blandy Brothers and Company also includes amongst its activities a shipping agency, a travel agency, a ship repair yard, a light engineering plant and the daily newspaper Diario de Noticiss, perhaps the most extraordinary of all the British interests on the laborators. interests on the island, espe-Bisndy ownership - although subject to political pressures throughout the fraught period following the overthrow of the

Portuguese dictatorship in "Nobody tried to take it away Blandy, former chairman of the family company. At the offices by the harbourfront, the portraits on the wall show 10 Blandard and the wall show 10 Blandard dys, starting with the some-what obscure John Blandy of Berkshire, believed to have been a quartermaster with the British garrison during the Napoleonic Wars and to have returned with the troops as a civilian in 1811, when he set up his wine brisiness.

There used to be a family bank, Blandy Brothers (Banquelros) Limitada, but it was sold in the 1950s.

Mr Adam Blandy's is the sixth generation in Madeira. His

cousin Mr Richard Blandy, current chairman, is also the British consul. Another cousin and an uncle make up the branches of the family on the island.

For all their pervasive presence, the English families are only a handful. Their businesses are complementary.

nesses are complementary. They do not tread on each oth-

er's toes.
Since a William Bolton set up as a merchant in the late 17th century, profiting from a loophole io the requirement whereby goods bound from Europe for the American colonies had to go by British vessels from British ports, the British have played a major role in Madeira's economy, building op international commerce, in which local Madeira families had little involvement. They developed not only wine

They developed not only wine and handicraft exports and tourism but also island busises from beer and tobacco to electric light. The island's first piped water system was laid down by Blandys.

Once there was a British club, a country club, a reading room. But there are no longer enough British families to keep them going. The Anglo-Madeirans are not numerous enough to form a close-knit society like their counterparts in port wine. Even including retired people living in Madeira, the English contingent totals only about 200. There is an "English Chemist" in Funchal but merely in name. What is perhaps the quaintest British connection can be found in a discreet Funchal shop selling hand-made embroideries and tapestry. It displays no sign ootside but is called Figueira and Phelps. The proprietor's wife, Mrs Greta Phelps Figueira, worked out she was the great-great-niece of one of the island's legendary figures, Miss Elizabeth Phelps. It was Miss Phelps who in about 1854 or 1856 started promoting Madeira embroidery, done in the English style and for an English market, Madeira fingers have been busy at it ever since. it is perhaps the

have been busy at it ever since. David White



Reid's, where goests feel most comfortable in a dinner Jacket



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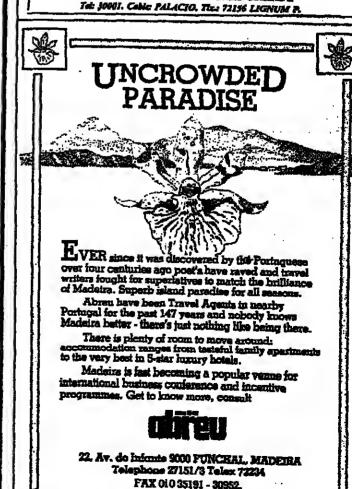
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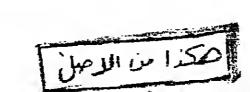
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Upmarket move to bottles

was accused of selling his soul to the devil for a capon's leg and a cup of Madeira wine.

To many connoisseurs of one of Madeira's major exports no doubt Falstaff's action seems perfectly understandable, even though the wine Falstaff would have drunk long and well dif-fers from today's product.

One expert on wines, for example, has it that tasting some of the vintage Madeira wines is "not only a pleasure but an exciting and memorable

experience."
The wine that brings such The wine that brings such adjectives tripping to the tongue has virtually as long a history as the island itself. Following the discovery of Madeirs in 1418, Malvasia vines and sugar cane were introduced to the Island by Island de Hardeys.

Infante de Henrique.

If is aim was to win for Portugal the trade in sugar and sweet wines which had been the province of the Genoese and Veneins. The vines - other varieties were introduced later - fed on the rich volcanic soils on the terraced steps called polos and the wines produced from them built up a particularly strong reputation in England and the

American colonies.

During the 18th and early 19th century ehlpments to England and America, where Madeira parties had become fashionable, were heavy but in the mid to late 19th century the vines were twice badly affected by disease. The price of the wines rose sharply, hitting the hery British and American markets.

The heat and the walling of the ship

According to one wine expert it was not until 1753 that a nt was not until 1753 that a bucket of brandy distilled from surplus grapes was added to each pipe of shipping wine to give Madeira its present charac-

A special process has been developed to make the wine. The grape juice or mosto after fermenting and being fortified is put into an estufa to go through a process called estufa-

Thie process, peculiar to Madoira wine, is basically to simulate what happened to the wine in the days when it was

taken at a stately pace around the tropics in saling ships. The heat of the tropics and the rolling of the ship matured the wine more quickly: today



Roll out the barrel, but not too soon: the aim is to belid up stocks of reserve wines

to recover, blended into lots, and rested again before being blended for shipment.

The institute of Madeira.

Wine, which was created seven wears ago is seeking to enhance.

The institute of Madeira countries and the remainder countries and the remainder largely to the US, Canada and largely to the US, Canada and largely to the usual countries to the industry to encountry the industry to encountry the countries to the industry to encountry the countries to the industry to encountry the countries the industry to encountry the countries the industry to encountrie the industry to encountrie the industry to encountrie the industry to encountrie the amount of bottled exports and to reduce the amount of bottled exports and to reduce the amount of bottled exports and to reduce the amount being sold in bulk."

rolling of the ship

matured the wine

body, assures the origin and expand laboratory facilities to quality of the wine. These are carry out research for the key elements in its drive to industry. and a council of tasters.

Dr Constantino Palma, the institute's president, says that is also co-ordinating the promoduced a year, about half of which is suitable for Madeira promotion was undertaken and wines Of this most is exported, that on an individual basis, Last year exports were eatimated at 3.3m litres, against his own clients and markets.
Just over 3.6m litres the year
This has now changed.

Dr Palma says that the insti-tute would like to see imports increased but obviously produc-tion is limited by the amount of land available - around 1,600 hectares - so it has to be partic-ularly careful to ensure that demand does not outstrip sup-

A programme which is eligible for European Community ald has been put into operation to improve the vineyards. In addition, EC cash will help to

move npmarket and in the promotion of the more profitable reserve wines. To that end the institute has its own laboratory 40 hectares are due to be converted under the scheme

> promotion was undertaken and that on an individual basis, The institute is also promo-

that process is emulated by hefore.

The institute is also promothating the wine in a form of chamber for several months. It is then given around 18 months. Community countries, notably "One of the sims is to increase

extending subsidised loans to the industry to encourage the houses to keep the wine in the casks longer and so improve the quality of the wine and build up stock of reserve wines. The loans are aimed at helping with cash flow while the wines are

stored. At present about 60-70 per cent of the wine is exported in bulk, with France taking a large proportion of this.

However Dr Palma points out that it will not be possible to change the nature of the French market since the industry there is heavily geared to dealing with wines delivered in bulk. The institute is therefore seeking to build up the market for

bottled wine in other countries. The UK, for example, now lt was principally a market for bulk wine. Dr Palma says that bottled wines are being pro-moted in West Germany and Portugal, which are viewed as Incrative markets.

is on value-added and on selling reserve wines. "Our main problem will be the competition in foreign markets and to compete

Agriculture

Carving out a living

THE HOUSES with terracotta-colonred roofs which cling to the sides of valleys in the mountainous areas of Madeira are both a testimony to the tenacity of the farmers and a striking symbol of the difficulties confronting the island's agri-

culturalists.

These smallholdings have fostered a solid individualism among the owners who tend the neat terraces set against a spectacular backdrop of cascading streams and rugged valleys.

But such idyllic settings, while pro-viding memorable photographs for the tourist, create a problem for farmers and the government which has been striving to make the industry more effi-

Farming is confined to about half the island's total surface area which, in turn, is divided virtually equally

between agriculture and forestry.

Agriculture, in the strict sense, ie restricted to below the 700 metre altitude. Smallholdings predominate and about 70 per cent of them are classified as being on a subsistence level.

Farming, however, plays an important part in the island's economy - it employs about 20 per cent of the active population and accounts for around 25 per cent of the gross regional product. Agriculture also makes a significant contribution both directly and indirectly

to the island's exports.

The island is far from self-sufficient and imports meat, cereals, dairy prod-ucts, sugar and table wines.

Agriculture experts are insistent that the performance of the farming sector must be improved. This will be no easy task, despite the generally favourable climate and good soil which allow a wide variety of crops. However, in its fight to exploit better the Island's resources, the European Community has come to its aid.

Madeira is benefiting and will benefit further from EC money for major programmes, ranging from new laboratory

facilities to forest projects.

Mr Francisco Vidal, Regional Director
of Agriculture, listed the difficulties he and his department were up against: "There is a large rural population, the farms are very small, wages and pro-ductivity are low and there is a lack of machinery." For instance nearly 90 per cent of the island's farms comprise less than I hectare and at the last count about half of the farmers could not read

or write.
In addition, around 40 per cent of farmers have to work elsewhere to sup-plement their incomes. For all that, the island's farming is diverse thanks in part to a favourable climate and good quality soil.

The banana crops, which began to gain in importance from the beginning of this century, are cultivated in the south of the island, mainly below the 200-metre level. This crop, the bulk of which is exported to mainland Portugal, is one of the most profitable in the region and a mainstay of the local econ-

Sugar cane has declined sharply in importance from the pre-eminence it achieved during Madeira's formative years. A report for the island'e Chamber of Commerce and Industry said that It was difficult to see how the growing of sugar cane could be sustained, even if only to supply the brandy, rum and molasses industries which bave signifi-

Vines, cultivated by the first settlers, are grown throughout the whole agri-cultural area and the vineyards are

being progressively improved.

The importance of commercial flowers, including arums, orchids and strelitzia, has been increasing boosted by the island's long tradition of intensive "garden" horticulture and a skilled female labour force. The growers have a ready-made market in tourists for their high-quality flowers and potential for aignificant expansion through trade with the EC.

The forestry sector offers much scope for improved productivity and the government is keen to see it developed for both commercial and environmental rea-

The cultivated forests, which are largely in the hands of the private sector, are dominated by wild pine. In addition, there are eucalyptus, acacias, wal-nut and chesnnt trees.

Willows provide the raw material for the island's wicker industry which, along with the other traditional crafts of embroidery and tapestry, is one of Madeira's principal exports.

Cattle rearing is fragmented and largely confined to farms with one or two animals - the latest figures show that there are only around 30 holdings with 10 or more head of cattle and these are traditionally reared for organic fertiliser. The dispersion of the dairy industry and the very high cost of collecting milk has meant that the government has had to subsidise the prod-

Pig rearing, however, has been relatively successful while in poultry and egg production the island has in general been able to meet local demand.

Corn and wheat, however, have to be imported and cereal crops, wheat, barley, rye and maize, which have proved important to Porto Santo, are grown mainly as subsistence crops and are being progressively reduced.
It is against this varied and sometimes

difficult background that the island is trying to improve its agriculture and it sees the EC as an important source of funds for its projects.

These schemes include efforts to improve marketing which is sorely needed in some sectors, improvement of the vineyards, boosting agriculture on



Porto Santo and a laboratory to help advance farming methods.

Two of the biggest and most impor-

tant are plans to improve the irrigation system which has been built up over the centuries, initially by private enterprise, and the road network to improve distribution and to help in the introduction of much needed machinery.

Mr Vidal says: "We have a plan to guarantee water to all and to improve irrigation generally. The whole island will benefit from this \$2m scheme for which EC approval has been gained." He added that parts of the irrigation system were exceedingly old and a great deal of water was being lost.

The farmers need the water during the dry season, and over the years more than 200 water channels have been con-

structed extending over 1,000km. The cost of improving existing roads and providing new ones will be around \$4m, eays Mr Vidal. EC money will meet part of the cost. The island also plans to improve the supply of electricity. Great strides have already been made in this direction in spite of the difficult terrain.

Mr Vidal added that they also wanted to improve training for the sector. The aim was to increase the number of students taking agricultural courses and the number of courses being offered. In addition, there were plans to spend money on forestry, including fire con-trols, and on preventing pollution.



VI

Beach-head against masses

which has swept around the world took some time to reach Madeira. And when it did arrive at the island's rocky shores the impact was far less than in many other tourist

The island has retained an The island has retained an image which to a large degree is reflected by the genteel Edwardian calm which pervades the famous Reid's Hotel in Funchal. The hotel was built during the last century by a young Scot William Reid.

This image of Madeira, while reflecting only some of the island's qualities, does indicate how its tourist industry has developed in a way that contrasts sharply with the mass tourism of many areas of Spain and Portugal.

tourism of many areas of Spain and Portugal.

Tourism, which is concentrated in the sheltered south of the island, is a big money earner – the industry at the last count employed more than 5,000 people directly.

In 1986 both the number of greats and overnight grays

guests and overnight stays increased to bring total receipts from tourism to nearly Esibba, a rise of 11 per cent on the year before. The British and the West Germans topped the league table for visitors from outside Portugal. In Funchal the hotel occupancy rate is well over 70 per cent and the emphasis here is on four and five star establishments.

Madeira has developed its own particular style of tourism which has been dictated largely by geography and the island's history.

The foundations were laid some 200 years ago. In the 18th century the island was used as a stop-over for British soldiers to acclimatise to the colder climes of the UK after serving in the extreme temperatures of Africa and India.

The island's tourism went on to expand in the era of the cruise ship but the aeroplane, which transformed tourism in so many other countries, took some time to arrive. Initially it was in the shape of the flying boat since there was no sirport on Madeira or the nearby island of Porto Santo.

It was not until the 1960s that the islands were opened up to normal air traffic and, even then, air travel was limited by the relatively short runway. An airport was opened on Porto Santo in 1960 and on Madeira the single runway was opened to traffic in 1964.

But both the arrival of and

air travel were to be key fac-tors in the way tourism devel-oped on Madeira. Recognising that it could not take advantage of mass tourism even if it wanted to, Madeira turned this initial limitation to its advan-tage and has set out to create

an up-market image.

Mr Joso Borges, Madeira's regional director of Tourism, explained: "We had time to see the mistakes made by others. The Canaries, for example, were invaded."

Another factor is that Madeira has no beaches – aithough Porto Santo has a magnificent beach. Mr Borges pointed out that the absence of beaches meant that the susemer or beaches meant that they would not be able to attract as many young people and young fami-lies as those destinations offering miles of sand and sea.

The eventual extension of the

The eventual extension of the airport runway and the ability of larger jet aircraft to land at Madeira's airport opened the island up to the package tour operators. More than 80 per cent of holidays are now organised by tour operators. While this has added very much to the earnings potential of tourism, however, the emphasis has

Madeira is keenly aware that it must not take development to it must not take development to the point where it changes its image dramatically — on the other hand it wants to see tourism evolving. Mr Borges stresses that "strict controls on development and the quality of hotels will in themselves define the quality of the clientele".

He added that there were plans for 5,000 more beds over the next three years. At present there are about 12,000 beds available on the island and of

available on the island and of these around half are in four or

five star hotels.

A major tourist development at Frente de Mar near Funchal, the island's tourist centre, has been proposed which incindes projects by Meridien Hotels and two by local groups, Three Towers and Ocean. The island also plans to improve spects. ilso plans to improve sports

facilities, such as sailing and wind-surfing; golf-flat stretches of land are hard to find. Time-sharing, giving hotels guaranteed occupancies, has also appeared on the scene. The number of such rooms available, according to the latest fig-

ures, was around 300.

Again, tourist officials are quick to underline the impor-

tance of keeping out fly-by-night operators and are introducing controls to ensure that holiday quality is maintained. Up until now, they say, there have been no prob-lems.

lems.

The island of Porto Santo, which is served by ferry from Madeira, has been described as complementary to Madeira. It has a beach of 9km and is predominantly flat while Madeira is dominated by the mountains which reach as high as 1,800 metres. Porto Santo also has a much bigger airport.

Mr Borges points out that, as far as tourism is concerned, the island is almost viruin but they

are "coming to grips with the potential". One government report, for example, says that hotel capacity could reach 5,000 beds, a considerable increase, without damaging the increase, without damaging the environment. First, however, the thorny problem of the shortage of water has to be overcome. The government is looking at several plans including stepping up desalination.

The flatness of the terrain means that it can easily accommodate a solf course and there.

are tenders out for a casino, **Bob Vincent**



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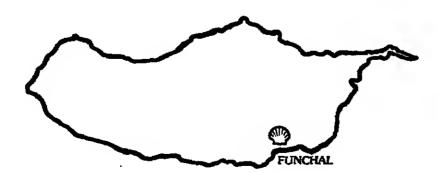
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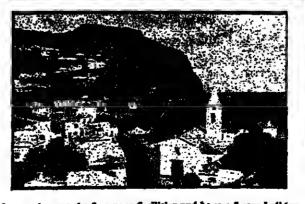




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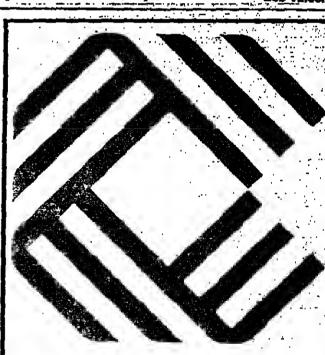


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